Cancellations Due to Pandemic or Phase Issues - Zone 1

		# COVID	# Other	Total COVID	
		Bed-related	COVID-related	Related	
	Facility	Cancellations	Cancellations	Cancellations	Notes
21-Sep-21		0	0	0	
	SMH	0	0	0	
23-Sep-21		0	0	0	
	SMH	0	0	0	
24-Sep-21		0	0	0	
	SMH	0	0	0	
27-Sep-21		0	0	0	
	SMH	0	0	0	
28-Sep-21		0	0	0	
	SMH	0	1	1	21(2)(a)
29-Sep-21		2	0	2	21(2)(a)
	SMH	0	0	0	
30-Sep-21	TMH	0	0	0	
	SMH	0	0	0	
1-Oct-21	TMH	0	0	0	
	SMH	1	0	1	21(2)(a)
4-Oct-21	TMH	0	0	0	
	SMH	0	5	5	21(1)
5-Oct-21	TMH	0	0	0	
	SMH	0	0	0	
6-Oct-21	TMH	1	0	1	ortho case - no bed
	SMH	0	0	0	
7-Oct-21	TMH	0	0	0	
	SMH	0	0	0	
8-Oct-21	TMH	0	0	0	
	SMH	0	0	0	
12-Oct-21	TMH	0	0	0	
	SMH	0	0	0	
13-Oct-21		4	0	4	Outbreak on surgery unit - cancelled 21(2)(a) - not replaced
	SMH	0	0	0	
14-Oct-21		0	8	8	Outbreak on surgery unit - cancelled 21(2)(a)
	SMH	0	0	0	
15-Oct-21		0	7	7	Outbreak on surgery unit
	SMH	0	0	0	
18-Oct-21		0	4	4	Outbreak on surgery unit - cancelled 21(2)(a) - replaced with SDC where able
	SMH	0	0	0	
19-Oct-21	TMH	0	4	4	Outbreak on surgery unit - cancelled 21(2)(a) - replaced with SDC where able

	SMH	0	0	0	
20-Oct-21	TMH	0	3	3	Outbreak on surgery unit - cancelled 21(2)(a) - replaced with SDC where able
	SMH	0	0	0	
21-Oct-21	TMH	0	5	5	Outbreak on surgery unit - cancelled 21(2)(a) - replaced with SDC where able
	SMH	0	0	0	
22-Oct-21	TMH	0	6	6	Outbreak on surgery unit - cancelled 21(2)(a) - replaced with SDC where able
	SMH	0	0	0	
25-Oct-21		0	4	4	Outbreak on surgery unit - 21(2)(a) - replaced with day cases where able
	SMH	0	0	0	
26-Oct-21		0	3	3	Outbreak on surgery unit - cancelled 21(2)(a) - replaced with day cases where able; 1 case did not isolate following swab
	SMH	0	0	0	
27-Oct-21		0	1	1	Outbreak on surgery unit - cancelled 21(2)(a) replaced with day cases where able
	SMH	0	0	0	
28-Oct-21		0	11	11	Outbreak on surgery unit - cancelled 21(2)(a) - replaced with day cases where able
	SMH	0	0	0	
29-Oct-21		0	3	3	Outbreak on surgery unit - cancelled 21(2)(a) - replaced with day cases where able
	SMH	0	0	0	
1-Nov-21		0	0	0	
	SMH	0	0	0	
2-Nov-21		0	0	0	
	SMH	0	0	0	
3-Nov-21		0	0	0	
	SMH	0	0	0	
4-Nov-21		0	0	0	
	SMH	0	0	0	
5-Nov-21		0	0	0	
	SMH	0	0	0	
8-Nov-21		0	0	0	
	SMH	0	0	0	
9-Nov-21		0	0	0	
	SMH	0	0	0	
10-Nov-21		0	0	0	
	SMH	0	0	0	
12-Nov-21		0	0	0	
	SMH	0	0	0	
15-Nov-21		0	0	0	
	SMH	0	0	0	
16-Nov-21		0	0	0	
	SMH	0	0	0	
17-Nov-21		0	0	0	
	SMH	0	0	0	

18-Nov-21	TMH	0	0	0	
	SMH	0	0	0	
19-Nov-21	TMH	0	0	0	
	SMH	0	0	0	
22-Nov-21		0	0	0	
	SMH	0	0	0	
23-Nov-21	TMH	9	0	9	Outbreak Units in Hospital. Cancelled 21(2)(a)
	SMH	0	0	0	
24-Nov-21		0	3	3	Outbreak Units in Hospital. Cancelled 21(2)(a) - replaced with day cases where able
	SMH	0	0	0	
25-Nov-21		0	2	2	Outbreak Units in Hospital. Cancelled 21(2)(a) - replaced with day cases where able
	SMH	0	0	0	
26-Nov-21	ТМН	0	6	6	Outbreak Units in Hospital. Cancelled 121(2)(a) - replaced with day cases where able
	SMH	0	0	0	
29-Nov-21	ТМН	0	3	3	Outbreak Units in Hospital. Cancelled 21(2)(a) replaced with day cases where able
	SMH	0	0	0	
30-Nov-21	TMH	0	7	7	Outbreak Units in Hospital. Cancelled 21(2)(a) - replaced with day cases where able
	SMH	0	0	0	
1-Dec-21	TMH	0	1	1	Outbreak Units in Hospital. Cancellec 21(2)(a) - replaced with day cases where able
	SMH	0	0	0	
2-Dec-21	TMH	0	8	8	Outbreak Units in Hospital. Cancelled 21(2)(a) - replaced with day cases where able
	SMH	0	0	0	
3-Dec-21	TMH	0	6	6	Outbreak Units in Hospital. Cancelled 21(2)(a) - replaced with day cases where able
	SMH	0	0	0	
6-Dec-21	TMH	0	0	0	
	SMH	0	0	0	
7-Dec-21	TMH	5	5	10	Outbreak Units in Hospital. Cancelled 21(2)(a) - replaced with day cases where able. 5 DOSA cancellations for lack of beds
	SMH	0	0	0	
8-Dec-21		1	0	1	1 ortho cancelled with no bed
	SMH	0	0	0	
9-Dec-21		2	2	4	Outbreak Units in Hospital. Cancelled $21(2)(a)$ replaced with day cases where able. $21(2)(a)$
	SMH	0	0	0	
10-Dec-21		0	3	3	Outbreak Units in Hospital. Cancelled 21(2)(a) - replaced with day cases where able
	SMH	0	0	0	
13-Dec-21		0	0	0	
	SMH	0	0	0	04/0)/-
14-Dec-21		0	1	1	Outbreak Units in Hospital. Cancelled 21(2)(a) - replaced with day cases where able.
	SMH	0	0	0	
15-Dec-21		0	0	0	
	SMH	0	0	0	04(0)(a)
16-Dec-21	TMH	0	2	2	Outbreak Units in Hospital. Cancelled 21(2)(a) - replaced with day cases where able.

SMH	0	0	0	
17-Dec-21 TMH	0	0	0	
SMH	0	0	0	
20-Dec-21 TMH	0	6	6	Outbreak Units in Hospital. Cancelled 21(2)(a) - replaced with day cases where able.
SMH	0	0	0	
21-Dec-21 TMH	0	2	2	Outbreak Units in Hospital. Cancelled 21(2)(a) - replaced with day cases where able.
SMH	0	0	0	
22-Dec-21 TMH	0	3	3	Outbreak Units in Hospital. Cancelled 21(2)(a) - replaced with day cases where able.
SMH	0	0	0	
23-Dec-21 TMH	0	1	1	Outbreak Units in Hospital. Cancelled 21(2)(a) with day cases where able.
SMH	0	0	0	
24-Dec-21 TMH	0	0	0	
SMH	0	0	0	
29-Dec-21 TMH	0	0	0	
SMH	0	0	0	
30-Dec-21 TMH	0	0	0	
SMH	0	0	0	
31-Dec-21 TMH	0	1	1	
SMH	0	0	0	
4-Jan-22 TMH	0	7	7	Red Phase - Category I/II and urgent/time-sensitive cases only
SMH	0	3	3	Red Phase - Category I/II and urgent/time-sensitive cases only
5-Jan-22 TMH	0	9	9	Red Phase - Category I/II and urgent/time-sensitive cases only
SMH	0	6	6	Red Phase - Category I/II and urgent/time-sensitive cases only
6-Jan-22 TMH	0	2	2	Red Phase - Category I/II and urgent/time-sensitive cases only
SMH	0	6	6	Red Phase - Category I/II and urgent/time-sensitive cases only
7-Jan-22 TMH	0	5	5	Red Phase - Category I/II and urgent/time-sensitive cases only
SMH	0	3	3	Red Phase - Category I/II and urgent/time-sensitive cases only
10-Jan-22 TMH	0	10	10	Red Phase - Category I/II and urgent/time-sensitive cases only
SMH	0	0	0	Red Phase - Category I/II and urgent/time-sensitive cases only
11-Jan-22 TMH	0	9	9	Red Phase - Category I/II and urgent/time-sensitive cases only
SMH	0	6	6	Red Phase - Category I/II and urgent/time-sensitive cases only
12-Jan-22 TMH	0	10	10	Red Phase - Category I/II and urgent/time-sensitive cases only
SMH	0	4	4	Red Phase - Category I/II and urgent/time-sensitive cases only
13-Jan-22 TMH	0	12	12	Red Phase - Category I/II and urgent/time-sensitive cases only
SMH	0	6	6	Red Phase - Category I/II and urgent/time-sensitive cases only
14-Jan-22 TMH	0	10	10	Red Phase - Category I/II and urgent/time-sensitive cases only
SMH	· ·	0	0	Red Phase - Category I/II and urgent/time-sensitive cases only
17-Jan-22 TMH SMH	3 0	6	9	Red Phase - Category I/II and urgent/time-sensitive cases only; Multiple units in outbreak - unable to place patients based on beds
18-Jan-22 TMH		5	5	Red Phase - Category I/II and urgent/time-sensitive cases only Red Phase - Category I/II and urgent/time-sensitive cases only; Multiple units in outbreak - unable to place patients based on beds
18-Jan-22 TIVIH	3	8	11 4	Red Phase - Category I/II and urgent/time-sensitive cases only; Multiple units in outbreak - unable to place patients based on beds Red Phase - Category I/II and urgent/time-sensitive cases only
SIVIH	U	4	4	Theu Phase - Category it if and digent/tillie-sensitive cases only

10 1 00		_	40		
19-Jan-22		1	13	14	Red Phase - Category I/II and urgent/time-sensitive cases only; Positive pre-op swab this morning
	SMH	0	5	5	Red Phase - Category I/II and urgent/time-sensitive cases only
20-Jan-22		0	6	6	Red Phase - Category I/II and urgent/time-sensitive cases only
	SMH	0	0	0	Red Phase - Category I/II and urgent/time-sensitive cases only
21-Jan-22		2	5	7	Red Phase - Category I/II and urgent/time-sensitive cases only; Multiple units in outbreak - unable to place patients based on beds
	SMH	0	0	0	Red Phase - Category I/II and urgent/time-sensitive cases only
24-Jan-22		0	5	5	Red Phase - Category I/II and urgent/time-sensitive cases only
	SMH	0	0	0	No cases Booked
25-Jan-22	TMH	0	11	11	Red Phase - Category I/II and urgent/time-sensitive cases only
	SMH	0	0	0	No cases Booked
26-Jan-22	TMH	0	9	9	Red Phase - Category I/II and urgent/time-sensitive cases only
	SMH	0	0	0	No cases Booked
27-Jan-22	TMH	0	6	6	Red Phase - Category I/II and urgent/time-sensitive cases only
	SMH	0	0	0	No cases Booked
28-Jan-22	TMH	0	11	11	Red Phase - Category I/II and urgent/time-sensitive cases only; Positive pre-op swab this morning
	SMH	0	0	0	No cases Booked
31-Jan-22	TMH	0	1	1	positive pre-op swab this morning
	SMH	0	0	0	no cases booked
1-Feb-22	TMH	1	1	2	no ICU bed available; positive swab but deemed old covid and not new infection (Anes cancelled case)
	SMH	0	0	0	
2-Feb-22	TMH	0	0	0	
	SMH	0	0	0	
3-Feb-22		0	0	0	
	SMH	0	0	0	
4-Feb-22		0	0	0	
	SMH	0	0	0	
7-Feb-22		0	0	0	
	SMH	0	0	0	
8-Feb-22		0	0	0	
	SMH	0	0	0	
9-Feb-22		1	0	1	
	SMH	0	0	0	
10-Feb-22		0	1	1	21(2)(a)
	SMH	0	0	0	
11-Feb-22		0	0	0	
	SMH	0	0	0	
14-Feb-22		0	0	0	
	SMH	0	0	0	
15-Feb-22		0	2	2	Physician positive for COVID
	SMH	0	0	0	Frigorial positive for COVID
16-Feb-22		-	-		
16-Feb-22	LIVIH	0	0	0	

SMH	0	0	0	7
17-Feb-22 TMH	0	1	1	21(2)(a)
SMH	0	0	0	
18-Feb-22 TMH	0	0	0	
SMH	0	0	0	
22-Feb-22 TMH	0	1	1	21(2)(a)
SMH	0	0	0	
23-Feb-22 TMH	0	0	0	
SMH	0	0	0	
24-Feb-22 TMH	0	0	0	
SMH	0	0	0	
25-Feb-22 TMH	2	0	2	
SMH	0	0	0	
28-Feb-22 TMH	0	0	0	
SMH	0	0	0	
1-Mar-22 TMH	0	0	0	
SMH	0	0	0	
2-Mar-22 TMH	0	0	0	
SMH	0	0	0	
3-Mar-22 TMH	0	0	0	
SMH	0	0	0	24/2)/a)
4-Mar-22 TMH	0	1	1	21(2)(a)
SMH	0	0	0	
7-Mar-22 TMH	0	0	0	
SMH	0	0	0	
8-Mar-22 TMH	0	0	0	
SMH	0	0	0	
9-Mar-22 TMH SMH	0	0	0	
10-Mar-22 TMH SMH	0	0	0	
11-Mar-22 TMH	0	0	0	
SMH	0	0	0	
14-Mar-22 TMH	3	0	3	21(2)(a)
SMH	0	0	0	
15-Mar-22 TMH	0	1	1	21(2)(a)
SMH	0	0	0	
16-Mar-22 TMH	1	1	2	Lack of bed r/t overcapacity/covid admits; 21(2)(a)
SMH	0	0	0	
17-Mar-22 TMH	0	0	0	
SMH	0	0	0	

18-Mar-22 TMH	0	0	0	
SMH	0	0	0	
21-Mar-22 TMH	0	3	3	21(2)(a) cancelled - physician tested positive
SMH	0	0	0	cancelled - physician tested positive
22-Mar-22 TMH	0	2	2	21(2)(a) for lack of staff 21(2)(a)
SMH	0	0	0	Tot lack of Staff = 1(=)(=)
23-Mar-22 TMH	2	1	3	21(2)(a) cancelled for no beds; 21(2)(a) - cancel by anesthesia
SMH	4	0	4	Physician positive for COVID
24-Mar-22 TMH	0	0	0	1 Trystolati postave for covib
SMH	0	5	5	Physician positive for COVID
25-Mar-22 TMH	0	0	0	1 Hysician positive for covib
SMH	0	4	4	Physician positive for COVID
28-Mar-22 TMH	2	0	2	21(2)(a) cancelled
SMH	0	0	0	
29-Mar-22 TMH	0	0	0	
SMH	0	6	6	Physician positive for COVID
30-Mar-22 TMH	4	0	4	21(2)(a)
SMH	0	0	0	Physician positive ofr COVID - List moved to moncton
31-Mar-22 TMH	1	1	2	no iCU bed available; 21(2)(a)
SMH	0	0	0	Physician positive for COVID - List moved to moncton
1-Apr-22 TMH	1	0	1	21(2)(a)
SMH	0	7	7	Physician positive for COVID
4-Apr-22 TMH	0	3	3	21(2)(a)
SMH	0	0	0	
5-Apr-22 TMH	0	1	1	21(2)(a)
SMH	0	1	1	21(2)(a)
6-Apr-22 TMH	0	0	0	
SMH	0	0	0	
7-Apr-22 TMH	0	0	0	
SMH	0	0	0	
8-Apr-22 TMH	0	0	0	
SMH	0	0	0	24 (0) (0)
11-Apr-22 TMH	0	1	1	21(2)(a)
SMH	0	0	0	
12-Apr-22 TMH	0	0	0	
SMH	0	0	0	
13-Apr-22 TMH	0	0	0	
SMH	0	0	0	
14-Apr-22 TMH	0	0	0	
SMH	0	0	0	21(2)(2)
19-Apr-22 TMH	0	2	2	21(2)(a)

	SMH	0	1	1	21(2)(a)
20-Apr-22		0	2		surgeon positive - cases replaced
	SMH	0	0	0	
21-Apr-22	TMH	0	1	1	21(2)(a)
	SMH	0	0	0	
22-Apr-22	TMH	0	0	0	
	SMH	0	0	0	
25-Apr-22	TMH	0	1	1	replaced with another case
	SMH	0	0	0	
26-Apr-22	TMH	0	1	1	21(2)(a)
	SMH	0	0	0	
27-Apr-22	TMH	0	0	0	
	SMH	0	0	0	
28-Apr-22	TMH	0	0	0	
	SMH	0	0	0	
29-Apr-22	TMH	0	1	1	21(2)(a)
	SMH	0	0	0	
2-May-22	TMH	0	0	0	
	SMH	0	0	0	

Lancellation	ns Due to Pand	demic or Phase Issu	ues - Zone 2		
		# COVID	# Other	Total COVID	
		Bed-related	COVID-related	Related	
Date	Facility	Cancellations	Cancellations	Cancellations	Notes
Sept 21/21	SJRH	0	0	0	Inotes
sept 21/21	SJH	0	0	0	
	SHC	0	0	0	
	_				
Sept 23/21	SJRH	0	0	0	
	SJH	0	1	1	21(2)(a)
	SHC	0	0	0	
Sept 24/21	SJRH	0	0	0	
	SJH	0	1	1	21(2)(a)
	SHC	0	0	0	
Sept 27/21	SJRH	0	0	0	
					21(2)(a)
	SJH	0	3	3	
	SHC	0	0	0	
28-Sep-21	1 SJRH	0	0	0	
	SJH	0	0	0	
	SHC	0	0	0	
29-Sep-21	1 SJRH	0	1	1	DOS cancellation - 21(2)(a)
-	SJH	0	0	0	
	SHC	0	0	0	
30-Sep-21	1 SJRH	0	2	2	2 pts cancelled because post-op staff were required to work on Covid unit
	SJH	0	2	2	21(2)(a)
	SHC	0	0	0	
1-Oct-21		0	0	0	
	SJH	0	0	0	
	SHC	0	0	0	
4-Oct-21		0	0	0	
1 000 23	SJH	0	0	0	
	SHC	0	0	0	
Oct 05/21	SJRH	0	0	0	
500 05/21	SJH	0	1	1	DOS cancellation 21(2)(a)
	SHC	0	1	1	21(2)(a)
6-Oct-21		0	0	0	
0 001 21	SJH	0	0	0	
	SHC	0	1	1	21(2)(a)
7-Oct-21		0	0	0	
7 000-21	SJH	0	1	1	21(2)(a)
	SHC	0	0	0	
8-Oct-21		0	0	0	
U UCL-ZI	SJH	0	1	1	21(2)(a)
	SHC	0	1	1	21(2)(a) 21(2)(a)
12-Oct-21		0	0	0	
12-001-23	SJH	0	1	1	21(2)(a)
	SHC	0	0	0	
13-Oct-21		0			
13-UCT-21	SJH	0	0	0 1	21/2)(a)
	SHC	0	0	0	21(2)(a)
14.0 - 1.2		_			21/2)(a)
14-Oct-21		0	1	1	21(2)(a)
	SJH	0	2	2	21(2)(a)
	SHC	0	0	0	

$\overline{}$	SJH	0	1	1 1	21(2)(a)
	SHC	0	0	0	2 I(2)(a)
18-Oct-21		0			
	SJH	0	0	0	
	SHC	0	2		21(2)(a)
19-Oct-01		0	0	0	21(2)(a)
	SJH	0	0	0	
	SHC	0	0	0	
20-Oct-21		0	0		
	SJH	0	0	0	
	SHC	0	2		21(2)(a)
21-Oct-21		0	0	0	2 ((2)(4)
	SJH	0	1	1	21(2)(a)
	SHC	0	0	0	2 1(2)(d)
22-Oct-21		0	0	0	
	SJH	0			21/2)/a)
	SHC	0	2	2	21(2)(a) 21(2)(a)
25-Oct-21					2 1(2)(α)
	SJKH	0	0	0	21(2)(a)
	SHC	0	0	0	21(2)(a)
26-Oct-21	SJRH	0	0	0	21(2)(a)
	SHC	0	1	2 1	21(2)(a) 21(2)(a)
27-Oct-21					21(2)(a)
	SJH	0	0	0	21/21/21
	SHC	0	0	0	21(2)(a)
					24/21/21
28-Oct-21	SJH	2	1	3	21(2)(a)
	SHC	0	0	0	
		0	0	0	21/2\/a\
29-Oct-21	SJH	0	0		21(2)(a)
	SHC	0	0	0	
1-Nov-21					
	SJH	0	0	0	
	SHC	0	0		
2-Nov-21				0	
	SJKH	0	3	3	21(2)(a)
	SHC	0	2	2	21(2)(a) 21(2)(a)
3-Nov-21		0		0	2 1 (2)(a)
	SJH	0	0	0	
	SHC	0	3		21(2)(a)
4-Nov-21		0	0	0	<u>- (-)(-)</u>
	SJH	0			21(2)(a)
	SHC	0	2	2	21(2)(a) 21(2)(a)
5-Nov-21					2 1(2)(a)
	SJKH	0	0	0	
	SHC	0	0	0	
08-Nov-21		0	0	0	
	SJH	0	0	0	
		0	0	0	
	SHC		U	U	
	SHC			0	
09-Nov-21	SJRH	0	0	0	
09-Nov-21	SJRH SJH	0	0	0	
09-Nov-21	SJRH SJH SHC	0	0		

	SHC	0	0	0	
12-Nov-21		0	0	0	
	SJH	0			21(2)(a)
	SHC	0	0	0	Z1(Z)(a)
15-Nov-21		0	1	1	21(2)(a)
	SJH	0	0	0	Z1(Z)(d)
	SHC	0	0	0	
16-Nov-21					
	SJH	0	0	0	
	SHC	0	0	0	
17-Nov-21	SJH	0	0	0	
	SHC	0	0	0	21/2\/a\
		0	2	2	21(2)(a)
18-Nov-21		0	0	0	21/21/2)
	SJH	0	2	2	21(2)(a)
	SHC	0	0	0	
19-Nov-21		0	0	0	
	SJH	0	0	0	
	SHC	0	0	0	
22-Nov-21		0	0	0	
	SJH	0	1	1	21(2)(a)
	SHC	0	0	0	
23-Nov-21		0	0	0	
	SJH	0	2	2	21(2)(a)
	SHC	0	0	0	
24-Nov-21		0	0	0	
	SJH	0	0	0	
	SHC	0	0	0	
25-Nov-21		0	0	0	
	SJH	0	0	0	
	SHC	0	0	0	
26-Nov-21		2	0	2	2 DOS cancellations due to nursing staff unavailable on SICU
	SJH	0	2	2	21(2)(a)
	SHC	0	0	0	
29-Nov-21		2	0	2	DOS - lack of beds due to outbreak at hospital
	SJH	0	1	1	21(2)(a)
	SHC	0	0	0	
30-Nov-21		0	0	0	
	SJH	0	0	0	
	SHC	0	1	1	21(2)(a)
1-Dec-21	SJRH	4	0	4	Lack of beds due to outbreak at hospital
	SJH	0	0	0	
	SHC	0	1	1	21(2)(a)
2-Dec-21	SJRH	0	1	1	21(2)(a) 21(2)(a) 21(2)(a)
	SJH	0	1	1	21(2)(a)
	SHC	0	1	1	21(2)(a)
3-Dec-21	SJRH	0	0	0	
	SJH	0	1	1	21(2)(a)
	SHC	0	0	0	
6-Dec-21	SJRH	3	0	3	1 DOS and 1 cancelled day before due to lack of beds due to outbreak at hospital, 1 due to nursing staff unavailable in SICU
	SJH	0	2	2	21(2)(a)
	SHC	0	0	0	
7-Dec-21		2	0	2	2 pts - Lack of DOSA beds due to outbreak at hospital
	SJH	0	2	2	21(2)(a)
	SHC	0	0	0	

8-Dec-21	SJRH	0	0	0	
	SJH	0	0	0	
	SHC	0	0	0	
9-Dec-21		0	0	0	
	SJH	0	7	7	6 due to Surgeon unavailable - was on Covid unit, <mark>21(2)(a)</mark>
	SHC	0	2	2	21(2)(a)
10-Dec-21		0	0	0	
	SJH	0	2	2	21(2)(a)
	SHC	0	0	0	_ · (=)(a)
13-Dec-21		0	3	3	2 -Surgeon Unavailable - will be on Covid Unit, 1 <mark>21(2)(a)</mark>
	SJH	0	1	1	21(2)(a)
	SHC	0	0	0	
14-Dec-21		0	1	1	21(2)(a)
	SJH	0	0	0	
	SHC	0	0	0	
15-Dec-21		0	2	2	21(2)(a)
	SJH	0	1	1	21(2)(a)
	SHC	0	0	0	
16-Dec-21		0	0	0	
	SJH	0	2	2	21(2)(a)
	SHC	0	0	0	
17-Dec-21		0	0	0	
	SJH	0	0	0	
	SHC	0	0	0	
20-Dec-21	SJRH	0	1	1	21(2)(a)
	SJH	0	0	0	
	SHC	0	0	0	
21-Dec-21	SJRH	0	1	1	21(2)(a)
	SJH	0	2	2	21(2)(a)
	SHC	0	1	1	21(2)(a)
22-Dec-21	SJRH	0	0	0	
	SJH	0	0	0	
	SHC	0	0	0	
23-Dec-21	SJRH	0	14	14	7 DOS, 7 day before - non-medical staff unavailable
	SJH	0	3	3	
	SHC	0	5	5	21(2)(a) 21(2)(a)
24-Dec-21	SJRH	0	3	3	21(2)(a)
	SJH	0	0	0	
	SHC	0	0	0	
29-Dec-21	SJRH	0	6	6	2 DOS - non-medical staff unavailable, 4 day before - physician unavailable
	SJH	0	0	0	
	SHC	0	0	0	
30-Dec-21	SJRH	0	0	0	
	SJH	0	0	0	
	SHC	0	0	0	
31-Dec-21	SJRH	0	8	8	8 day before - Non-medical staff unavailable
	SJH	0	0	0	
	SHC	0	0	0	
4-Jan-22	SJRH	1	5	6	5 due to Province moved to Red Phase, 1 due to no post-op bed available in ICU
	SJH	0	26	26	Province moved to Red Phase
	SHC	0	7	7	6 due to moving to Red Phase 21(2)(a)
5-Jan-22	SJRH	2	4	6	2 DOS no beds, 4 due to Red Phase
	SJH	0	26	26	24 due to Red Phase, 21(2)(a)
	SHC	0	6	6	Red Phase
6-Jan-22	SJRH	0	1	1	1 Red Phase

	SJH	0	20	20	19 Red Phase, 21(2)(a)
	SHC	0	5	5	5 Red Phase
7-Jan-22					2 Red Phase
	SJH	0	2 26	2 26	24 Red Phase, 21(2)(a)
	SHC	0	20	20	2 Red Phase
					4 Red Phase 21(2)(a)
10-Jan-22	SJH	0	5 30	5 30	
	SHC	0	5	5	30 Red phase 5 Red Phase
11-Jan-22					
11-Jan-22	SJH	0	3	3	3 Red Phase
	SHC	0	22	22	22 Red Phase 2 Red Phase
12-Jan-22		0	4		2 Red Phase, 21(2)(a)
				4	14 Red Phase
	SJH SHC	0	14 5	14 5	5 Red Phase
13-Jan-22					2 Red 21(2)(a)
13-Jan-22		0	7	7	
	SJH SHC	0	26	26	26 Red Phase 6 Red Phase
		0	6	6	
14-Jan-22		0	5	5	4 Red Phase 21(2)(a)
	SJH SHC	0	16	16	16 Red Phase
471 00		0	0	0	24/2)/a)
17-Jan-22		0	1	1	21(2)(a)
	SJH	0	11	11	Red Phase
	SHC	0	0	0	
18-Jan-22		0	0	0	
	SJH	0	14	14	Red Phase
	SHC	0	0	0	
19-Jan-22		0	3	3	Red Phase
	SJH	0	0	0	
	SHC	0	0	0	
20-Jan-22		0	1	1	21(2)(a)
	SJH	0	13	13	13 Red Phase
	SHC	0	0	0	
21-Jan-22		0	1	1	21(2)(a)
	SJH	0	21	21	Red Phase
	SHC	0	0	0	
22-Jan-22		0	2	2	21(2)(a)
	SJH	0	0	0	
	SHC	0	0	0	
24-Jan-22		0	2	2	21(2)(a)
	SJH	0	0	0	
	SHC	0	0	0	
25-Jan-22		0	0	0	
	SJH	0	13	13	Red Phase
	SHC	0	0	0	
26-Jan-22		0	2	2	Physician unavailable
	SJH	0	0	0	
	SHC	0	0	0	
27-Jan-22		0	1	1	21(2)(a)
	SJH	0	12	12	Red Phase
	SHC	0	0	0	
28-Jan-22		0	2	2	More urgent cases to be done
	SJH	0	4	4	Red Phase
	SHC	0	0	0	
31-Jan-22		0	1	1	21(2)(a)
	SJH	0	0	0	

	SHC	0	0	0	
1-Feb-22		0	0	0	
	SJH	0	0	0	
	SHC	0	0	0	
2-Feb-22	SJRH	0	0	0	
	SJH	0	2	2	21(2)(a)
	SHC	0	0	0	
3-Feb-22		0	3	3	21(2)(a)
	SJH	0	11	11	21(2)(a)
	SHC	0	0	0	
4-Feb-22	SJRH	0	0	0	
	SJH	0	1	1	21(2)(a)
	SHC	0	0	0	
7-Feb-22	SJRH	0	2	2	21(2)(a)
	SJH	0	3	3	
	SHC	0	1	1	21(2)(a) 21(2)(a)
8-Feb-22		0	1	1	21(2)(a)
	SJH	0	1	1	21(2)(a)
	SHC	0	0	0	
9-Feb-22		0	0	0	
	SJH	0	1	1	21(2)(a)
	SHC	0	2	2	21(2)(a)
10-Feb-22	SJRH	0	0	0	
	SJH	0	1	1	21(2)(a)
	SHC	0	0	0	
11-Feb-22		0	0	0	
	SJH	0	0	0	
	SHC	0	0	0	
14-Feb-22	SJRH	0	1	1	21(2)(a)
	SJH	0	1	1	21(2)(a)
	SHC	0	1	1	21(2)(a)
15-Feb-22	SJRH	0	1	1	21(2)(a)
	SJH	0	1	1	
	SHC	0	2	2	21(2)(a)
16-Feb-22	SJRH	0	1	1	21(2)(a) 21(2)(a) 21(2)(a)
	SJH	0	0	0	
	SHC	0	3	3	21(2)(a)
17-Feb-22		0	0	0	
	SJH	0	4	4	21(2)(a)
	SHC	0	0	0	
18-Feb-22	SJRH	0	1	1	21(2)(a)
	SJH	0	3	3	21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a)
	SHC	0	1	1	21(2)(a)
22-Feb-22	SJRH	0	1	1	21(2)(a)
	SJH	0	5	5	21(2)(a)
	SHC	0	0	0	
23-Feb-22	SJRH	0	1	1	21(2)(a)
	SJH	0	9	9	, 6 cancelled due to staff unavailable, 21(2)(a)
	SHC	0	1	1	21(2)(a) 21(2)(a) , 6 cancelled due to staff unavailable, 21(2)(a) 21(2)(a)
24-Feb-22	SJRH	0	0	0	
	SJH	0	4	4	21(2)(a)
	SHC	0	1	1	21(2)(a) 21(2)(a)
25-Feb-22		0	1	1	21(2)(a)
	SJH	0	2	2	21(2)(a) 21(2)(a)
	SHC	0	0	0	

28-Feb-22	CIDH	0	0	0	
	SJH	0	1	1	21(2)(a)
	SHC	0	0	0	21(2)(d)
1-Mar-22		0	0	0	
	SJH	0	1	1	21(2)(a)
	SHC	0	3	3	21(2)(a)
2-Mar-22		0	1	1	21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a)
	SJH	0	3	3	21(2)(a)
	SHC	0	1	1	21(2)(a)
3-Mar-22		0	1	1	21(2)(a)
	SJH	0	4	4	21(2)(a)
	SHC	0	0	0	
4-Mar-22		0	1	1	21(2)(a)
	SJH	0	0	0	21(2)(d)
	SHC	0	0	0	
7-Mar-22		0	0		
	SJH			0	21/2\/a\
	SHC	0	0	0	21(2)(a)
8-Mar-22		0	0	0	
	SJH SHC	0	0	0	
9-Mar-22		0	0	0	
		0	0	0	24/2)(a)
	SJH SHC	0	2	2	21(2)(a) 21(2)(a)
		0	2	2	
10-Mar-22		0	2	2	Staff unavailable
	SJH	0	4	4	21(2)(a)
	SHC	0	0	0	24(2)(-)
11-Mar-22		0	1	1	21(2)(a)
	SJH	0	0	0	
	SHC	0	0	0	24(2)/-)
14-Mar-22		0	2	2	21(2)(a)
	SJH	0	5	5	21(2)(a)
	SHC	0	0	0	
15-Mar-22		0	1	1	21(2)(a)
	SJH	0	4	4	21(2)(8)
	SHC	0	2	2	21(2)(a)
16-Mar-22		0	1	1	21(2)(a)
	SJH	0	0	0	24(2)(a)
	SHC	0	2	2	21(2)(a)
17-Mar-22		0	0	0	24(2)(2)
	SJH	0	2	2	21(2)(a) tact 21(2)(a)
	SHC	0	1	1	Z1(Z)(a)
18-Mar-22		0	1	1	21(2)(a)
	SJH	0	0	0	
	SHC	0	0	0	
21-Mar-22		0	0	0	24(2)(2)
	SJH	0	1	1	21(2)(a)
	SHC	0	0	0	
22-May-22		0	0	0	10.1
	SJH	0	13	13	13 due to staff unavailable, 21(2)(a)
	SHC	0	0	0	
23-Mar-22		0	0	0	
	SJH	0	4	4	21(2)(a)
	SHC	0	0	0	
24-Mar-22	SJRH	0	2	2	21(2)(a)

Laur.	1 .		-	24/21/21
SJH	0	5	5	21(2)(8)
SHC	0	1	1	21(2)(a)
25-Mar-22 SJRH	0	0	0	
SJH	0	5	5	21(2)(a)
SHC	0	0	0	
28-Mar-22 SJRH	0	1	1	21(2)(a)
SJH	0	1	1	21(2)(a)
SHC	0	1	1	21(2)(a)
29-Mar-22 SJRH	0	2	2	21(2)(a)
SJH	0	4	4	21(2)(a) da
SHC	0	1	1	21(2)(a)
30-Mar-22 SJRH	0	3	3	21(2)(a) 2 due to staff
SJH	0	9	9	21(2)(a) 7 due to staff
SHC	0	3	3	21(2)(a)
31-Mar-22 SJRH	0	4	4	21(2)(a)
SJH	0	1	1	21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 2 due to staff 21(2)(a) 7 due to staff 21(2)(a) 21(2)(a) 21(2)(a)
SHC	0	0	0	
1-Apr-22 SJRH	0	3	3	21(2)(a) 2 staff unavailable
SJH	0	10	10	21(2)(a) 7 staff unavailable
SHC	0	0	0	/ stall dilavallable
4-Apr-22 SJRH	0	3	3	21(2)(a)
SJH	0	1	1	21(2)(a) 21(2)(a) 21(2)(a)
SHC	0	2	2	$\frac{21(2)(a)}{21}$
	_			∠1(∠)(α)
5-Apr-22 SJRH	0	0	0	21/2\/a\
SJH	0	4	4	21(2)(a)
SHC	0	3	3	21(2)(a)
6-Apr-22 SJRH	0	1	1	21(2)(a)
SJH	0	0	0	
	_	_		(14/1)(a)
SHC	0	2	2	21(2)(a)
7-Apr-22 SJRH	0	0	0	
7-Apr-22 SJRH SJH	0	0 8	0 8	21(2)(a) , 4 due to staff, 1 <mark>21(2)(a)</mark>
7-Apr-22 SJRH SJH SHC	0 0 0	0 8 2	0	21(2)(a) , 4 due to staff, 121(2)(a) 21(2)(a)
7-Apr-22 SJRH SJH SHC 8-Apr-22 SJRH	0 0 0	0 8 2 1	0 8 2 1	21(2)(a) , 4 due to staff, 1 <mark>21(2)(a)</mark>
7-Apr-22 SJRH SJH SHC 8-Apr-22 SJRH SJH	0 0 0 0	0 8 2 1 0	0 8 2 1 0	21(2)(a) , 4 due to staff, 121(2)(a) 21(2)(a)
7-Apr-22 SJRH SJH SHC 8-Apr-22 SJRH SJH SHC	0 0 0	0 8 2 1 0	0 8 2 1 0	21(2)(a) , 4 due to staff, 1 21(2)(a) 21(2)(a)
7-Apr-22 SJRH SJH SHC 8-Apr-22 SJRH SJH SHC 11-Apr-22 SJRH	0 0 0 0	0 8 2 1 0 0	0 8 2 1 0 0	21(2)(a) , 4 due to staff, 121(2)(a) 21(2)(a)
7-Apr-22 SJRH SJH SHC 8-Apr-22 SJRH SJH SHC 11-Apr-22 SJRH SJH	0 0 0 0 0	0 8 2 1 0	0 8 2 1 0 0 2	21(2)(a) , 4 due to staff, 1 21(2)(a) 21(2)(a) 21(2)(a)
7-Apr-22 SJRH SJH SHC 8-Apr-22 SJRH SJH SHC 11-Apr-22 SJRH SJH SHC	0 0 0 0 0 0	0 8 2 1 0 0	0 8 2 1 0 0	21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a)
7-Apr-22 SJRH SJH SHC 8-Apr-22 SJRH SJH SHC 11-Apr-22 SJRH SJH	0 0 0 0 0 0 0	0 8 2 1 0 0 2	0 8 2 1 0 0 2	21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a)
7-Apr-22 SJRH SJH SHC 8-Apr-22 SJRH SJH SHC 11-Apr-22 SJRH SJH SHC 12-Apr-22 SJRH SJH	0 0 0 0 0 0 0	0 8 2 1 0 0 2 0	0 8 2 1 0 0 2 0	21(2)(a) , 4 due to staff, 1 21(2)(a) 21(2)(a)
7-Apr-22 SJRH SJH SHC 8-Apr-22 SJRH SJH SHC 11-Apr-22 SJRH SJH SHC 11-Apr-22 SJRH	0 0 0 0 0 0 0	0 8 2 1 0 0 2 0 0	0 8 2 1 0 0 2 0 0 3	21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a)
7-Apr-22 SJRH SJH SHC 8-Apr-22 SJRH SJH SHC 11-Apr-22 SJRH SJH SHC 12-Apr-22 SJRH SJH	0 0 0 0 0 0 0 0	0 8 2 1 0 0 2 0 0 0 3	0 8 2 1 0 0 2 0 0 0 3	21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a)
7-Apr-22 SJRH SJH SHC 8-Apr-22 SJRH SJH SHC 11-Apr-22 SJRH SJH SHC 12-Apr-22 SJRH SJH SHC	0 0 0 0 0 0 0 0 0	0 8 2 1 0 0 2 0 0 0 3 1	0 8 2 1 0 0 2 0 0 0 3 1	21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a)
7-Apr-22 SJRH SJH SHC 8-Apr-22 SJRH SJH SHC 11-Apr-22 SJRH SJH SHC 12-Apr-22 SJRH SJH SHC 13-Apr-22 SJRH	0 0 0 0 0 0 0 0 0 0	0 8 2 1 0 0 2 0 0 3 1 0	0 8 2 1 0 0 2 0 0 3 1 0 2	21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a)
7-Apr-22 SJRH SJH SHC 8-Apr-22 SJRH SJH SHC 11-Apr-22 SJRH SJH SHC 12-Apr-22 SJRH SJH SHC 13-Apr-22 SJRH SJH SHC	0 0 0 0 0 0 0 0 0 0 0	0 8 2 1 0 0 0 2 0 0 3 1 0 2 0 2	0 8 2 1 0 0 2 0 0 3 1 0 2 0 2	21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a)
7-Apr-22 SJRH	0 0 0 0 0 0 0 0 0 0 0 0	0 8 2 1 0 0 0 2 0 0 3 1 0 2 0 0 0 2	0 8 2 1 0 0 0 2 0 0 3 1 0 2 0 0 0 2	21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a)
7-Apr-22 SJRH SJH SHC 8-Apr-22 SJRH SJH SHC 11-Apr-22 SJRH SJH SHC 12-Apr-22 SJRH SJH SHC 13-Apr-22 SJRH SHC 13-Apr-22 SJRH SJH SHC 13-Apr-22 SJRH SJH SHC SHC	0 0 0 0 0 0 0 0 0 0 0 0 0	0 8 2 1 0 0 0 2 0 0 3 1 0 2 0 2 0 0 1 2	0 8 2 1 0 0 0 2 0 0 3 1 0 2 0 0 2 0 0 0 1 2 0 0 0 0 0 0 0 0 0	21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a)
7-Apr-22 SJRH SJH SHC 8-Apr-22 SJRH SJH SHC 11-Apr-22 SJRH SJH SHC 12-Apr-22 SJRH SJH SHC 13-Apr-22 SJRH SJH SHC 13-Apr-22 SJRH SJH SHC SHC SHC SHC SHC SHC SHC SHC SHC SH	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 8 2 1 0 0 2 0 0 3 1 0 2 0 0 2 0 0 1 2 0 0	0 8 2 1 0 0 0 2 0 0 3 1 0 2 0 0 2 0 0 0 1 1 0 0 0 1 1 0 0 0 0	21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a)
7-Apr-22 SJRH	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 8 2 1 0 0 0 2 0 0 3 1 0 2 0 0 2 0 0 1 2 0	0 8 2 1 0 0 0 2 0 0 3 1 0 2 0 0 2 0 0 1 2 0 1 0 0 1 0 0 1 0 0 1	21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a)
7-Apr-22 SJRH	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 8 2 1 0 0 0 2 0 0 3 1 0 2 0 0 0 2 0 0 1 0 0 1 1 1 0 0 1 1 1 0 1 1 1 1	0 8 2 1 0 0 0 2 0 0 3 1 0 2 0 0 2 0 0 1 2 0 1 0 0 1 1 0 0 1 1 1 1	21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a)
7-Apr-22 SJRH	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 8 2 1 0 0 0 2 0 0 3 1 0 2 0 0 0 2 0 0 1 2 0 0 1 1 1 0 0 1 1 1 1	0 8 2 1 0 0 0 2 0 0 3 1 0 2 0 0 0 2 0 0 1 2 0 0 1 0 0 1 0 0 1 1 0 0 1 1 0 0 1 1 1 0 1 1 1 1 0 1	21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a)
7-Apr-22 SJRH	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 8 2 1 0 0 0 2 0 0 3 1 0 2 0 0 0 2 0 0 1 2 0 1 0 0 1 1 0 1 1 0 1 1 1 1	0 8 2 1 0 0 0 2 0 0 3 1 0 2 0 0 0 1 2 0 0 1 1 0 1 1 0 1 1 1 1	21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a)
7-Apr-22 SJRH	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 8 2 1 0 0 0 2 0 0 3 1 0 2 0 0 0 2 0 0 1 2 0 1 1 0 1 1 1 1 1	0 8 2 1 0 0 0 2 0 0 0 3 1 1 0 2 0 0 0 1 2 0 0 1 1 0 1 1 1 2 1 1 1 1	21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a)
7-Apr-22 SJRH	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 8 2 1 0 0 0 2 0 0 3 1 0 2 0 0 0 2 0 0 1 2 0 0 1 1 2 1 1 1 1	0 8 2 1 0 0 0 2 0 0 3 1 1 0 2 0 0 0 1 2 0 0 1 1 2 1 0 1 1 1 1	21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a)
7-Apr-22 SJRH	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 8 2 1 0 0 0 2 0 0 3 1 0 2 0 0 0 2 0 0 1 2 0 1 1 0 1 1 1 1 1	0 8 2 1 0 0 0 2 0 0 0 3 1 1 0 2 0 0 0 1 2 0 0 1 1 0 1 1 1 2 1 1 1 1	21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a) 21(2)(a)

	SHC	0	0	0	
22-Apr-22		0	2	2	21(2)(a)
	SJH	0	0	0	
	SHC	0	1	1	21(2)(a)
25-Apr-22		0	1	1	
	SJH	0	0	0	
	SHC	0	0	0	
26-Apr-22	SJRH	0	1	1	21(2)(a)
	SJH	0	0	0	
	SHC	0	0	0	
27-Apr-22	SJRH	0	0	0	
	SJH	0	1	1	21(2)(a)
	SHC	0	0	0	
28-Apr-22	SJRH	0	0	0	
	SJH	0	1	1	21(2)(a)
	SHC	0	0	0	
29-Apr-22		0	0	0	
	SJH	0	2	2	21(2)(a)
	SHC	0	0	0	
2-May-22	SJRH	0	0	0	
	SJH	0	0	0	
	SHC	0	0	0	

		# COVID	# Other	Total COVID	
		Bed-related	COVID-related	Related	
ate	Facility	Cancellations	Cancellations	Cancellations	Notes
21-Sep-21	DECRH	0	1	1	21(2)(a)
	ОРН	0	0	0	
	URVH	0	1	1	Procedure cancelled due to influx of COVID pt on unit
24-Sep-22	DECRH	0	0	0	
<u> </u>	ОРН	0	0	0	
	URVH	0	0	0	
27-Sep-2	DECRH	0	1	1	21(2)(a)
27 JCP 2.	OPH	0	0	0	
	URVH	0	11	11	Staffing - had to redeploy some staff to COVID areas Surgeon Cancelled entire list
28-Sep-22		0	1	1	No time due to droplets precautions
20-3ep-2.	OPH	0	1	1	no fine due to dioblets precautions 21(2)(a)
	URVH	0	13	13	No OR staff as Manager had to redeploy to other areas
29-Sep-22		0	0	0	No of stant as manager had to reaching to other areas
23-3ch-2	OPH	0	0	0	
	URVH	0	10	10	No OR staff as Manager had to redeploy to other areas
30-Sep-22		0	2	10	NO ON Staff as Manager that to recepting to Other areas
30-36h-5	OPH	0	1	1	21(2)(a)
	URVH	0	14	14	No OR staff as Manager had to redeploy to other areas
1.0-4.3		0	8	14	NO ON Staff as Manager that to redeploy to Other areas
1-Oct-22		_		0	- AEXO
	OPH URVH	0	9	9	No OD steff or Managed bullet and relative to the conse
4.0-1.2		0			No OR staff as Manager had to redeploy to other areas
4-Oct-22		0	0	0	
	OPH	0	7	0	No OD steff or Manager had to and relieve to the control
F 0 - 1 2	URVH	0		7	No OR staff as Manager had to redeploy to other areas
5-Oct-22	OPH	0	0	0	21(2)(a)
		0	1	1	
	URVH	0	11	11	No OR staff as Manager had to redeploy to other areas
6-Oct-22	OPH	0	3	3	, Public Heath Emergency
	URVH	0	7	7	No OD Staff or Management of the angle of the state of th
7.0-1.2					No OR Staff as Manager had to redeploy to other areas
7-Oct-22		0	2	2	- 1(-)(0)
	OPH	0	0	0	No CO Staff or Managardiad to and substitute of the course
	URVH	0	13	13	No OR Staff as Manager had to redeploy to other areas
8-Oct-2:		0	2	2	21(2)(a)
	OPH	0	0	0	No CO Staff or Managard and an and an India and a staff of the staff o
10.0.0	URVH	0	6	6	No OR Staff as Manager had to redeploy to other areas
12-Oct-2		3	0	3	No beds relating to COVID
	OPH	0	1	1	No OS Staff or Management to and relieve to the course
12.0-1.2	URVH	0	11	11	No OR Staff as Manager had to redeploy to other areas
13-Oct-22		0	2	2	21(2)(a)
	OPH	0	0	0	No Conffer Management to and religious to the confer
44.0-1.2-	URVH	0	8	8	No OR Staff as Manager had to redeploy to other areas
14-Oct-21		0	0	0	21(2)(a)
	OPH	0	1 7	1	No OS Streff or Management of the street of
450	URVH	0	7	7	No OR Staff as Manager had to redeploy to other areas
15-Oct-21		2	2	4	21(2)(a)
	OPH	0	0	0	N. O. C. W. A. Marco de de la colonia de la
10.0	URVH	0	9	9	No OR Staff as Manager had to redeploy to other areas
18-Oct-2		0	2	2	21(2)(a)
	OPH	0	1	1	E-143(4)
	URVH	0	1	1	Not booking
19-Oct-21		0	5	5	21(2)(a)
	OPH	0	0	0	
	URVH	0	0	0	

20-Oct-21 DECRH	0	4	4	21(2)(a)
OPH	0	1	1	21(2)(a)
URVH	0	0	0	Not booking
21-Oct-21 DECRH	0	1	1	21(2)(a)
OPH	0	0	0	
URVH	0	1	1	Red Phase Staff redeployment
22-Oct-21 DECRH	0	1	1	DOSA cap cancelation
OPH	0	0	0	South tap tailletation.
URVH	0	5	5	Red Phase Staff redeployment
25-Oct-21 DECRH	0	2	2	21(2)(a)
OPH	0	0	0	
URVH	0	0	0	Red Phase Staff redeployment and zero bookings
26-Oct-21 DECRH	0	2	2	recurrings starried profinent and 2cro bookings
OPH	0	0	0	
URVH	0	1	1	Staff redeployed due to Red Phase
				Scan receptoyed due to Red Phase
27-Oct-21 DECRH	0	0	0	
OPH	0	0	0	
URVH	0	8	8	Staff Redeployment/ Red phase
28-Oct-21 DECRH	0	1	1	21(2)(a)
OPH	0	0	0	
URVH	0	11	11	Staff Redeployment/Red Phase
29-Oct-21 DECRH	0	1	1	2 (2)(3)
OPH	0	2	2	replaced by other surgeries
URVH	0	0	0	
1-Nov-21 DECRH	0	1	1	21(2)(a)
OPH	0	0	0	
URVH	0	0	0	
2-Nov-21 DECRH	0	0	0	
OPH	0	0	0	
URVH	0	0	0	Has not had anything scheduled
3-Nov-21 DECRH	0	1	1	21(2)(a)
OPH	0	0	0	
URVH	0	0	0	Has not had anything scheduled
4-Nov-21 DECRH	0	0	0	
OPH	0	0	0	
URVH	0	0	0	
5-Nov-21 DECRH	0	0	0	
OPH	0	1	1	21(2)(a)
URVH	0	0	0	
8-Nov-21 DECRH	0	0	0	
OPH	0	0	0	
URVH	0	0	0	
9-Nov-21 DECRH	0	0	0	
OPH	0	0	0	
URVH	0	0	0	
10-Nov-21 DECRH	0	0	0	
OPH	0	0	0	
URVH	0	0	0	
12-Nov-21 DECRH	0	0	0	
OPH	0	0	0	
URVH	0	0	0	OVA CONTRACTOR OF THE CONTRACT
15-Nov-21 DECRH	0	2	2	21(2)(a)
OPH	0	0	0	
URVH	0	0	0	
16-Nov-21 DECRH	0	0	0	
OPH	0	0	0	
URVH	0	0	0	
17-Nov-21 DECRH	0	0	0	
OPH	0	0	0	
	-	•		

			1		
	URVH	0	0	0	
18-Nov-21		0	0	0	
	OPH	0	0	0	
	URVH	0	0	0	
19-Nov-21	DECRH	0	6	6	3 staff redeployed 21 (2)(a)
	OPH	0	1	1	21(2)(a)
	URVH	0	0	0	
22-Nov-21	DECRH	0	0	0	
	OPH	0	0	0	
	URVH	0	0	0	
23-Nov-21	DECRH	0	2	2	21(2)(a)
	ОРН	0	0	0	
	URVH	0	0	0	
24-Nov-21		0	0	0	
	OPH	0	0	0	
	URVH	0	0	0	
25-Nov-21		0	0	0	1
23-NUV-21	OPH	0	0	0	+
——	URVH	0	0	0	
26 Nav. 24					
26-Nov-21		0	0	0	21(2)(a)
	OPH	0	2	2	(I=/(I=/
20.11	URVH	0	0	0	
29-Nov-21		5	0	5	All of our DOSAs canceled last Friday for today relating to COVID and occupancy
	OPH	0	0	0	
	URVH	0	0	0	
30-Nov-21		1	0	1	DOSA cap
	OPH	0	0	0	
	URVH	0	0	0	
1-Dec-21		0	0	0	
	OPH	0	0	0	
	URVH	0	0	0	
2-Dec-21	DECRH	0	0	0	
	OPH	0	0	0	
	URVH	0	0	0	
3-Dec-21	DECRH	0	0	0	
	OPH	0	0	0	
	URVH	0	0	0	
6-Dec-21	DECRH	0	0	0	
	ОРН	0	0	0	
	URVH	0	0	0	
7-Dec-21		1	1	2	21(2)(a) 21(2)(a)
	OPH	0	0	0	
	URVH	0	0	0	
8-Dec-21		0	0	0	
- DCC 21	OPH	0	0	0	
 	URVH	0	0	0	
9-Dec-21		0	6	6	Closed OR rooms due to staff being off due to expsure 21(2)(a)
J-Dec-21	OPH	0	0	0	costs on rooms due to sum being on due to expane
 	URVH	0	0	0	+
10-Dec-21		0	10	10	Closed OR rooms due to staff being off due to expsure 21(2)(a)
10-060-21	OPH	0	2	2	21(2)(a)
 	URVH	0	0	0	
12 Dec 24				4	Clared OR some due to stoff heigr off due to every from 21(2)(3)
13-Dec-21		0	4		Closed OR rooms due to staff being off due to expsure from 21(2)(a) 21(2)(a)
	OPH	0	2	2	EMEANW.
44.5 21	URVH	0	0	0	21/2)(a)
14-Dec-21		0	13	13	Closed OR rooms due to staff being off due to exposure 21(2)(a)
	OPH	0	0	0	
			. ^		
15-Dec-21	URVH	0	2	2	21(2)(a)

OPH	0	0	0	
URVH	0	0	0	
16-Dec-21 DECRH	0	4	4	4 Closed OR rooms due to staff being off due to exposure 21(2)(a)
OPH	0	1	1	21(2)(a)
URVH	0	0	0	
17-Dec-21 DECRH	0	1	1	21(2)(a)
OPH	0	0	0	
URVH	0	0	0	
20-Dec-21 DECRH	0	3	3	21(2)(a)
OPH	0	1	1	21(2)(a) _S
URVH	0	0	0	
21-Dec-21 DECRH	0	3	3	rooms closure in OR due outbreak on post op unit
ОРН	0	2	2	21(2)(a)
URVH	0	0	0	
22-Dec-21 DECRH	0	0	0	
OPH OPH	0	0	0	
URVH	0	0	0	
23-Dec-21 DECRH	0	1	1	21(2)(a)
OPH OPH	0	0	0	
URVH	0	0	0	
24-Dec-21 DECRH	0	0	0	
OPH	0	0	0	
URVH	0	0	0	
29-Dec-21 DECRH	0	2	2	21(2)(a)
OPH	0	0	0	
URVH	0	0	0	
30-Dec-21 DECRH	0	0	0	
OPH	0	0	0	
URVH	0	0	0	
	0	0	0	
31-Dec-21 DECRH OPH	0	0	0	
URVH	0	0	0	
		_		Electric and an application of the second se
4-Jan-22 DECRH	0	14	14	Elective procedures cancelled for RED phase
OPH URVH	0	6	6	Elective procedures cancelled for RED phase Elective procedures cancelled for RED phase
5-Jan-22 DECRH	0	12	12	Elective procedures cancelled for RED phase
OPH URVH	0	16 9	16	Elective procedures cancelled for RED phase
	0		9	Elective procedures cancelled for RED phase
6-Jan-22 DECRH	0	14	14	Elective procedures cancelled for RED phase
OPH	0	0	0	Election procedures cancelled for BED phase
URVH	0	9	9	Elective procedures cancelled for RED phase
7-Jan-22 DECRH	0	13	13	Elective procedures cancelled for RED phase
OPH	0	5	5	Elective procedures cancelled for RED phase
URVH	0	0	0	That's and a small of a SEP above
10-Jan-22 DECRH	0	17	17	Elective procedures cancelled for RED phase
OPH	0	7	7	Elective procedures cancelled for RED phase
URVH	0	1	1	Elective procedures cancelled for RED phase
11-Jan-22 DECRH	0	22	22	Elective procedures cancelled for RED phase
OPH	0	7	7	Elective procedures cancelled for RED phase
URVH	0	3	3	Elective procedures cancelled for RED phase
12-Jan-22 DECRH	0	18	18	Elective procedures cancelled for RED phase
OPH	0	11	11	Elective procedures cancelled for RED phase
URVH	0	1	1	Elective procedures cancelled for RED phase
13-Jan-22 DECRH	0	8	8	Elective procedures cancelled for RED phase
OPH	0	14	14	Elective procedures cancelled for RED phase
URVH	0	1	1	Elective procedures cancelled for RED phase
14-Jan-22 DECRH	0	12	12	Elective procedures cancelled for RED phase
OPH	0	13	13	Elective procedures cancelled for RED phase
URVH	0	5	5	Elective procedures cancelled for RED phase

	1			
17-Jan-22 DECRH	0	9	9	Elective procedures cancelled for RED phase
OPH	0	21	21	Elective procedures cancelled for RED phase
URVH	0	1	1	Elective Procedures Not being scheduled due to RED phase
18-Jan-22 DECRH	0	15	15	Elective procedures cancelled for RED phase
OPH	0	4	4	Elective procedures cancelled for RED phase
URVH	0	2	2	Elective Procedures Not being scheduled due to RED phase
19-Jan-22 DECRH	0	10	10	9 cancelled by US, 1 pt has Covid
OPH	0	15	15	Elective procedures cancelled for RED phase
URVH	0	1	1	Elective Procedures Not being scheduled due to RED phase
20-Jan-22 DECRH	0	15	15	Elective procedures cancelled for RED phase
OPH	0	28	28	Elective procedures cancelled for RED phase
URVH	0	3	3	Elective procedures cancelled for RED phase
21-Jan-22 DECRH	0	7	7	Elective procedures cancelled for RED phase
OPH	0	3	3	Elective procedures cancelled for RED phase
URVH	0	0	0	Elective procedures cancelled for RED phase
24-Jan-22 DECRH	0	13	13	Elective procedures cancelled for RED phase
OPH	0	18	18	Elective procedures cancelled for RED phase
URVH	0	1	1	Elective procedures cancelled for RED phase
25-Jan-22 DECRH	0	12	12	Elective procedures cancelled for RED phase
ОРН	0	26	26	Elective procedures cancelled for RED phase
URVH	0	0	0	Elective procedures cancelled for RED phase
26-Jan-22 DECRH	0	15	15	Elective procedures cancelled for RED phase
OPH	0	10	10	Elective procedures cancelled for RED phase
URVH	0	0	0	Elective procedures cancelled for RED phase
27-Jan-22 DECRH	0	9	9	Elective procedures cancelled for RED phase
OPH	0	25	25	Elective procedures cancelled for RED phase
URVH	0	0	0	Elective procedures cancelled for RED phase
28-Jan-22 DECRH	0	14	14	Elective procedures cancelled for RED phase
OPH	0	0	0	No scheduled procedures for this day
URVH	0	0	0	Elective procedures cancelled for RED phase REPORTED
31-Jan-22 DECRH	0	1	1	Elective procedures cancelled for RED phase
OPH	0	0	0	Elective procedures cancelled for RED phase
URVH	0	0	0	
1-Feb-22 DECRH	0	0	0	
OPH	0	0	0	
URVH	0	0	0	
	0	0	0	
2-Feb-22 DECRH	0	0	0	
OPH URVH	0	0	0	
				21(2)(a)
3-Feb-22 DECRH	0	1	1	
OPH URVH	0	0	0	21(2)(a)
	0	1		21(2)(a)
4-Feb-22 DECRH	0	1	1	
OPH	0	0	0	
URVH	0	0	0	24(2)(a)
7-Feb-22 DECRH	0	1	1	21(2)(a)
OPH	0	0	0	
URVH	0	0	0	
8-Feb-22 DECRH	0	0	0	24(2)(a)
OPH	0	1	1	21(2)(a)
URVH	0	0	0	24/2/(4)
9-Feb-22 DECRH	0	1	1	2 (2)(a)
OPH	0	2	2	
URVH	0	0	0	24/24/2
10-Feb-22 DECRH	0	2	2	21(2)(3)
OPH	0	2	2	21(2)(8)
URVH	0	0	0	OVOVO
11-Feb-22 DECRH	0	1	1	21(2)(a)
OPH	0	0	0	

URVH	0	0	0	
14-Feb-22 DECRH	0	1	1	21(2)(a)
OPH	0	2	2	21(2)(a)
URVH	0	0	0	
15-Feb-22 DECRH	0	3	3	21(2)(a)
ОРН	0	1	1	21(2)(a)
URVH	0	0	0	
16-Feb-22 DECRH	0	2	2	21(2)(a)
OPH	0	2	2	21(2)(a)
URVH	0	0	0	
17-Feb-22 DECRH	0	11	11	9 due to Dr reported + with COVID. 21(2)(a)
OPH	0	1	1	(2)a
URVH	0	0	0	
18-Feb-22 DECRH	0	1	1	21(2)(a)
OPH	0	0	0	
URVH	0	0	0	
22-Feb-22 DECRH	0	0	0	
OPH	0	0	0	
URVH	0	0	0	
23-Feb-22 DECRH	0	1	1	21(2)(a)
OPH	0	0	0	
	0		2	21(2)(a)
URVH		2	0	
24-Feb-22 DECRH	0	0		21(2)(a)
OPH	0	3	3	-1(-)(0)
URVH	0	0	0	
25-Feb-22 DECRH	0	0	0	21(2)(a)
OPH	0	1	1	= 1(=)(a)
URVH	0	0	0	21(2)(3)
28-Feb-22 DECRH	0	3	3	21(2)(a)
OPH	0	0	0	
URVH	0	0	0	
1-Mar-22 DECRH	0	0	0	
OPH	0	0	0	
URVH	0	0	0	
2-Mar-22 DECRH	0	0	0	
ОРН	0	3	3	21(2)(a)
URVH	0	0	0	
3-Mar-22 DECRH	0	0	0	
ОРН	0	1	1	21(2)(a)
URVH	0	0	0	
4-Mar-22 DECRH	0	3	3	21(2)(a)
OPH	0	0	0	
URVH	0	0	0	WAY S
7-Mar-22 DECRH	0	1	1	21(2)(a)
OPH	0	0	0	
URVH	0	0	0	
8-Mar-22 DECRH	0	0	0	
OPH	0	0	0	
URVH	0	0	0	
9-Mar-22 DECRH	0	1	1	21(2)(a)
OPH	0	0	0	
URVH	0	0	0	
10-Mar-22 DECRH	0	0	0	
ОРН	0	0	0	
URVH	0	0	0	
11-Mar-22 DECRH	0	1	1	21(2)(a)
OPH	0	1	1	21(2)(a)
URVH	0	0	0	
14-Mar-22 DECRH	0	7	7	21(2)(a)
2a. 22 DECKII		. ,	,	

ОРН	0	0	0	
URVH	0	0	0	
15-Mar-22 DECRH	0	0	0	
OPH	0	0	0	
URVH	0	0	0	
16-Mar-22 DECRH	0	0	0	
OPH	0	2	2	21(2)(a)
				-1(-)(-)
URVH	0	0	0	24(2)(3)
17-Mar-22 DECRH	0	4	4	21(2)(a)
OPH	0	2	2	21(2)(a)
URVH	0	0	0	
18-Mar-22 DECRH	0	0	0	
OPH	0	0	0	
URVH	0	0	0	
21-Mar-22 DECRH	0	1	1	21(2)(a)
OPH	0	0	0	
URVH	0	0	0	
22-Mar-22 DECRH	0	2	2	21(2)(a)
OPH OPH	0	1	1	21(2)(a)
URVH	0	0	0	
23-Mar-22 DECRH	0	7	7	3 cancelled as Dr isolating, 321(2)(a)
				s carriceled as on isolating, see 1970
OPH	0	0	0	
URVH	0	0	0	21(2)(3)
24-Mar-22 DECRH	0	3	3	21(2)(a)
OPH	0	0	0	
URVH	0	0	0	
25-Mar-22 DECRH	0	1	1	21(2)(a)
OPH	0	2	2	21(2)(a)
URVH	0	0	0	
28-Mar-22 DECRH	0	1	1	21(2)(a)
OPH	0	1	1	21(2)(a)
URVH	0	0	0	
29-Mar-22 DECRH	0	4	4	21(2)(a)
ОРН	0	0	0	
URVH	0	0	0	
30-Mar-22 DECRH	0	5	5	21(2)(a)
OPH	0	1	1	21(2)(a)
URVH	0	0	0	
				21(2)(a)
31-Mar-22 DECRH	0	5	5	
OPH	0	0	0	
URVH	0	0	0	21(2)(a)
1-Apr-22 DECRH	0	2	2	21(2)(a)
OPH	0	0	0	
URVH	0	0	0	
4-Apr-22 DECRH	1	3	4	1- no post op on unit due to COVID outbreaks
OPH	0	0	0	
URVH	0	0	0	
5-Apr-22 DECRH	3	12	15	5 patients canclled as Dr + 21(2)(a) 3 - No DOSA post op beds. 21(2)(a)
ОРН	0	0	0	
URVH	0	0	0	
6-Apr-22 DECRH	5	3	8	21(2)(a) . 5 - No DOSA post op beds. 21(2)(a)
ОРН	0	2	2	21(2)(a) 2 1 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1
URVH	0	0	0	
7-Apr-22 DECRH	1	10	11	9 cancellation because the surgeons are COVID+ 1 - No DOSA post op beds. 21(2)(a)
OPH	0	3	3	9 Cancellation because the surgeons are COVID + 1 - No DOSA post op Decs.
URVH	0	0	0	
				L Na DOCA and and hade
8-Apr-22 DECRH	0	4	4	4 - No DOSA post op beds. 21(2)(a)
OPH	0	1	1	- 1 (-) (-)
URVH	0	0	0	

					24(2)(2)
11-Apr-22	DECRH	3	8	11	6 cancellations due to- 2 Surgeons COVID. 3- No DOSA post op beds . 21(2)(a)
	OPH	0	1	1	21(2)(a)
	URVH	0	0	0	
12-Apr-22		0	6	6	21(2)(a)
	OPH	0	1	1	21(2)(a) 21(2)(a)
	URVH	0	0	0	
13-Apr-22		0	0	0	
	OPH	0	1	1	21(2)(a)
	URVH	0	0	0	
				0	21(2)(2)
14-Apr-22		0	4	4	21(2)(a) 21(2)(a)
	OPH	0	1	1	AK-A9
	URVH	0	0	0	94(9)Va)
19-Apr-22		0	1	1	Z [(Z) a)
	OPH	0	1	1	Z1(Z)(a)
	URVH	0	0	0	
20-Apr-22	DECRH	0	2	2	21(2)(a)
	OPH	0	2	2	21(2)(a)
	URVH	0	0	0	
21-Apr-22		0	1	1	21(2)(a)
	ОРН	0	0	0	
	URVH	0	0	0	
22-Apr-22		0	1	1	21(2)(a)
	OPH	0	1	1	21(2)(a)
	URVH	0	0	0	
25-Apr-22		0	2	2	21(2)(a)
25-Apr-22	OPH	0	2	2	21(2)(a)
-	URVH	0	2	2	1 + COVID, 1 travel related
				2	1 + COVID, 1 traverrelateu
26-Apr-22		0	0	0	21(2)(a)
	OPH	0	1	1	= 1(=/\a)
L	URVH	0	0	0	21(2)(3)
27-Apr-22	DECRH	0	2	2	21(2)(a)
	OPH	0	0	0	
	URVH	0	0	0	
28-Apr-22	DECRH	0	1	1	21(2)(a)
	OPH	0	0	0	
	URVH	0	0	0	
29-Apr-22	DECRH	0	4	4	21(2)(a)
	OPH	0	1	1	(4)(2)(3)
	URVH	0	0	0	
2-May-22		0	3	3	21(2)(a)
	OPH	0	0	0	
	URVH	0	0	0	
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Cancellations	Due to Pand	lemic or Phase Issu	ies - Zone 7		
		# COVID	# Other	Total COVID	
		Bed-related	COVID-related	Related	
Date	Facility	Cancellations	Cancellations	Cancellations	Notes
21-Sep-21	MRH	0	0	0	
23-Sep-21		0	0	0	
24-Sep-21		0	0	0	
27-Sep-21		0	0	0	
28-Sep-21		0	0	0	
29-Sep-21		0	0	0	
30-Sep-21		0	0	0	
1-Oct-21		0	0	0	
4-Oct-21		0	0	0	
5-Oct-21		0	0	0	
6-Oct-21		0	0	0	21/2)(2)
7-Oct-21		0	1	1	21(2)(a)
8-Oct-21		0	0	0	24(2)(2)
12-Oct-21		1	0	1	Cancelled do to inpatient capacity level 21(2)(a)
13-Oct-21		0	0	0	
14-Oct-21		0	0	0	
15-Oct-21 18-Oct-21		0	0	0	
19-Oct-21		1	1	2	21(2)(a)
20-Oct-21		0	0	0	
21-Oct-21		0	0	0	
22-Oct-21		1	0	1	1 cancelled(rescheduled) due to red phase schedule adjustment
25-Oct-21		0	0	0	2 sansaneu(essiteauleu) uus to tea priuse soneuule aujustiieiii
26-Oct-21		0	0	0	
27-Oct-21		0	0	0	
28-Oct-21		0	0	0	
29-Oct-21	MRH	0	0	0	
1-Nov-21	MRH	0	1	1	21(2)(a)
2-Nov-21	MRH	0	0	0	
3-Nov-21		0	0	0	
4-Nov-21	MRH	0	0	0	
5-Nov-21		0	0	0	
8-Nov-21		0	0	0	
9-Nov-21		0	1	1	1 cancelled(rescheduled) due to red phase schedule adjustment
10-Nov-21		0	0	0	
12-Nov-21		0	0	0	
15-Nov-21		0	0	0	
16-Nov-21		0	0	0	
17-Nov-21		0	0	0	
18-Nov-21		0	0	0	
19-Nov-21	MRH	0	0	0	

22-Nov-21	MRH	0	0	0	
23-Nov-21		0	0	0	
24-Nov-21		0	0	0	
25-Nov-21		0	0	0	
26-Nov-21		0	0	0	
29-Nov-21		1	0	1	Hospital preparations for covid
30-Nov-21		0	10		Hospital preparations (staffing adjustments) for covid cases
1-Dec-21		0	13	13	Hosptial preparations (staffing adjustments) for covid cases
2-Dec-21		0	4	4	Hospital preparations (staffing adjustments) for covid cases
3-Dec-21		0	5	5	Hospital preparations (staffing adjustments) for covid cases
6-Dec-21		0	3	3	Hospital preparations (staffing adjustments) for covid cases
7-Dec-21		0	5	5	Hospital preparations (staffing adjustments) for covid cases
8-Dec-21		0	5	5	Hospital preparations (staffing adjustments) for covid cases
9-Dec-21		0	0	0	
10-Dec-21		0	1	1	21(2)(a)
13-Dec-21		0	0	0	
14-Dec-21		0	0	0	
15-Dec-21		0	0	0	
16-Dec-21		1	0	1	2 units closed (COVID Outbreak) and no bed availability on Surgical Floo
17-Dec-21		0	0	0	
20-Dec-21		0	0	0	
21-Dec-21		2	0	2	no beds on surgical floor for post op pts
22-Dec-21	MRH	2	0	2	all dosas cancelled- no beds
23-Dec-21	MRH	1	0	1	all dosas cancelled- no beds
24-Dec-21	MRH	0	0	0	
29-Dec-21	MRH	0	0	0	
30-Dec-21	MRH	0	0	0	
31-Dec-21	MRH	0			
4-Jan-22	MRH	0	3	3	red level schedule adjustments
5-Jan-22	MRH	0	7	7	red level schedule adjustments
6-Jan-22	MRH	0	2	2	red level schedule adjustments
7-Jan-22	MRH	0	2	2	red level schedule adjustments
10-Jan-22	MRH	0	1	1	red level schedule adjustments
11-Jan-22	MRH	0	1	1	red level schedule adjustments
12-Jan-22	MRH	0	5	5	red level schedule adjustments
13-Jan-22	MRH	0	4	4	red level schedule adjustments
14-Jan-22	MRH	0	1	1	red level schedule adjustments
17-Jan-22	MRH	0	4	4	red level schedule adjustments
18-Jan-22	MRH	0	0	0	
19-Jan-22	MRH	0	1	1	red level schedule adjustments
20-Jan-22	MRH	0	0	0	
21-Jan-22	MRH	0	1	1	red level schedule adjustments
24-Jan-22	MRH	0	4	4	red level schedule adjustments
25-Jan-22	MRH	0	0	0	
26-Jan-22	MRH	0	5	5	red level schedule adjustments

27-Jan-22 MRH	0	1	1	red level schedule adjustments
28-Jan-22 MRH	0	0	0	•
31-Jan-22 MRH	0	1	1	21(2)(a)
1-Feb-22 MRH	1	0	1	red level bed capacity leve
2-Feb-22 MRH	0	0	0	
3-Feb-22 MRH	1	0	1	21(2)(a)
4-Feb-22 MRH	0	0	0	
7-Feb-22 MRH	0	0	0	
8-Feb-22 MRH	0	0	0	
9-Feb-22 MRH	0	0	0	
10-Feb-22 MRH	1	0	1	red level bed capacity leve
11-Feb-22 MRH	0	0	0	
14-Feb-22 MRH	0	0	0	
15-Feb-22 MRH	2	0	2	DOSA cancellations due to floor exposures
16-Feb-22 MRH	3	0	3	DOSA cancellations due to floor exposures
17-Feb-22 MRH	2	0	2	DOSA cancellations due to floor exposures
18-Feb-22 MRH	0	1	1	21(2)(a)
22-Feb-22 MRH	0	0	0	
23-Feb-22 MRH	1	0	1	DOSA cancellations due to floor exposures
24-Feb-22 MRH	2	0	2	DOSA cancellations due to floor exposures
25-Feb-22 MRH	1	0	1	DOSA cancellations due to floor exposures
28-Feb-22 MRH	0	3	3	21(2)(a)
1-Mar-22 MRH	0	0	0	
2-Mar-22 MRH	0	0	0	
3-Mar-22 MRH	1	0	1	DOSA cancellations due to floor exposures
4-Mar-22 MRH	0	0	0	
7-Mar-22 MRH	0	0	0	
8-Mar-22 MRH	0	0	0	
9-Mar-22 MRH	0	0	0	
10-Mar-22 MRH	1	0	1	DOSA cancellations due to floor exposures
11-Mar-22 MRH	0	1	0	21(2)(a)
14-Mar-22 MRH	0	0	0	
15-Mar-22 MRH	0	0	0	
16-Mar-22 MRH	0	0	0	
17-Mar-22 MRH	0	0	0	04/2)/6)
18-Mar-22 MRH	0	1	1	21(2)(a)
21-Mar-22 MRH	0	0	0	
22-Mar-22 MRH	0	0	0	
23-Mar-22 MRH	0	0	0	
24-Mar-22 MRH	0	0	0	
25-Mar-22 MRH	0	0	0	
28-Mar-22 MRH	0	0	0	04/2)/a)
29-Mar-22 MRH	0	1	1	21(2)(a)
30-Mar-22 MRH	0	0	0	
31-Mar-22 MRH	0	0	0	

		_			21(2)(a)
1-Apr-22		0	1		21(2)(a)
4-Apr-22	MRH	0	0	0	
5-Apr-22 6-Apr-22	MRH	0	0	0	
6-Apr-22	MRH	0	0	0	
7-Apr-22	MRH	0	0	0	
8-Apr-22	MRH	0	0	0	
11-Apr-22	MRH	0	0	0	
12-Apr-22	MRH	0	0	0	
13-Apr-22	MRH	0	1	1	21(2)(a)
14-Apr-22	MRH	0	0	0	
19-Apr-22		0	1	1	21(2)(a)
20-Apr-22	MRH	0	1	1	21(2)(a)
21-Apr-22	MRH	0	0	0	
22-Apr-22		0	0	0	
25-Apr-22	MRH	0	1	1	21(2)(a)
26-Apr-22	MRH	0	0	0	
27-Apr-22	MRH	0	0	0	
28-Apr-22	MRH	0	0	0	
29-Apr-22	MRH	0	0	0	
2-May-22	MRH	0	0	0	
Z-IVIAY-ZZ	IVIIXII	U	0	0	
L	1				

										CHIRURGI	E - RSV		_				_				
	Date: 1 no	vembre 2021			Date: 2 no	vembre 2021			Date: 3 no	vembre 202:	1		Date: 4 no	vembre 202:	1		Date: 5 no	vembre 202	1		
	Lié au Covid	Refusé par le patient	Lié à la capacité de lit Covid	Autre		Refusé par le patient	Lié à la capacité de lit Covid	Autre	Lié au Covid	Refusé par le patient	Lié à la capacité de lit Covid	Autre	Lié au Covid	Refusé par le patient	Lié à la capacité de lit Covid	Autre		Refusé par le patient	Lié à la capacité de lit Covid	Autre	
Zone 1B	0	0	0	19	0	0	0	27	0	0	0	28	0	0	0	23	0	0	0	24	121
Zone 4	0	0	0	8	0	0	0	19	0	0	0	18	0	0	0	33	0	0	0	8	86
Zone 5	0	0	0	0	0	0	0	4	0	0	0	7	0	0	0	6	0	0	0	0	17
Zone 6	0	0	0	4	0	0	0	9	0	0	0	20	0	0	0	28	0	0	0	31	92
RSV :											316			•							

									_	CHIRURGI	E - RSV		_				_				_
	Date: 8 no	vembre 2021	L		Date: 9 nov	vembre 2021	1		Date : 10 n	ovembre 202	21		Date : 11 n	ovembre 202	21 FÉRII	É	Date : 12 n	ovembre 202	21		
	Lié au Covid	Refusé par le patient	Lié à la capacité de lit Covid	Autre		Refusé par le patient	Lié à la capacité de lit Covid	Autre	Lié au Covid	Refusé par le patient	Lié à la capacité de lit Covid	Autre	Lié au Covid	Refusé par le patient	Lié à la capacité de lit Covid	Autre	Lié au Covid	Refusé par le patient	Lié à la capacité de lit Covid	Autre	
Zone 1B	0	0	0		21(2	2)(a)	0	0	0	0	0	0	21(2)(a)	0	0	0	0	0	3	33
Zone 4	0	0	0		_	_	0	12	0	0	0	10			0	0	0	0	0	0	25
Zone 5	0	0	0		_	_	0	0	0	0	0	0			0	0	0	0	0	0	0
Zone 6	0	0	0				0	7	0	0	0	5			0	0	0	0	0	4	23
RSV :										•	81			•				•			

CHIRURGIE - RSV ANNULATION PAR JOUR

	Date : 15 n	ovembre 202	21		Date : 16 n	ovembre 202	21		Date : 17 n	ovembre 202	21		Date : 18 n	ovembre 202	21		Date : 19 r	ovembre 202	21		
	Lié au Covid	Refusé par le patient		Autre	Lié au Covid	Refusé par le patient		Autre	Lié au Covid	Refusé par le patient	Lié à la capacité de lit Covid	Autre	Lié au Covid	Refusé par le patient	Lié à la capacité de lit Covid	Autre	Lié au Covid	Refusé par le patient	Lié à la capacité de lit Covid	Autre	
Zone 1B	0	0	0		21(2	2)(a)	0	1	0	0	0	2	0	0	0	1	0	0	0	1	6
Zone 4	0	0	0				0	1	0	0	0	0	0	0	0	0	0	0	0	1	2
Zone 5	0	0	0				0	0	0	0	0	0	0	0	0	0	0	0	0	3	9
Zone 6	0	0	0				0	6	0	0	0	4	0	0	0	3	0	0	0	5	22
RSV :											39		•				-				

CHIRURGIE - RSV ANNULATION PAR JOUR

	Date : 22 n	ovembre 202	21		Date : 23 n	novembre 20	21		Date : 24 r	novembre 20	21		Date : 25 r	ovembre 202	21		Date : 26 n	ovembre 202	21		
	Lié au Covid	Refusé par le patient		Autre	Lié au Covid	Refusé par le patient		Autre	Lié au Covid	Refusé par le patient		Autre	Lié au Covid	Refusé par le patient	Lié à la capacité de lit Covid	Autre	Lié au Covid	Refusé par le patient	Lié à la capacité de lit Covid	Autre	TOTAL
Zone 1B	0	0	0	1	0	0	0	1	0	0	0	5	0	0	0	4	0	0	0	1	12
Zone 4	0	0	0	2	0	0	0	1	0	0	0	1	0	0	0	0	0	0	0	0	4
Zone 5	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Zone 6	0	0	0	3	0	0	0	6	0	0	0	6	0	0	0	5	0	0	0	0	20
RSV:											36										

CHIRURGIE - RSV ANNULATION PAR JOUR

	Date : 29 n	ovembre 202	21		Date : 30 n	ovembre 202	21		Date : 1 dé	cembre 2021	1		Date: 2 dé	cembre 2021			Date : 3 dé	cembre 2021			
	Lié au Covid	Refusé par le patient		Autre	Lié au Covid	Refusé par le patient	Lié à la capacité de lit Covid	Autre	Lié au Covid	Refusé par le patient		Autre	Lié au Covid	Refusé par le patient	Lié à la capacité de lit Covid	Autre	Lié au Covid	Refusé par le patient	Lié à la capacité de lit Covid	Autre	TOTAL
Zone 1B	21(2	2)(a)	0		21(2	2)(a)	0		21(2	2)(a)	0	1									6
Zone 4			0				0				0	0									0
Zone 5			0				0				0	0									0
Zone 6			0				0				0	4									28
RSV:											34								•		

										CHIRURGI	E - RSV										
	Date : 6 dé	cembre 2021			Date : 7 dé	cembre 2021			Date : 8 dé	cembre 202	1		Date : 9 dé	cembre 2021	l		Date : 10 d	écembre 202	21		
	Lié au Covid	Refusé par le patient	Lié à la capacité de lit Covid	Autre	Lié au Covid	Refusé par le patient	Lié à la capacité de lit Covid	Autre	Lié au Covid	Refusé par le patient	Lié à la capacité de lit Covid	Autre	Lié au Covid	Refusé par le patient	Lié à la capacité de lit Covid	Autre	Lié au Covid	Refusé par le patient	Lié à la capacité de lit Covid	Autre	
Zone 1B	21(2	2)(a)	0		21(2)(a)	0		21(2	2)(a)	0		21(2	2)(a)	0		21(2	2)(a)	0	2	8
Zone 4			0				0				0				0				0	0	2
Zone 5			0				0				0				0				0	0	3
Zone 6			0				0				0				0				0	2	34
RSV :											47										•

	Date : 13 de	Scombro 202	11		Date : 14 d	écembre 202	01		Date : 15 d	écembre 20	21		Date : 16 d	écembre 202	01		Date : 17 d	écembre 202	01		
	Date . 13 d	ecembre 202			Date : 14 u	ecembre 202			Date . 13 u	ecembre 20.			Date . 10 u	ecembre 202			Date . 17 u	r ecembre 20.			
	Lié au Covid	Refusé par le patient		Autre	Lié au Covid	Refusé par le patient	Lié à la capacité de lit Covid	Autre	Lié au Covid	Refusé par le patient		Autre	Lié au Covid	Refusé par le patient	Lié à la capacité de lit Covid	Autre	Lié au Covid	Refusé par le patient	Lié à la capacité de lit Covid	Autre	
Zone 1B	21(2	2)(a)	0		21(2	2)(a)	0		21(2	2)(a)			21(2	2)(a)	0		21(2	2)(a)	0	0	3
Zone 4			0				0				0				0				0	1	4
Zone 5			0				0				0				0				0	0	0
Zone 6			0				0				0				0				0	5	34
RSV:											41										

	Date : 20 d	écembre 202	21		Date : 21 d	écembre 202	21		Date : 22 o	lécembre 202	21			lécembre 202				écembre 202 ones 1B, 4, 5			
	Lié au Covid	Refusé par le patient		Autre	Lié au Covid	Refusé par le patient		Autre	Lié au Covid	Refusé par le patient		Autre	Lié au Covid	Refusé par le patient	Lié à la capacité de lit Covid	Autre	Lié au Covid	Refusé par le patient	Lié à la capacité de lit Covid	Autre	TOTAL
Zone 1B	21(2	2)(a)	0		21(2	2)(a)	0	1			COVIG				COVIG				COVIG		1
Zone 4			1				0	0													1
Zone 5			0				0	0													1
Zone 6			0				0	5													10
RSV:											13		-				-				

CHIRURGIE - RSV ANNULATION PAR JOUR Date: 3 janvier 2022 Date: 4 janvier 2022 Date: 5 janvier 2022 Date: 6 janvier 2022 Date: 7 janvier 2022 Urgences Zone 6 Urgences Zone 6 Urgences Zone 6 Urgences zones 1B, 4, 5 et 6 Urgences Zone 6 MOYENNE Lié à la Lié au Refusé par Lié au Lié au Refusé par Lié au Refusé par capacité Lié au capacité Refusé par capacité capacité Refusé par capacité Autre Autre Autre Autre Autre Covid Covid de lit Covid de lit Covid le patient de lit Covid le patient de lit le patient de lit le patient le patient Covid Covid Covid Covid Covid Zone 1B 0 0 20 5.5 3.6 Zone 4 0 0 0 2 10 0 0 Zone 5 0 0 0 0 0 10 1 7 0 0 0 0 0 0 0 0 Zone 6 TOTAL

40

RSV:

	Date: 10 ja	nvier 2022			Date: 11 ja	nvier 2022			Date : 12 ja	anvier 2022			Date: 13 ja	anvier 2022			Date: 14 ja	nvier 2022				Salle	MOYENNE
	Lié au Covid	Refusé par le patient	Lié à la capacité de lit Covid	Autre	Lié au Covid	Refusé par le patient	Lié à la capacité de lit Covid	Autre	Lié au Covid	Refusé par le patient		Autre	Lié au Covid	Refusé par le patient	Lié à la capacité de lit Covid	Autre	Lié au Covid	Refusé par le patient	Lié à la capacité de lit Covid	Autre			
Zone 1B	21(2	2)(a)	0		21(2)(a)	0		21(2	2)(a)	0		21(2	2)(a)	0		21(2	2)(a)	0	0	22	3	3
Zone 4			0				3				0				0				0	8	25	2	5
Zone 5			0				0	0			1				1				1	0	8	0	0
Zone 6			0				0				0	1			3				0	0	27	4	6.5
TOTAL RSV :											82												

CHIRURGIE - RSV ANNULATION PAR JOUR 2022 Date : 20 janvier 2022 8Date : 21 janvier 2022 NOMBRE de NOMBRE

	Date: 17 ja	nvier 2022			Date : 18 ja	nvier 2022			Date : 19 ja	anvier 2022			Date : 20 ja	anvier 2022			8Date : 21	janvier 2022				NOMBRE de	MOYENNE
	Lié au Covid	Refusé par le patient		Autre	Lié au Covid	Refusé par le patient	Lié à la capacité de lit Covid	Autre	Lié au Covid	Refusé par le patient	Lié à la capacité de lit Covid	Autre	Covid	Refusé par le patient		Autre	Lié au Covid	Refusé par le patient		Autre			
Zone 1B	21(2	2)(a)	0		21(2	2)(a)	0		21(2	2)(a)	0		21(2)(a)	0		21(2)(a)		1	93	15.5	5.8
Zone 4			8				6				11				9				8	0	43	7	6
Zone 5			1				1	0			1				1				1	0	34	5	6.6
Zone 6			1				0				0				0				0	5	61	9	4
TOTAL RSV:											231											36.5	5.6

	Date: 24 ja	anvier 2022			Date : 25 ja	nvier 2022			Date : 26 ja	anvier 2022			Date : 27 ja	anvier 2022			Date: 28 ja	nvier 2022				NOMBRE de	MOYENNE
	Lié au Covid	Refusé par le patient		Autre	Lié au Covid	Refusé par le patient	Lié à la capacité de lit Covid	Autre	Lié au Covid	Refusé par le patient		Autre	Lié au Covid	Refusé par le patient		Autre	Lié au Covid	Refusé par le patient		Autre			
Zone 1B	21(2	2)(a)	1		21(2	2)(a)	0		21(2)(a)	0		21(2)(a)	2		21(2	2)(a)	1	1	67	14.5	4.5
Zone 4			5				5				5				23				5	0	43	6	7.2
Zone 5			1				1	0			1				1				1	0	29	5	5.6
Zone 6			0				0				0				0				0	5	65	10	5
TOTAL RSV :											204											35.5	5.575

	Date: 31 ja	nvier 2022			Date : 1 fév	vrier 2022			Date : 2 fé	évrier 2022			Date : 3 fé	vrier 2022			Date : 4 fé	rier 2022				NOMBRE de	MOYENNE
	Lié au Covid	Refusé par le patient	Lié à la capacité de lit Covid	Autre		Refusé par le patient	Lié à la capacité de lit Covid	Autre	Lié au Covid	Refusé par le patient		Autre	Lié au Covid	Refusé par le patient		Autre	Lié au Covid	Refusé par le patient	Lié à la capacité de lit Covid	Autre			
Zone 1B	21(2)(a)	0		21(2)(a)	0		21((2)(a)	0		21(2)(a)	0		21(2	2)(a)	0	0	77	15.5	5
Zone 4			0				0				0				0				0	0	22	2	11
Zone 5			1				1	0			1				1				1	0	17	3	5.3
Zone 6			0				0				0				0				0	4	27	6	3
TOTAL RSV :											143											26.5	6.075

	Date : 7 fév	rier 2022			Date : 8 fév	rier 2022			Date : 9 fév	rier 2022			Date: 10 fe	évrier 2022			Date : 11 fe	évrier 2022				NOMBRE de	MOYENNE
	Lié au Covid	Refusé par le patient	Lié à la capacité de lit _ Covid	Autre	Lié au Covid	Refusé par le patient	Lié à la capacité de lit Covid	Autre		Refusé par le patient		Autre	Lié au Covid	Refusé par le patient		Autre	Lié au Covid	Refusé par le patient		Autre			
Zone 1B	21(2	2)(a)	0		21(2	2)(a)	0		21(2	2)(a)	0		21(2	2)(a)	0		21(2	2)(a)	0	0	25	10	2.3
Zone 4			0				0				0				0				0	0	3	0	0
Zone 5			0				0	0			1				0				0	0	4	0	0
Zone 6			0				0				0				0				0	5	36	5	3
TOTAL RSV:											68											15	1.325

	Date : 14 fé	vrier 2022			Date : 15 fé	évrier 2022			Date : 16 fé	évrier 2022			Date : 17 fé	évrier 2022			Date : 18 fé	vrier 2022					
		Refusé par le patient	Lié à la capacité de lit Covid	Autre		Refusé par le patient		Autre		Refusé par le patient		Autre		Refusé par le patient		Autre		Refusé par le patient	Lié à la capacité de lit Covid	Autre		NOMBRE de	MOYENNE
Zone 1B	21(2	2)(a)	0		21(2	2)(a)	0		21(2	2)(a)	0		21(2	2)(a)	0		21(2	2)(a)	0	0	31	6	4.6
Zone 4			0				0				0	2			0				0	0	13	1	8
Zone 5			0				0	0			0				0				0	3	5	0	0
Zone 6			0				0				0				0				0	5	35	2	5
TOTAL RSV:											84											9	4.4

	Date : 21 fé	vrier 2022	FÉRIÉ		Date : 22 fé	vrier 2022			Date : 23 fé	vrier 2022			Date : 24 fé	évrier 2022			Date : 25 fe	évrier 2022					
		Refusé par le patient	Lié à la capacité	Autre	Lié au	Refusé par le patient		Autre	Lié au			Autre		Refusé par le patient	Lié à la capacité de lit Covid	Autre	Lié au Covid	Refusé par le patient	Lié à la capacité de lit Covid	Autre		NOMBRE de	MOYENNE
Zone 1B	0	0	0		21(2	2)(a)	0		21(2	2)(a)	0		21(2	2)(a)	0		21(2	2)(a)	0	0	5	0	0
Zone 4	0	0	0				0				0				0				0	0	6	0	0
Zone 5	0	0	0				0	0			0				0				0	0	5	0	0
Zone 6	0	0	0				0				0				0				0	5	23	0	0
TOTAL RSV :											39											0	0

	Date : 28 fe	évrier 2022			Date: 1 ma	rs 2022			Date: 2 ma	ars 2022			Date: 3 ma	ars 2022			Date: 4 ma	ırs 2022				NOMBRE de	MOYENNE
		Refusé par le patient	Lié à la capacité de lit Covid	Autre	Lié au Covid	Refusé par le patient	•	Autre	Lié au Covid	Refusé par le patient	Lié à la capacité de lit Covid	Autre	Lié au Covid	Refusé par le patient		Autre		Refusé par le patient		Autre			
Zone 1B	21(2	2)(a)	0		21(2	2)(a)	0		21(2	2)(a)	0		21(2	2)(a)	0		21(2	2)(a)	0	2	2	0	0
Zone 4			0				0				0				0				1	0	2	0	0
Zone 5			0				0	0			0				0				0	0	1	0	0
Zone 6			0				0				0				0				0	5	26	0	0
TOTAL RSV :											31								_			0	0

	Date: 7 ma	rs 2022			Date: 8 ma	rs 2022			Date: 9 ma	ars 2022			Date : 10 m	nars 2022			Date: 11 m	nars 2022				NOMBRE de	MOYENNE
	Lié au Covid	Refusé par le patient	Lié à la capacité de lit Covid	Autre		Refusé par le patient		Autre	Lié au Covid	Refusé par le patient		Autre		Refusé par le patient		Autre		Refusé par le patient	Lié à la capacité de lit Covid	Autre			
Zone 1B	21(2	2)(a)	0		21(2	2)(a)	0		21(2	2)(a)	0	2	21(2	2)(a)	0	0					14	1	0
Zone 4			0		-		0				0				0	0					1	0	0
Zone 5			0				0	0			0				0	1					7	0	0
Zone 6			0				0				0				0	5					20	0	0
TOTAL RSV :											42											1	0

	Date: 14 m	ars 2022			Date: 15 m	ars 2022			Date : 16 m	nars 2022			Date : 17 n	nars 2022			Date : 18 m	ars 2022				NOMBRE de	MOYENNE
	Lié au Covid	Refusé par le patient	Lié à la capacité de lit Covid	Autre		Refusé par le patient	Lié à la capacité de lit Covid	Autre	Lié au Covid	Refusé par le patient	Lié à la capacité de lit Covid	Autre	Lié au Covid	Refusé par le patient		Autre		Refusé par le patient	Lié à la capacité de lit Covid	Autre			
Zone 1B	21(2	2)(a)	0		21(2	2)(a)	0		21(2	2)(a)	0		21(2	2)(a)	0		21(2	2)(a)	0	2	10	0	0
Zone 4			0				0				0				0				0	1	4	0	0
Zone 5			0				0	0			0				0				0	0	2	0	0
Zone 6			0				0				0				0				0	6	28	0	0
TOTAL RSV:											44											0	0

	Date : 21 m	ars 2022			Date : 22 m	nars 2022			Date : 23 n	nars 2022			Date : 24 n	nars 2022			Date : 25 m	nars 2022				NOMBRE de	MOYENNE
	Lié au Covid	Refusé par le patient	Lié à la capacité de lit Covid	Autre		Refusé par le patient		Autre		Refusé par le patient		Autre	Lié au Covid	Refusé par le patient	Lié à la capacité de lit Covid	Autre	Lié au Covid	Refusé par le patient	Lié à la capacité de lit Covid	Autre	TOTAL	salle annulée/ raccourcie	de patient annulé/salle
Zone 1B	21(2	2)(a)	0		21(2	2)(a)	0		21(2)(a)	0		21(2)(a)	0	1	21(2)(a)	0	0	9	1	4
Zone 4			0		-		0				0				0				0	3	6	0	0
Zone 5			0				0	1			0				0				0	3	8	0	0
Zone 6			0				0				0				0				0	5	34	0	0
TOTAL RSV :											57											1	1

	Date : 28 m	ars 2022			Date : 29 m	nars 2022			Date : 30 m	nars 2022			Date : 31 n	nars 2022			Date: 1 av	ril 2022				NOMBRE de	MOYENNE
	Lié au Covid	Refusé par le patient	Lié à la capacité de lit Covid	Autre	Lié au Covid	Refusé par le patient	Lié à la capacité de lit Covid	Autre	Lié au Covid	Refusé par le patient	Lié à la capacité de lit Covid	Autre	Lié au Covid	Refusé par le patient	Lié à la capacité de lit Covid	Autre	Lié au Covid	Refusé par le patient	Lié à la capacité de lit Covid	Autre	TOTAL	salle annulée/ raccourcie	de patient annulé/salle
Zone 1B	21(2	2)(a)	0		21(2	2)(a)	3		21(2)(a)	0		21(2)(a)	0	1	21(2)(a)	0	3	15	1	2
Zone 4			0				0				0				0	1			0	0	5	0	0
Zone 5			0				0	0			0				0	0			0	0	7	0	0
Zone 6			0				0				0				0	5			0	7	26	0	0
TOTAL RSV :											53											1	0.5

											CHI	RURGIE - I	RSV										
	Date : 4 av	ril 2022			Date: 5 avr	ril 2022			Date: 6 av	ril 2022			Date: 7 av	ril 2022			Date:8 a	vril 2022				NOMBRE de salle	MOYENNE
	Lié au Covid	Refusé par le patient	Lié à la capacité de lit Covid	Autre	Lié au Covid	Refusé par le patient		Autre	Lié au Covid	Refusé par le patient	Lié à la capacité de lit Covid	Autre	Lié au Covid	Refusé par le patient	Lié à la capacité de lit Covid	Autre	Lié au Covid	Refusé par le patient	Lié à la capacité de lit Covid	Autre	TOTAL	annulée/ raccourcie	de patient annulé/salle
Zone 1B	21(2)(a)	0	1	21(2	2)(a)	0		21(2	2)(a)	0	0	21(2	2)(a)	0	0	21	(2)(a)	0	0	23	4	5
Zone 4			0	1			0				0	0			0	0			0	0	14	3	4
Zone 5			0	0			0	0			0	0			0	0			0	0	9	1	4
Zone 6			0	6			0				0	5			0	5			0	5	30	3	1
TOTAL RSV :		•				•					76		-	•							-	11	3.5

	Date : 11 a	vril 2022			Date : 12 av	vril 2022			Date : 13 a	vril 2022			Date : 14 a	vril 2022			Date : 15 a	vril 2022 Fl	ÉRIÉ			NOMBRE de	MOYENNE
	Lié au Covid	Refusé par le patient	Lié à la capacité de lit Covid	Autre		Refusé par le patient		Autre	Lié au Covid	Refusé par le patient		Autre	Lié au Covid	Refusé par le patient		Autre	Lié au Covid	Refusé par le patient		Autre			
Zone 1B	21(2	2)(a)	0	0	21(2)(a)	0	1	21(2)(a)	0		21(2	2)(a)	0		21(2	2)(a)	0	0	24	4	4.5
Zone 4			0	0			0	0			0				0				0	0	3	2	1.5
Zone 5			0	0			0	0			0				0				0	0	5	3	1
Zone 6			0	5			0	5			0				0				0	0	52	8	4
TOTAL RSV :				_					_		84	_				_						17	2.75

												RURGIE - ATION PA											
	Date: 8 a	vril 2022 F	ÉRIÉ		Date: 19 a	vril 2022			Date : 2	20 avril 2022			Date : 21 a	vril 2022			Date : 22 a	vril 2022				NOMBRE de salle	MOYENNE
		Refusé par le patient	Lié à la capacité de lit Covid	Autre		Refusé par le patient	Lié à la capacité de lit Covid	Autre	Lié a Covi		Lié à la capacité de lit Covid	Autre	Lié au Covid	Refusé par le patient		Autre		Refusé par le patient	Lié à la capacité de lit Covid	Autre	TOTAL	annulée/ raccourcie	de patient annulé/salle
Zone 1B	0	0	0	0	21(2)(a)	0	0	2	1(2)(a)	0		21(2	2)(a)	0	1	21(2)(a)	0	1	7	0	0
Zone 4	0	0	0	0			0	2			0				0	0			0	1	13	1	6
Zone 5	0	0	0	0			0	0			0				0	0			0	0	7	0	0
Zone 6	0	0	0	0			0	5			0				0	5			0	5	36	1	15
TOTAL RSV :					•		u u			'	63		•				•					2	5.25

												RURGIE - I ATION PA											
	Date : 25 a	avril 2022			Date : 26 a	vril 2022			Date : 27 a	vril 2022			Date : 28	avril 2022			Date: 29 avr	il 2022				NOMBRE de salle	MOYENNE
	Lié au Covid	Refusé par le patient	Lié à la capacité de lit Covid	Autre		Refusé par le patient	Lié à la capacité de lit Covid	Autre	Lié au Covid	Refusé par le patient		Autre	Lié au Covid	Refusé par le patient	Lié à la capacité de lit Covid	Autre		efusé pa e patient		Autre	TOTAL	annulée/ raccourcie	de patient annulé/salle
Zone 1B	21(2	2)(a)	0	0	21(2)(a)	0	2	21(2	2)(a)	0	0	21	(2)(a)	0	0	21(2)(a)	0	0	3	0	0
Zone 4			0	1			0	0			0	1			0	1			0	0	4	0	0
Zone 5			0	0			0	0			0	0			0	0			0	0	5	0	0
Zone 6			0	5			0	0			0	5			0	1			0	5	16	0	0
TOTAL RSV :							u l				28	1			ı	ı			1	1		0	0

Access Manager Meeting

Réunion du gestionnaire d'accès

April 27, 2022 / 27 avril 2022

Round Table / Tour de table

- Plusieurs annulations de cas 48-72h preop en raison de patients qui test positif pour covid
- Journées opératoires under ou overbooked en raison d'annulation dernière minutes

Horizon Zone 2

Further access has been reduced due to staff or surgeons having Covid and rooms being cancelled.

Patients preop annulés souvent car infectés par la covid (au moins 1 patient par jour)

• Chirurgies annulées dernière minute covid positif

 Recent increase in last minute cancellations because of patients either testing positive for Covid or displaying covid symptoms or close contact with a positive case. Access Manager Meeting

Réunion du gestionnaire d'accès

February 7, 2022 / 7 février 2022

Vitalité Zone 1 Pressure Points during COVID-19 / Points de pression pendant COVID-19

- Diminution du # de salles opérationnelles de 6 à 2.5-3.5 / Reduction in # of OR from 6 to 2.5-3.5
- Limiter à céduler P I et II et cancer / Limited to scheduling Cat I and II, and Cancer
- Limite le # cas soins et ext/adm / Limited the number of case types
- Personnel salle d'op redéployés sur d'autres unités / OR staff redeployed to other units
- Impact sur les arthroplasties et les long waiters très difficile à céduler vu les nouvelles restrictions depuis phase rouge / Impact on Arthroplasty and long waiters due to scheduling restrictions in Red Phase

Horizon Zone 2 Pressure Points during COVID-19 / Points de pression pendant COVID-19

• January restrictions to CAT I, II and cancer cases has made certain services/surgeons increase in their wait times. We've shut down 2 of our facilities and moved OR nurses but even then we're limited to only 4 rooms a day instead of 7. / Les restrictions de janvier aux cas de P I, II et de cancer ont fait augmenter les temps d'attente de certains services/chirurgiens. Nous avons fermé 2 de nos installations et déplacé les infirmières du bloc opératoire, mais même dans ce cas, nous sommes limités à seulement 4 chambres par jour au lieu de 7.

Vitalité Zone 4 Pressure Points during COVID-19 / Points de pression pendant COVID-19

- Gros impact sur nos délais d'attente depuis le début de la pandémie. Voir les raisons ci-dessous : / Large impact on our wait list since the beginning of the pandemic. See reasons below:
 - Fermeture complète BO à quelques reprises (urgence seulement). / Complete OR closures several times (emergency only).
 - Pas de chirurgies d'arthroplastie de genou et hanche à quelques reprises. / No Hip & Knee Replacement surgeries several times.
 - Éclosions sur certaines unités. / Outbreaks on certain units
 - Manque de lits post op (beaucoup de pts hospitalisés pour la Covid). / Shortage in post op beds (many patients hospitalized for Covid).
 - Personnel malade ou retiré du travail. / Staff sick or off work

Weekly Report on the NB Surgical Program

Updated to April 1, 2022



^{*}Surgeries are reflective of the volume waiting or completed the day the report was run (April 4, 2022). There could be slight changes over time up to seven days post operatively for facilities to complete their surgical cases.

Weekly Prioritized Surgical Volumes Completed

Zone	Feb 21 - 25, 2022	Feb 28 - Mar 4, 2022	Mar 7 - 11, 2022	Mar 14 - 18, 2022	Mar 21 - 25, 2022
New Brunswick	682	788	576	862	853
Horizon 1	117	127	86	165	142
Horizon 2	186	217	151	203	215
Horizon 3	143	150	82	169	220
Horizon 7	21	24	20	28	17
Horizon Total	467	518	339	565	594
Vitalité 1	91	96	79	116	123
Vitalité 4	46	65	63	62	67
Vitalité 5	16	39	18	37	21
Vitalité 6	62	70	77	82	48
Vitalité Total	215	270	237	297	259

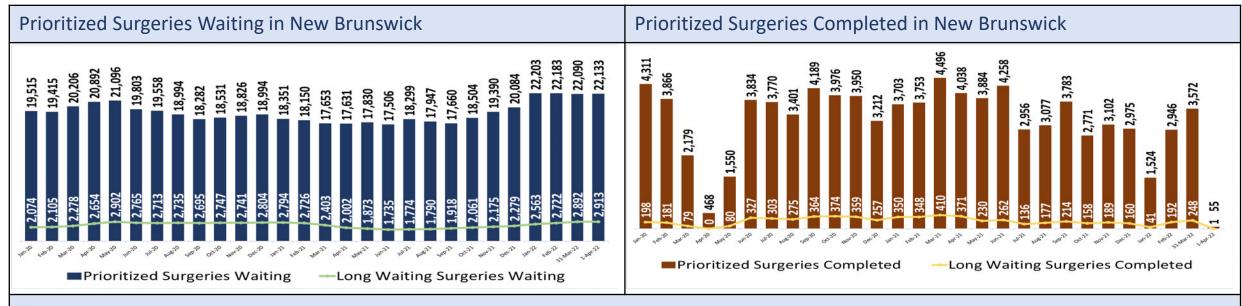
- 79% of all Prioritized Surgeries completed in NB the week of March 21 to 25, 2022, were <u>Day Surgeries</u>.
 - 78% Horizon Health Network
 - 81% Reseau de Santé Vitalité

Surgical Summary – New Brunswick April 1, 2022









Summary

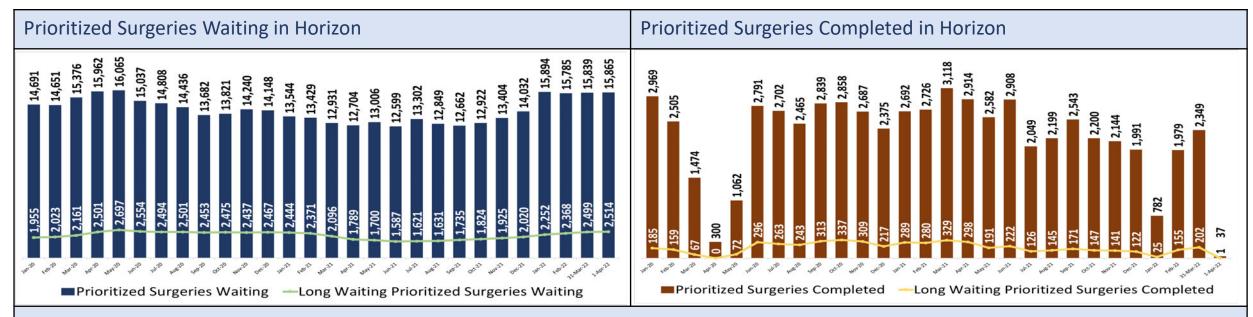
- Prioritized Surgeries waiting has increased 22% and Long Waiting Surgeries waiting has decreased 0.15% compared to the same date from the previous year (Feb 28, 2022, vs. Feb 28, 2021)
- Prioritized Surgeries completed has decreased 22% and Long Waiting Surgeries completed has decreased 74% compared to the same date from the previous year (Feb 28, 2022, vs. Feb 28, 2021)
- 853 prioritized and 223 unscheduled surgeries were completed (March 21 to 25, 2022)
- 12% of all Prioritized Surgeries completed in NB the week of March 21, 2022, were Cancer Surgeries. (12% HHN, and 12% VHN).
- In NB (as of March 25, 2022), there are 496 Cancer Surgeries waiting (decrease of 34 from last week), with 24% waiting beyond target of 6 weeks, and 40% waiting beyond target of 3 months.
- There are 3,071 Hip and Knee Replacement Surgeries waiting, of which 568 are waiting beyond 1 year (as of April 1, 2022).
- NB saw a 25% decrease in the volume of cancellations due to Covid-19 during the same period last month (March 1 to 31, 2022 vs. February 1 to 28, 2022). Source: Surgical Access Registry

Surgical Summary — Horizon April 1, 2022









Summary

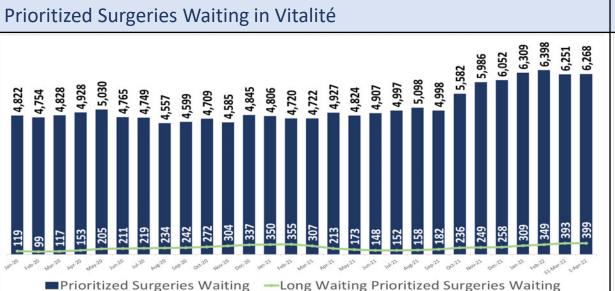
- Prioritized Surgeries waiting has increased 18% and Long Waiting Surgeries waiting has decreased 0.13% compared to the same date from the previous year (Feb 28, 2022, vs. Feb 28, 2021).
- Prioritized Surgeries completed has decreased 27% and Long Waiting Surgeries completed has decreased 45% compared to the same date from the previous year (Feb 28, 2022, vs. Feb 28, 2021).
- 67% of all Prioritized NB Surgeries Completed in the month of February 2022, and 81% of all Prioritized NB Long Waiting Surgeries Completed were in the Horizon Health Network.
- 72% of all Prioritized NB Surgeries Waiting as of April 1, 2022, and 86% of all Prioritized NB Long Waiting Surgeries Waiting as of April 1, 2022, are in the Horizon Health Network.
- Horizon Health Network saw a 42% increase in the volume of cancellations due to Covid-19 during the same period last month (March 1 to 31, 2022 vs. February 1 to 28, 2022).

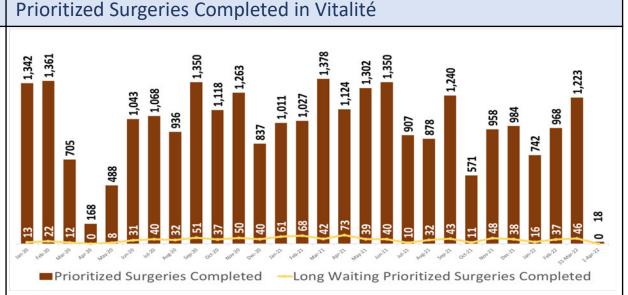
Surgical Summary - Vitalité April 1, 2022











Summary

- Prioritized Surgeries waiting has increased 36% and Long Waiting Surgeries waiting has decreased 2% compared to the same date from the previous year (Feb 28, 2022, vs. Feb 28, 2021).
- Prioritized Surgeries completed has decreased 6% and Long Waiting Surgeries completed has decreased 46% compared to the same date from the previous year (Feb 28, 2022, vs. Feb 28, 2021).
- 33% of all Prioritized NB Surgeries Completed in the month of February 2022, and 19% of all Prioritized NB Long Waiting Surgeries Completed were in the Reseau de Santé Vitalité.
- 28% of all Prioritized NB Surgeries Waiting as of April 1, 2022, and 14% of all Prioritized NB Long Waiting Surgeries Waiting as of April 1, 2022, are in the Reseau de Santé Vitalité.
- Reseau de Santé Vitalité saw an 72% decrease in the volume of cancellations due to Covid-19 during the same period last month (March 1 to 31, 2022 vs. February 1 to 28, 2022).

HIP & KNEE SURGICAL REQUEST DATA

St. Joseph's Hip and Knee Data

Total Hip and Knee Waiting as of April 1, 2022

- Since September 30, 2020, Hips and Knees waiting longer than a year has decreased by 14%.
- 3,071 Total Replacements waiting (decrease of 25 from last week)
- 568 waiting beyond 1 year (increase of 5 from last week, and 12 completed during the week)

Source: Surgical Access Registry Data Retrieved April 4, 2022

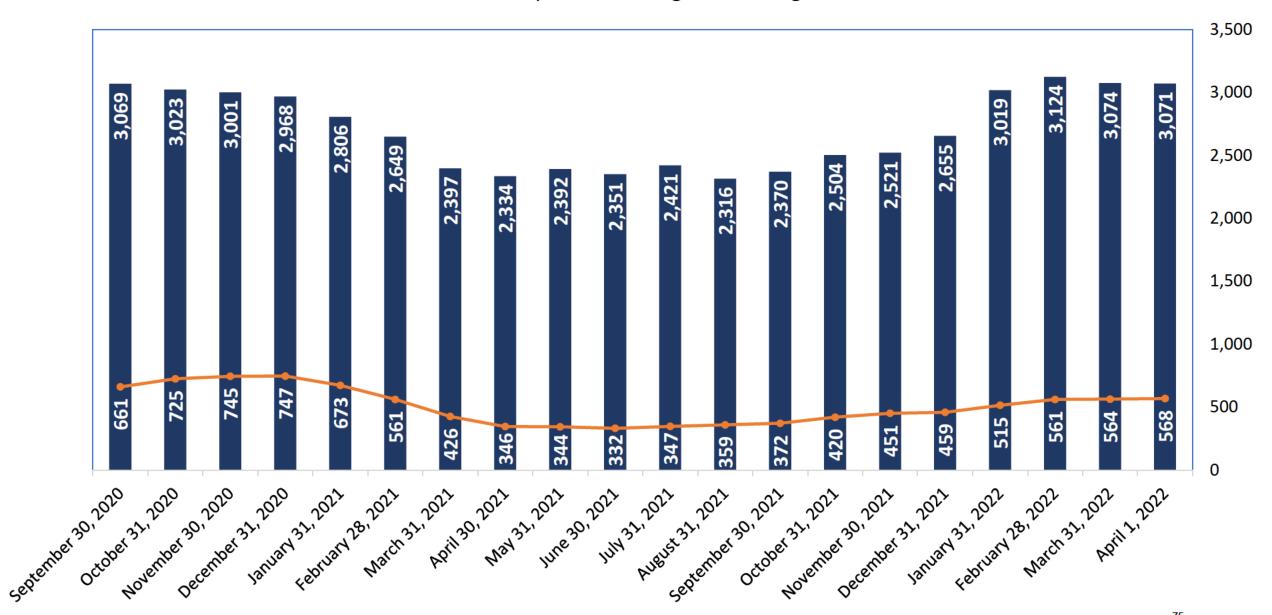
Data updated on April 1, 2022

Week of:	Feb 28 - Mar 4	Mar 7 - 11	Mar 14 - 18	Mar 21 - 25
Hip/Knee Completed NB	59	33	56	67
Hip/Knee Long Waiters Completed NB	15	11	16	15
Hip/Knee Completed SJRH	13	8	9	5
Hip/Knee Long Waiters Completed SJRH	1	0	1	2
Hip/Knee Completed St. Joseph's Hospita	12	0	13	14
Hip/Knee Long Waiters Completed St. Joseph's Hospita	1	0	3	0

All Hips and Knees Completed	
NB since beginning of initiative October 12, 2020, to March	4060
25, 2022	4069
St. Joseph's Hospital since beginning of initiative October 12,	057
2020, to March 25, 2022	857

	All Long Waiting Hips and Knees Completed			
	NB since beginning of initiative October 12, 2020, to			
1129	March 25, 2022			
121	St. Joseph's since beginning of initiative October 12,			
121	2020, to March 25, 2022			

Volumes of Prioritized Hip and Knee Surgeries Waiting in New Brunswick



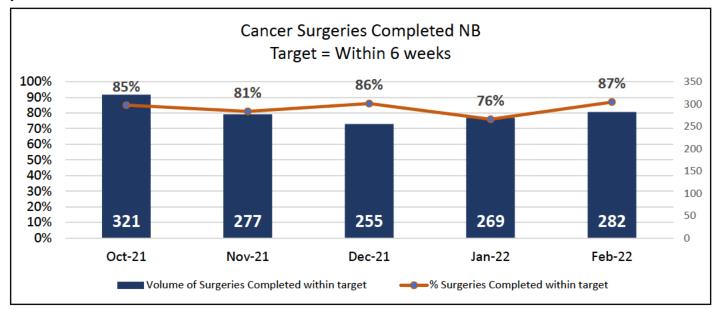
MONTHLY SURGICAL REQUEST DATA

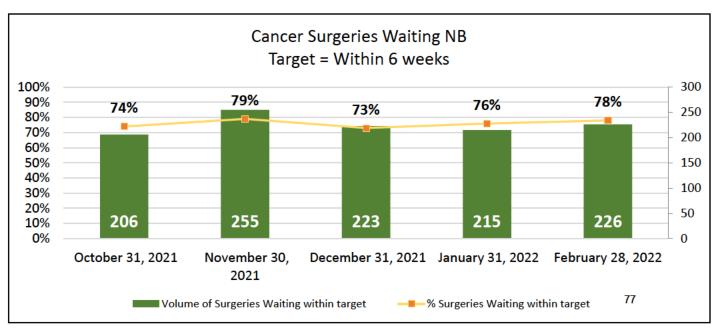
Next Update: April 11, 2022

Cancer Surgeries – Within 6 Weeks Category I and II

- 11 % more Cancer Surgeries were completed within Target Timeframe than the previous month (Feb-22 with 87% vs. Jan-22 with 76%).
- 13% were completed beyond target

- 2 % more Cancer Surgeries were waiting within Target Timeframe than the previous month (Feb-22 with 78% vs. Jan-22 with 76%).
- 22% were waiting beyond target



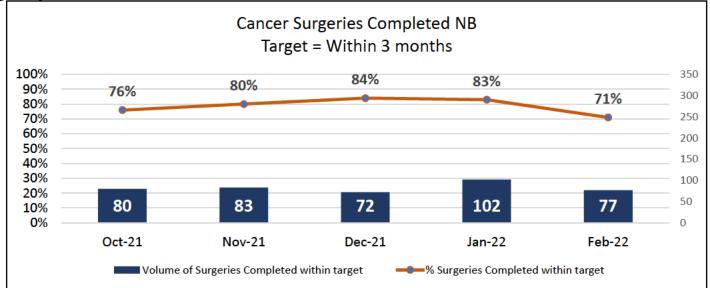


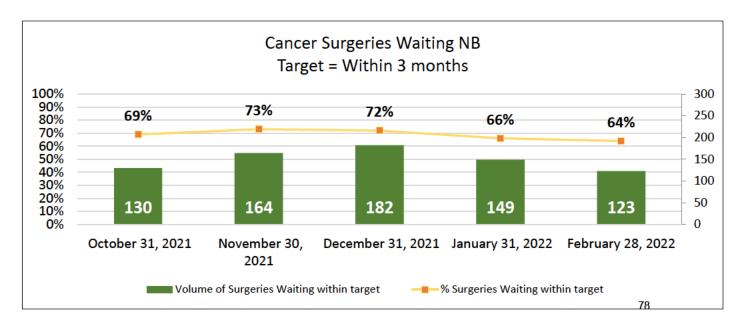
Cancer Surgeries – Within 3 months

Category III

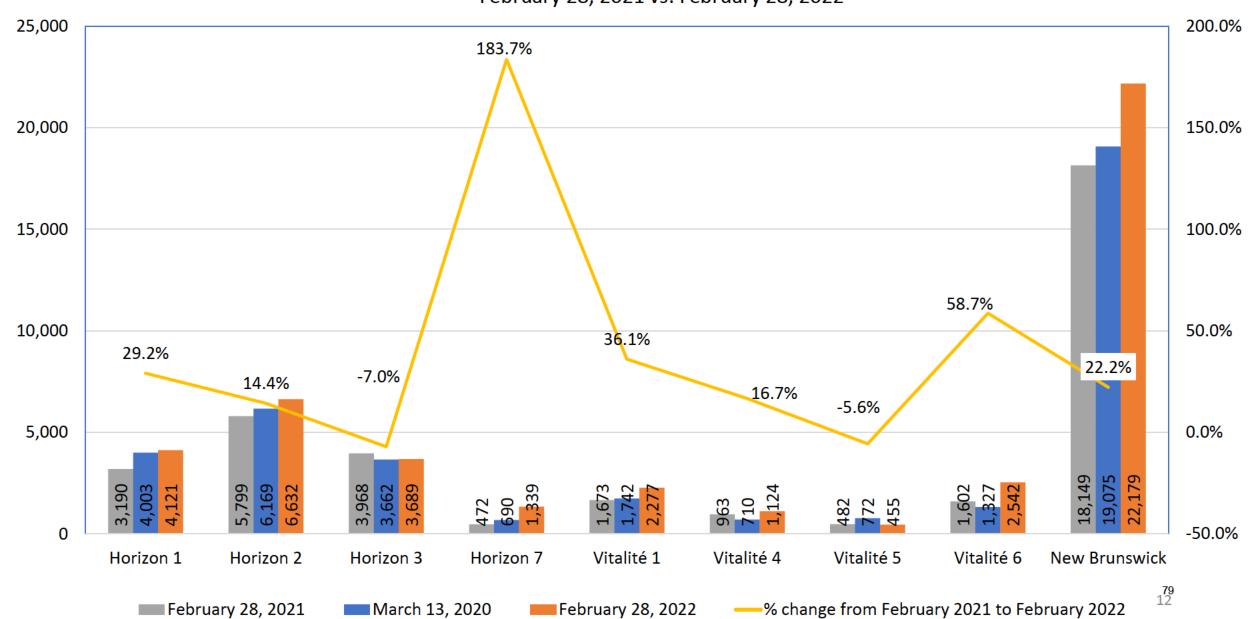
- 12 % fewer Cancer Surgeries were completed within Target Timeframe than the previous month (Feb-22 with 71% vs. Jan-22 with 83%).
- 29% were completed beyond target

- 2 % fewer Cancer Surgeries were waiting within Target Timeframe than the previous month (Feb-22 with 64% vs. Jan-22 with 66%).
- 36% were waiting beyond target

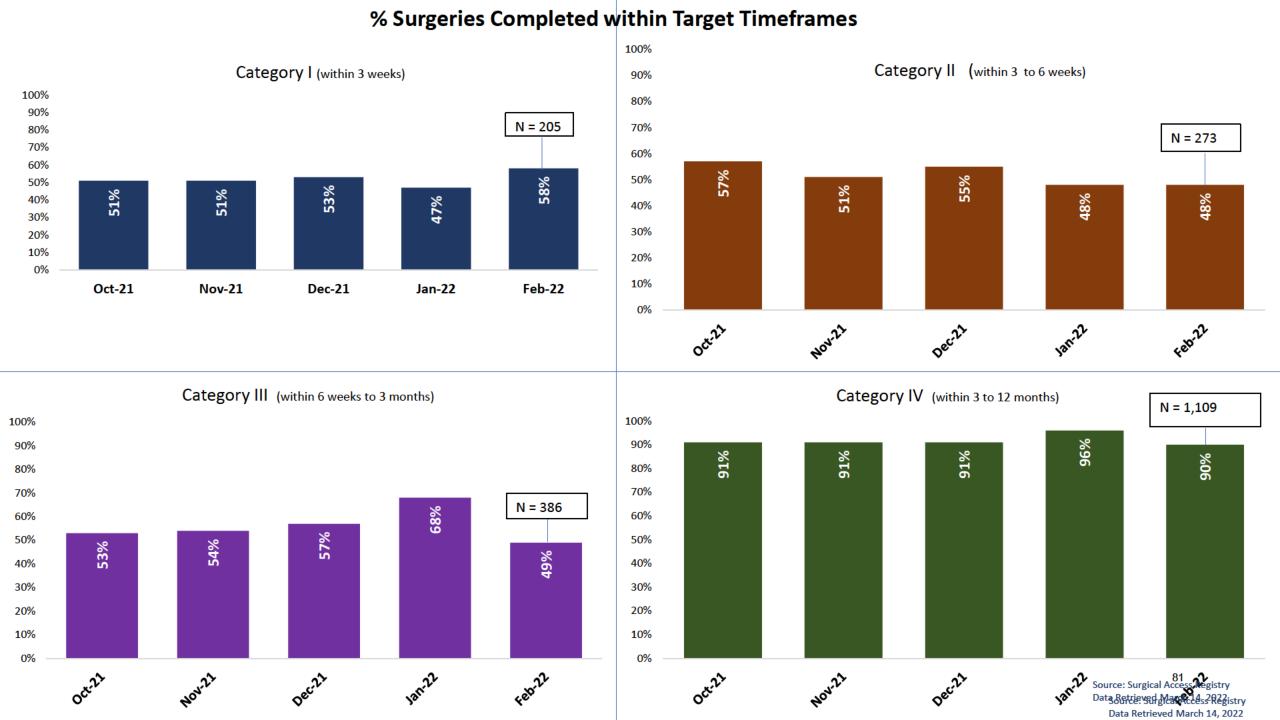


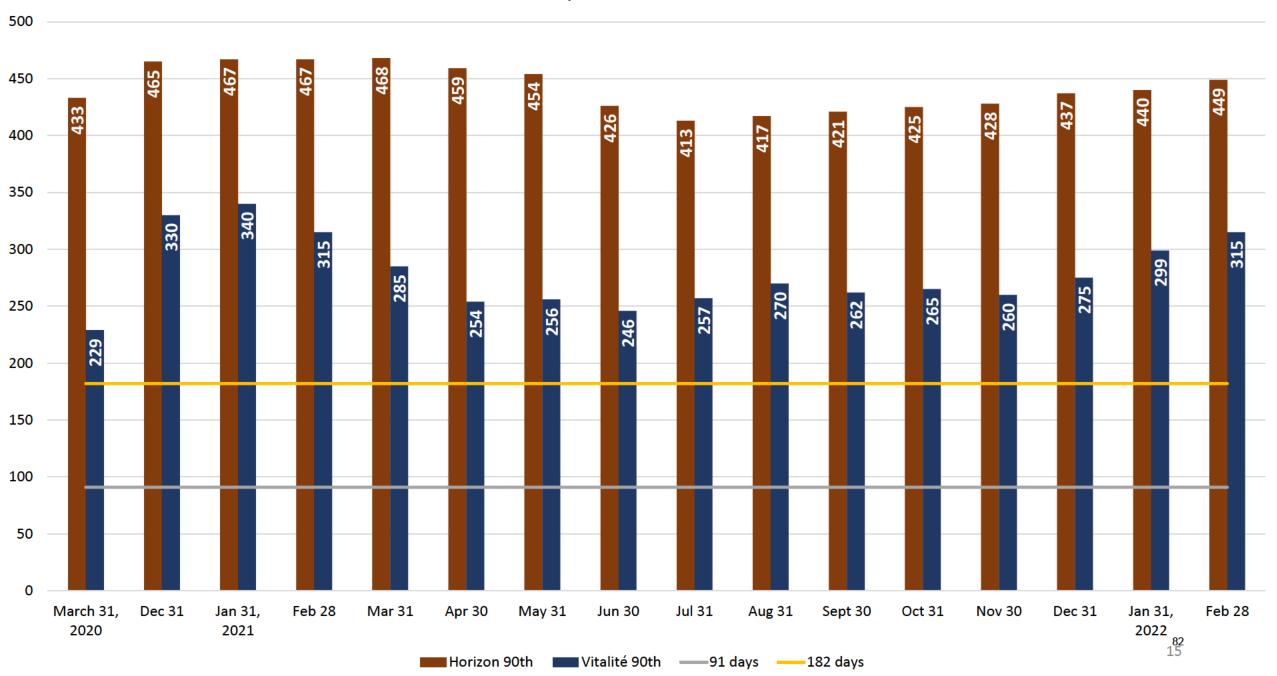


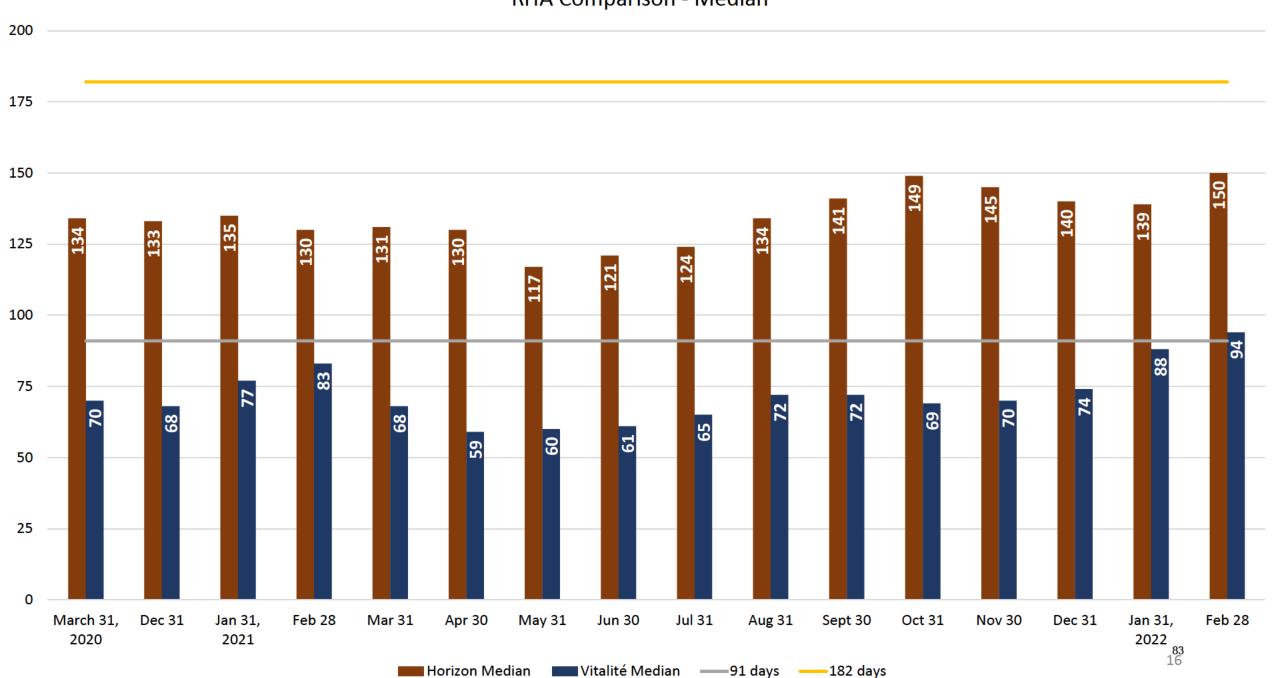
Volumes of Prioritized Surgeries <u>Waiting</u> February 28, 2021 vs. February 28, 2022



% Surgeries Waiting within Target Timeframes Category I (within 3 weeks) 100% Category II (within 3 to 6 weeks) 100% 90% 90% 80% 80% 70% 70% 60% 60% N = 147 50% 50% N = 70240% 40% 30% 30% 31% 30% 20% **7**8% **7**6% 20% 24% **76%** 29% 21% 27% 27% 10% 10% 0% 0% Oct. 22 0ct.71 MON-27 Category IV (within 3 to 12 months) Category III (within 6 weeks to 3 months) N = 12,102100% 100% 90% 90% %68 **%88** 88% **88**% 87% 80% 80% 70% 70% N = 2,04960% 60% 50% 50% 40% 40% 40% 39% 30% 30% **36%** 33% 30% 20% 20% 10% 10% 0% 0%







Weekly Report on the NB Surgical Program

Updated to April 8, 2022



^{*}Surgeries are reflective of the volume waiting or completed the day the report was run (April 11, 2022). There could be slight changes over time up to seven days post operatively for facilities to complete their surgical cases.

Weekly Prioritized Surgical Volumes Completed

Zone	Feb 28 - Mar 4, 2022	Mar 7 - 11, 2022	Mar 14 - 18, 2022	Mar 21 - 25, 2022	Mar 28 - Apr 1, 2022
New Brunswick	788	576	862	854	802
Horizon 1	127	86	165	143	149
Horizon 2	217	151	203	215	176
Horizon 3	150	82	169	220	193
Horizon 7	24	21	28	17	19
Horizon Total	518	340	565	595	537
Vitalité 1	96	78	116	123	109
Vitalité 4	65	63	62	67	63
Vitalité 5	39	18	37	21	21
Vitalité 6	70	77	82	48	72
Vitalité Total	270	236	297	259	265

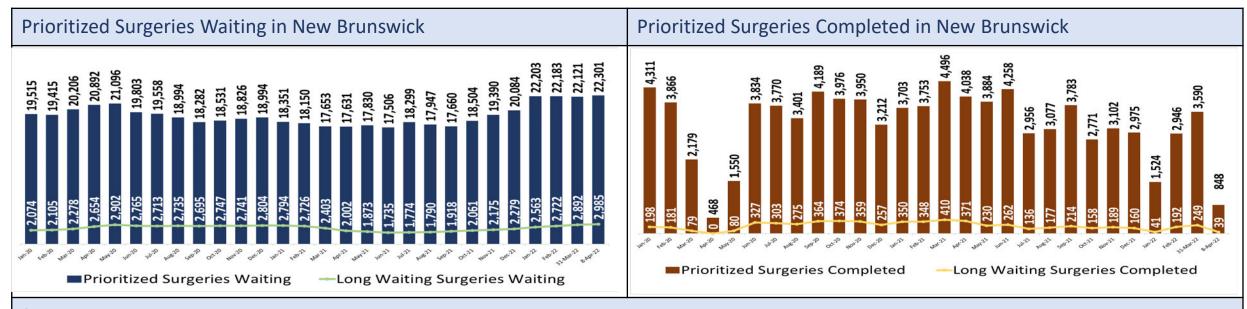
- 72% of all Prioritized Surgeries completed in NB the week of March 28 to April 1, 2022, were **Day Surgeries**.
 - 74% Horizon Health Network
 - 68% Reseau de Santé Vitalité

Surgical Summary – New Brunswick April 8, 2022









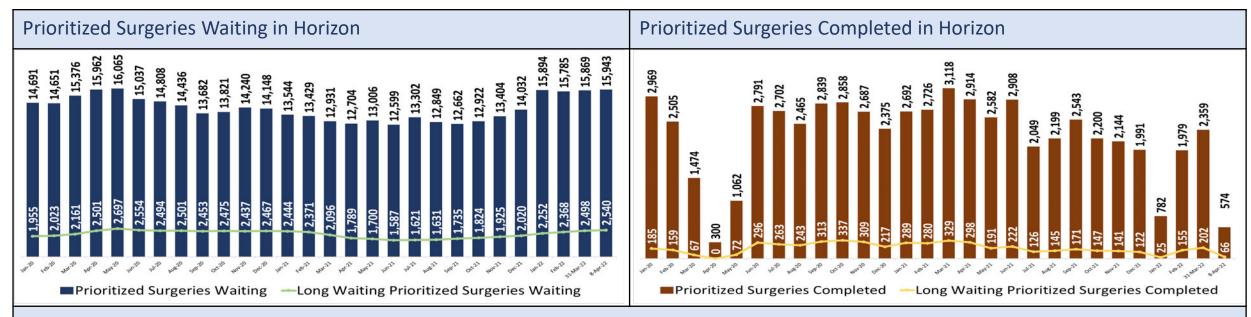
- Prioritized Surgeries waiting has increased 25% and Long Waiting Surgeries waiting has increased 20% compared to the same date from the previous year Mar 31, 2022, vs. Mar 31, 2021)
- Prioritized Surgeries completed has decreased 20% and Long Waiting Surgeries completed has decreased 39% compared to the same date from the previous year (Mar 31, 2022, vs. Mar 31, 2021)
- 802 prioritized and 190 unscheduled surgeries were completed (March 28 to April 1, 2022)
- 11% of all Prioritized Surgeries completed in NB the week of March 28, 2022, were Cancer Surgeries. (12% HHN, and 11% VHN).
- In NB (as of April 1, 2022), there are 513 Cancer Surgeries waiting (increase of 17 from last week), with 24% waiting beyond target of 6 weeks, and 41% waiting beyond target of 3 months.
- There are 3,089 Hip and Knee Replacement Surgeries waiting, of which 581 are waiting beyond 1 year (as of April 8, 2022).
- NB saw a 373% increase in the volume of cancellations due to Covid-19 during the same period last month (April 1 to 8, 2022 (156) vs. March 1 to 8, 2022 (33)).

Surgical Summary — Horizon April 8, 2022









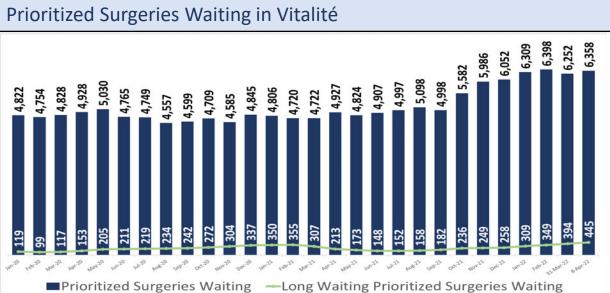
- Prioritized Surgeries waiting has increased 23% and Long Waiting Surgeries waiting has increased 19% compared to the same date from the previous year (Mar 31, 2022, vs. Mar 31, 2021).
- Prioritized Surgeries completed has decreased 24% and Long Waiting Surgeries completed has decreased 39% compared to the same date from the previous year (Mar 31, 2022, vs. Mar 31, 2021).
- 66% of all Prioritized NB Surgeries Completed in the month of March 2022, and 81% of all Prioritized NB Long Waiting Surgeries Completed were in the Horizon Health Network.
- 72% of all Prioritized NB Surgeries Waiting as of April 8, 2022, and 85% of all Prioritized NB Long Waiting Surgeries Waiting as of April 8, 2022, are in the Horizon Health Network.
- Horizon Health Network saw a 296% increase in the volume of cancellations due to Covid-19 during the same period last month (April 1 to 8, 2022 (103) vs. March 1 to 8, 2022 (26)).

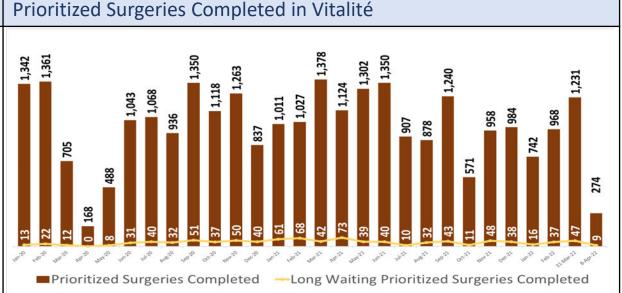
Surgical Summary - Vitalité April 8, 2022











- Prioritized Surgeries waiting has increased 32% and Long Waiting Surgeries waiting has increased 28% compared to the same date from the previous year (Mar 31, 2022, vs. Mar 31, 2021).
- Prioritized Surgeries completed has decreased 11% and Long Waiting Surgeries completed has increased 12% compared to the same date from the previous year (Mar 31, 2022, vs. Mar 31, 2021).
- 34% of all Prioritized NB Surgeries Completed in the month of March 2022, and 19% of all Prioritized NB Long Waiting Surgeries Completed were in the Reseau de Santé Vitalité.
- 29% of all Prioritized NB Surgeries Waiting as of April 8, 2022, and 15% of all Prioritized NB Long Waiting Surgeries Waiting as of April 8, 2022, are in the Reseau de Santé Vitalité.
- Reseau de Santé Vitalité saw an 657% increase in the volume of cancellations due to Covid-19 during the same period last month (April 1 to 8, 2022 (53) vs. March 1 to 8, 2022(7)).

HIP & KNEE SURGICAL REQUEST DATA

St. Joseph's Hip and Knee Data

Total Hip and Knee Waiting as of April 8, 2022

- Since September 30, 2020, Hips and Knees waiting longer than a year has decreased by 12%.
- 3,089 Total Replacements waiting (increase of 18 from last week)
- 581 waiting beyond 1 year (increase of 13 from last week, and 5 completed during the week)

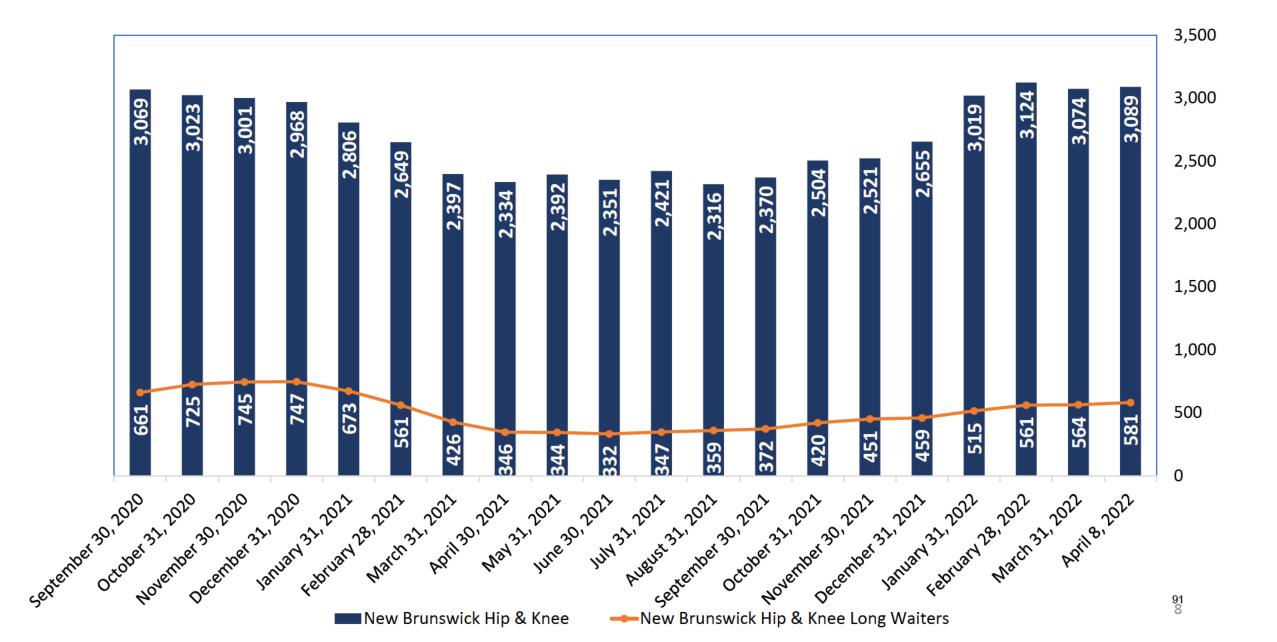
Source: Surgical Access Registry Data Retrieved April 11, 2022

Data updated on April 8, 2022

Week of:	Mar 7 - 11	Mar 14 - 18	Mar 21 - 25	Mar 28 - April 1
Hip/Knee Completed NB	33	56	67	58
Hip/Knee Long Waiters Completed NB	11	16	15	12
Hip/Knee Completed SJRH	8	9	5	4
Hip/Knee Long Waiters Completed SJRH	0	1	2	0
Hip/Knee Completed St. Joseph's Hospital	0	13	14	14
Hip/Knee Long Waiters Completed St. Joseph's Hospital	0	3	0	0

All Hips and Knees Completed	
NB since beginning of initiative October 12, 2020, to April 1, 2022	4127
St. Joseph's Hospital since beginning of initiative October 12, 2020, to April 1, 2022	X / 1

All Long Waiting Hips and Knees Completed	
NB since beginning of initiative October 12, 2020, to	1141
April 1, 2022	1171
St. Joseph's since beginning of initiative October 12,	121
2020, to April 1, 2022	121



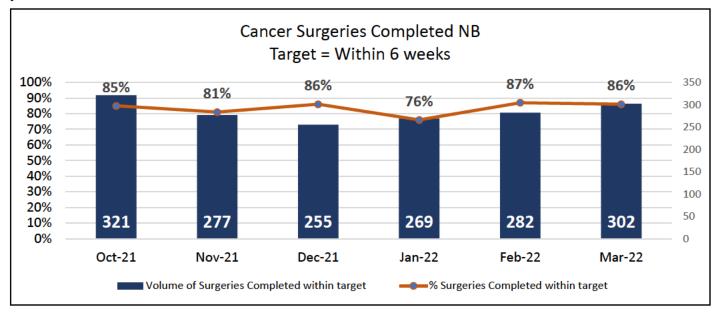
MONTHLY SURGICAL REQUEST DATA

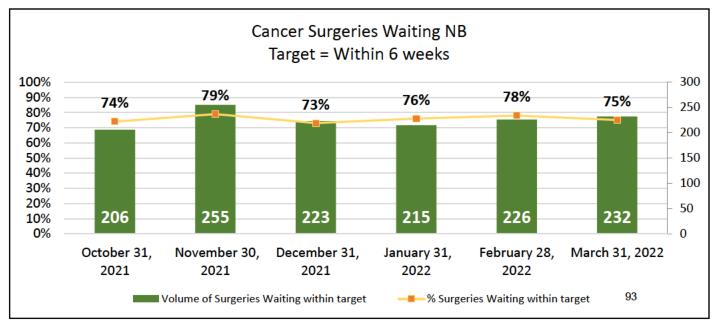
Next Update: May 9, 2022

Cancer Surgeries – Within 6 Weeks Category I and II

- 1 % fewer Cancer Surgeries were completed within Target Timeframe than the previous month (Mar-22 with 87% vs. Feb-22 with 87%).
- 14% were completed beyond target

- 3 % fewer Cancer Surgeries were waiting within Target Timeframe than the previous month (Mar-22 with 75% vs. Feb-22 with 78%).
- 25% were waiting beyond target

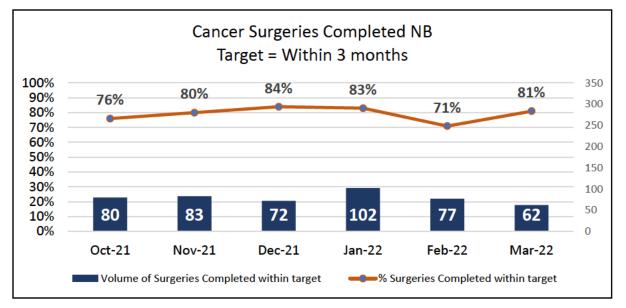


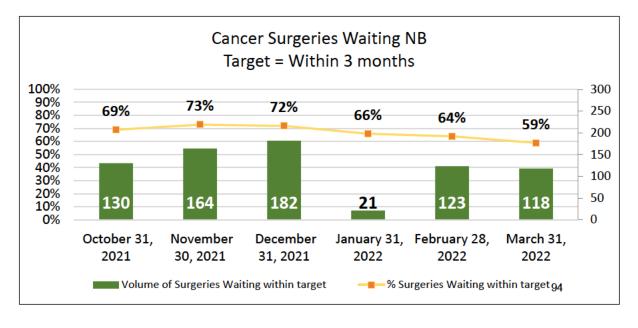


Cancer Surgeries – Within 3 months Category III

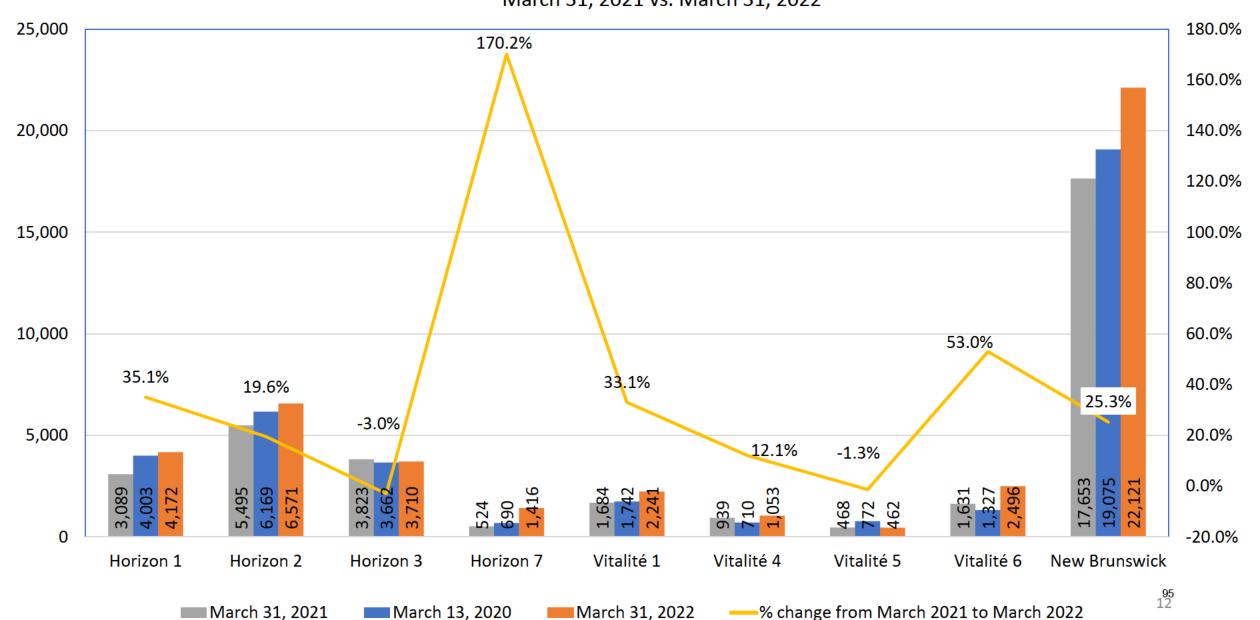
- 10 % more Cancer Surgeries were completed within Target Timeframe than the previous month (Mar-22 with 81% vs. Feb-22 with 71%).
- 19% were completed beyond target

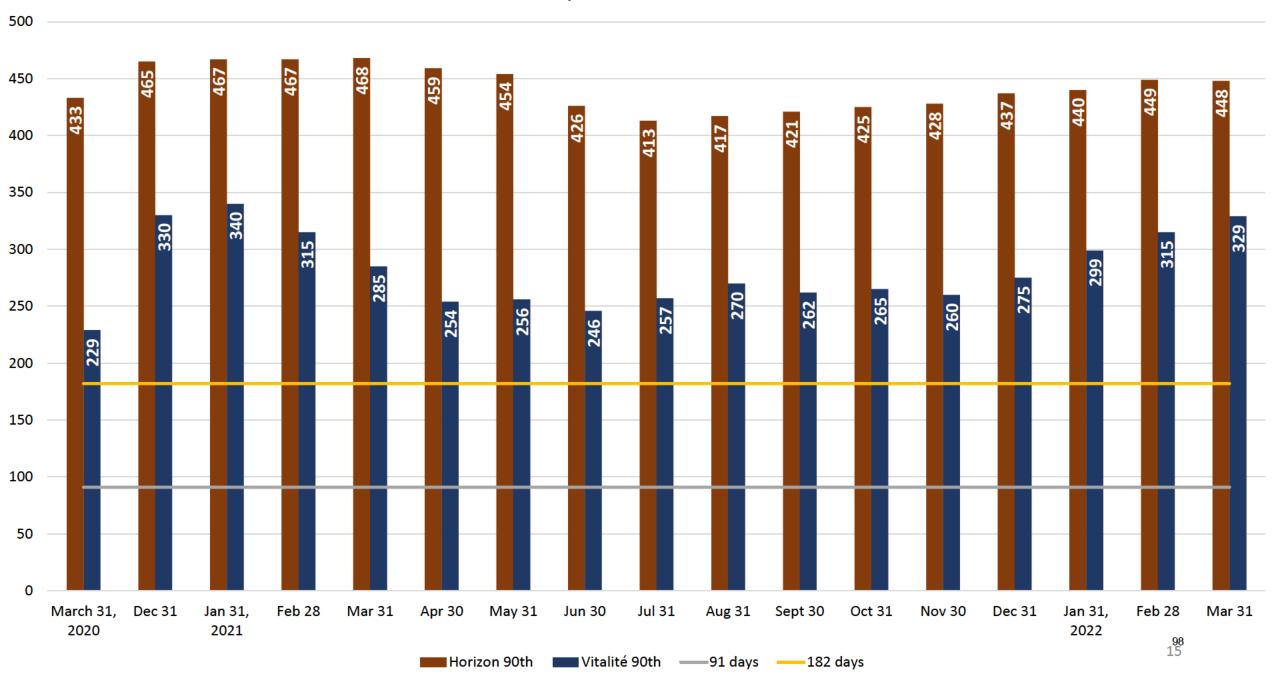
- 5 % fewer Cancer Surgeries were waiting within Target Timeframe than the previous month (Mar-22 with 59% vs. Feb-22 with 64%).
- 41% were waiting beyond target

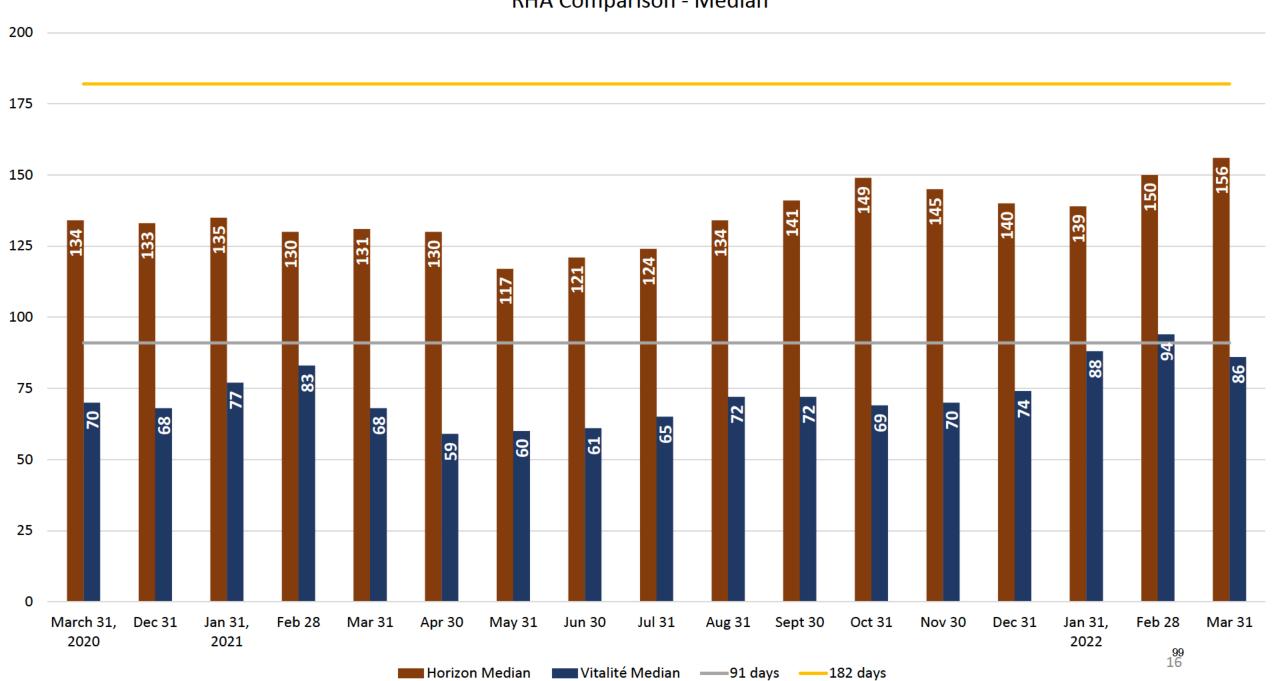




Volumes of Prioritized Surgeries <u>Waiting</u> March 31, 2021 vs. March 31, 2022







Weekly Report on the NB Surgical Program

Updated to April 15, 2022



^{*}Surgeries are reflective of the volume waiting or completed the day the report was run (April 19, 2022). There could be slight changes over time up to seven days post operatively for facilities to complete their surgical cases.

Weekly Prioritized Surgical Volumes Completed

Zone	Mar 7 - 11, 2022	Mar 14 - 18, 2022 Mar 21 - 25, 2022		Mar 28 - Apr 1, 2022	Apr 4 - 8, 2022	
New Brunswick	576	862	854	802	845	
Horizon 1	86	165	143	149	147	
Horizon 2	151	203	215	176	204	
Horizon 3	82	169	220	193	193	
Horizon 7	21	28	17	19	42	
Horizon Total	340	565	595	537	586	
Vitalité 1	78	116	123	109	105	
Vitalité 4	63	62	67	63	51	
Vitalité 5	18	37	21	21	31	
Vitalité 6	77	82	48	72	72	
Vitalité Total	236	297	259	265	259	

- 82% of all Prioritized Surgeries completed in NB the week of April 4 to 8, 2022, were <u>Day Surgeries</u>.
 - 81% Horizon Health Network
 - 83% Reseau de Santé Vitalité

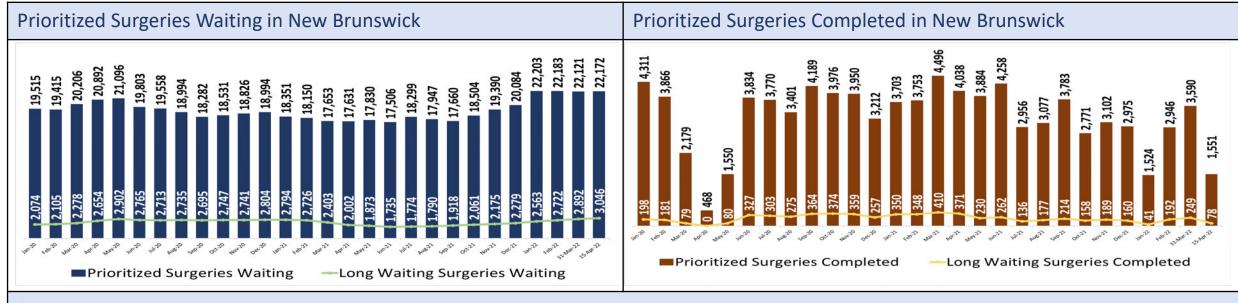
Surgical Summary – New Brunswick











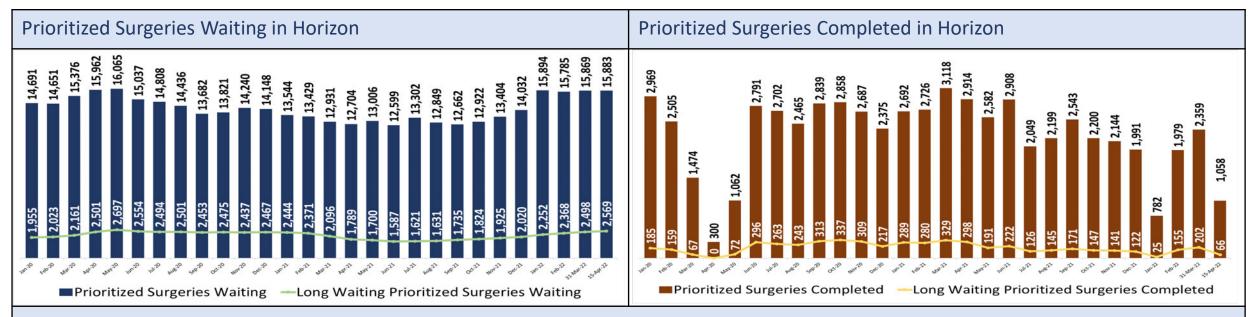
- Prioritized Surgeries waiting has increased 25% and Long Waiting Surgeries waiting has increased 20% compared to the same date from the previous year Mar 31, 2022, vs. Mar 31, 2021)
- Prioritized Surgeries completed has decreased 20% and Long Waiting Surgeries completed has decreased 39% compared to the same date from the previous year (Mar 31, 2022, vs. Mar 31, 2021)
- 845 prioritized and 197 unscheduled surgeries were completed (April 3 to 9, 2022)
- 12% of all Prioritized Surgeries completed in NB the week of April 4, 2022, were Cancer Surgeries. (12% HHN, and 11% VHN).
- In NB (as of April 8, 2022), there are 498 Cancer Surgeries waiting (decrease of 15 from last week), with 27% waiting beyond target of 6 weeks, and 41% waiting beyond target of 3 months.
- There are 3,110 Hip and Knee Replacement Surgeries waiting, of which 604 are waiting beyond 1 year (as of April 15, 2022).
- NB saw a 223% increase in the volume of cancellations due to Covid-19 during the same period last month (April 1 to 14, 2022 (252) vs. March 1 to 14, 2022 (78)). 102
 Source: Surgical Access Registry
 Data Retrieved between April 14 19, 2022

Surgical Summary — Horizon April 15, 2022









- Prioritized Surgeries waiting has increased 23% and Long Waiting Surgeries waiting has increased 19% compared to the same date from the previous year (Mar 31, 2022, vs. Mar 31, 2021).
- Prioritized Surgeries completed has decreased 24% and Long Waiting Surgeries completed has decreased 39% compared to the same date from the previous year (Mar 31, 2022, vs. Mar 31, 2021).
- 66% of all Prioritized NB Surgeries Completed in the month of March 2022, and 81% of all Prioritized NB Long Waiting Surgeries Completed were in the Horizon Health Network.
- 72% of all Prioritized NB Surgeries Waiting as of April 15, 2022, and 84% of all Prioritized NB Long Waiting Surgeries Waiting as of April 15, 2022, are in the Horizon Health Network.
- Horizon Health Network saw a 137% increase in the volume of cancellations due to Covid-19 during the same period last month (April 1 to 14, 2022 (142) vs. March 1 to 14, 2022 (59)).

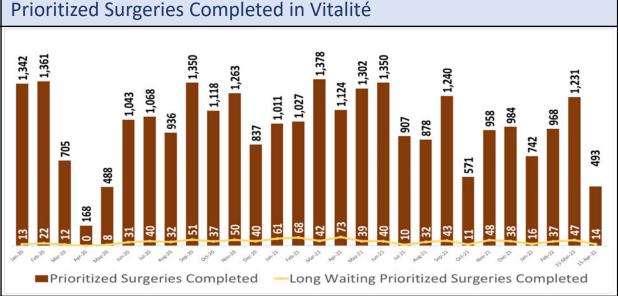
Surgical Summary - Vitalité April 15, 2022











- Prioritized Surgeries waiting has increased 32% and Long Waiting Surgeries waiting has increased 28% compared to the same date from the previous year (Mar 31, 2022, vs. Mar 31, 2021).
- Prioritized Surgeries completed has decreased 11% and Long Waiting Surgeries completed has increased 12% compared to the same date from the previous year (Mar 31, 2022, vs. Mar 31, 2021).
- 34% of all Prioritized NB Surgeries Completed in the month of March 2022, and 19% of all Prioritized NB Long Waiting Surgeries Completed were in the Reseau de Santé Vitalité.
- 28% of all Prioritized NB Surgeries Waiting as of April 15, 2022, and 16% of all Prioritized NB Long Waiting Surgeries Waiting as of April 15, 2022, are in the Reseau de Santé Vitalité.
- Reseau de Santé Vitalité saw an 479% increase in the volume of cancellations due to Covid-19 during the same period last month (April 1 to 14, 2022 (110) vs. March 1 to 14, 2022(142)).

HIP & KNEE SURGICAL REQUEST DATA

St. Joseph's Hip and Knee Data

Total Hip and Knee Waiting as of April 15, 2022

- Since September 30, 2020, Hips and Knees waiting longer than a year has decreased by 9%.
- 3,110 Total Replacements waiting (increase of 21 from last week)
- 604 waiting beyond 1 year (increase of 23 from last week, and 7 completed during the week)

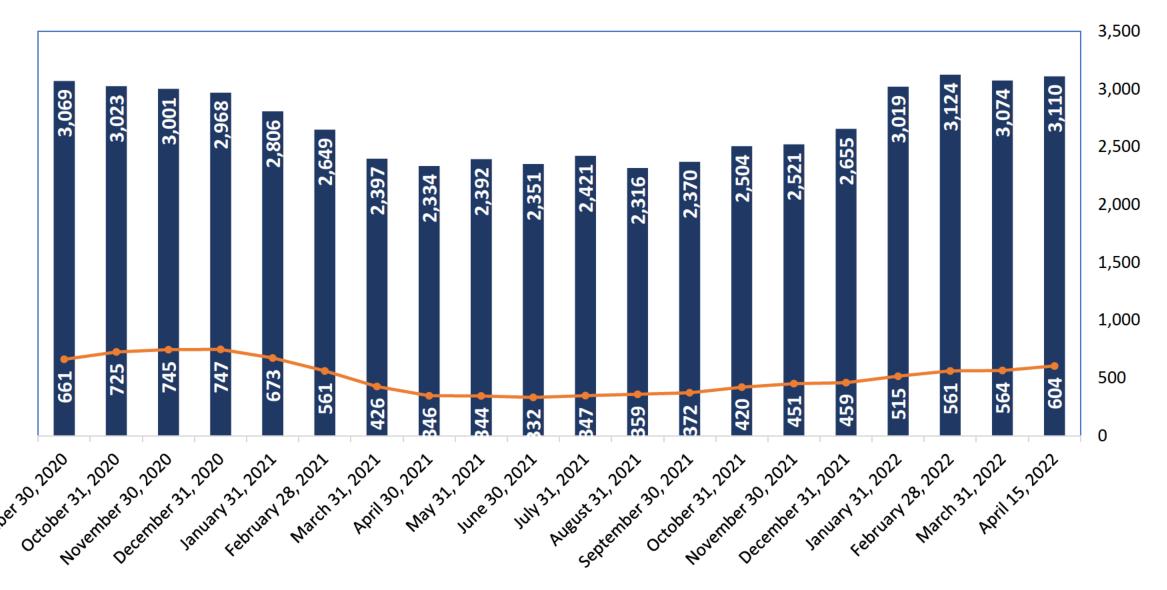
Source: Surgical Access Registry Data Retrieved April 19, 2022

Data updated on April 14, 2022

Week of:	Mar 14 - 18	Mar 21 - 25	Mar 28 - Apr 1	Apr 4 - 8
Hip/Knee Completed NB	56	67	58	49
Hip/Knee Long Waiters Completed NB	16	15	12	6
Hip/Knee Completed SJRH	9	5	4	9
Hip/Knee Long Waiters Completed SJRH	1	2	0	1
Hip/Knee Completed St. Joseph's Hospital	13	14	14	12
Hip/Knee Long Waiters Completed St. Joseph's Hospital	3	0	0	0

All Hips and Knees Completed			All Long Waiting Hips and Knees Completed	
	NB since beginning of initiative October 12, 2020, to April 8, 2022	4176	NB since beginning of initiative October 12, 2020, to April 8, 2022	1147
	St. Joseph's Hospital since beginning of initiative October 12, 2020, to April 8, 2022	883	St. Joseph's since beginning of initiative October 12, 2020, to April 8, 2022	121

Volumes of Prioritized Hip and Knee Surgeries Waiting in New Brunswick



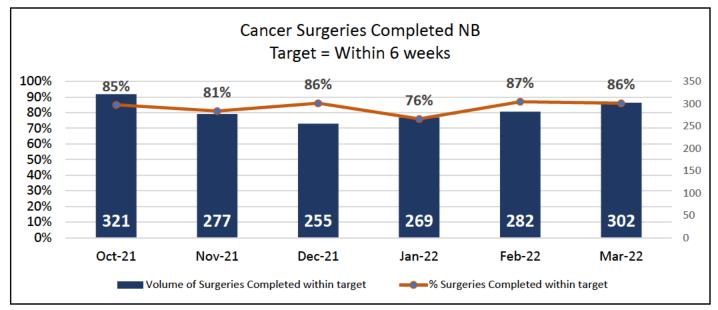
MONTHLY SURGICAL REQUEST DATA

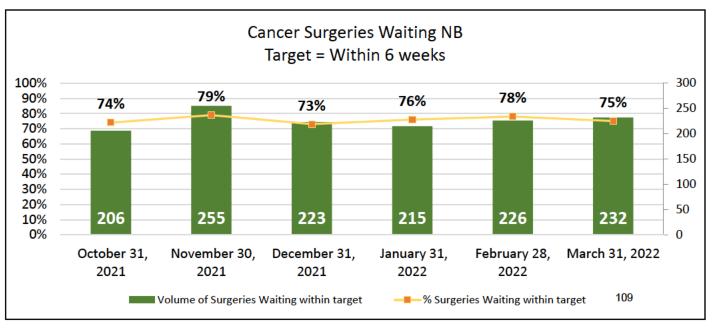
Next Update: May 9, 2022

Cancer Surgeries – Within 6 Weeks Category I and II

- 1 % fewer Cancer Surgeries were completed within Target Timeframe than the previous month (Mar-22 with 87% vs. Feb-22 with 87%).
- 14% were completed beyond target

- 3 % fewer Cancer Surgeries were waiting within Target Timeframe than the previous month (Mar-22 with 75% vs. Feb-22 with 78%).
- 25% were waiting beyond target

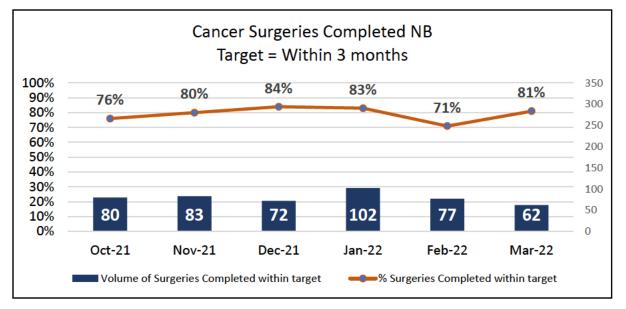


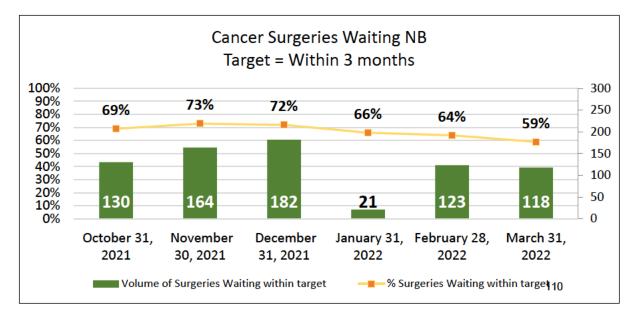


Cancer Surgeries – Within 3 months Category III

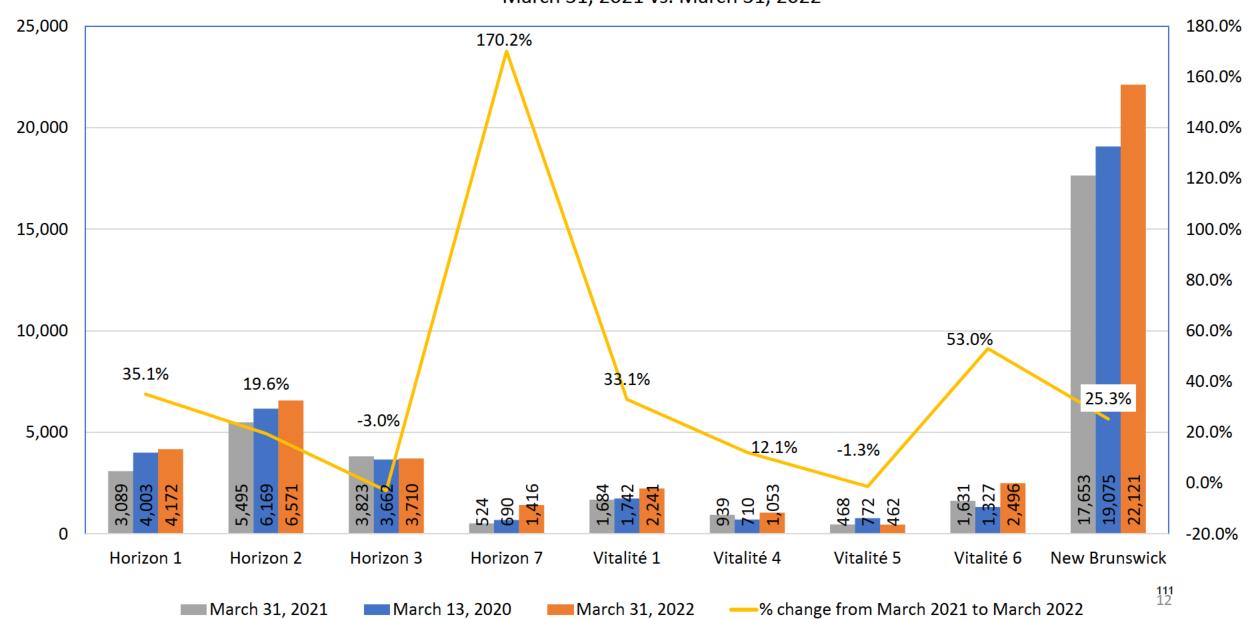
- 10 % more Cancer Surgeries were completed within Target Timeframe than the previous month (Mar-22 with 81% vs. Feb-22 with 71%).
- 19% were completed beyond target

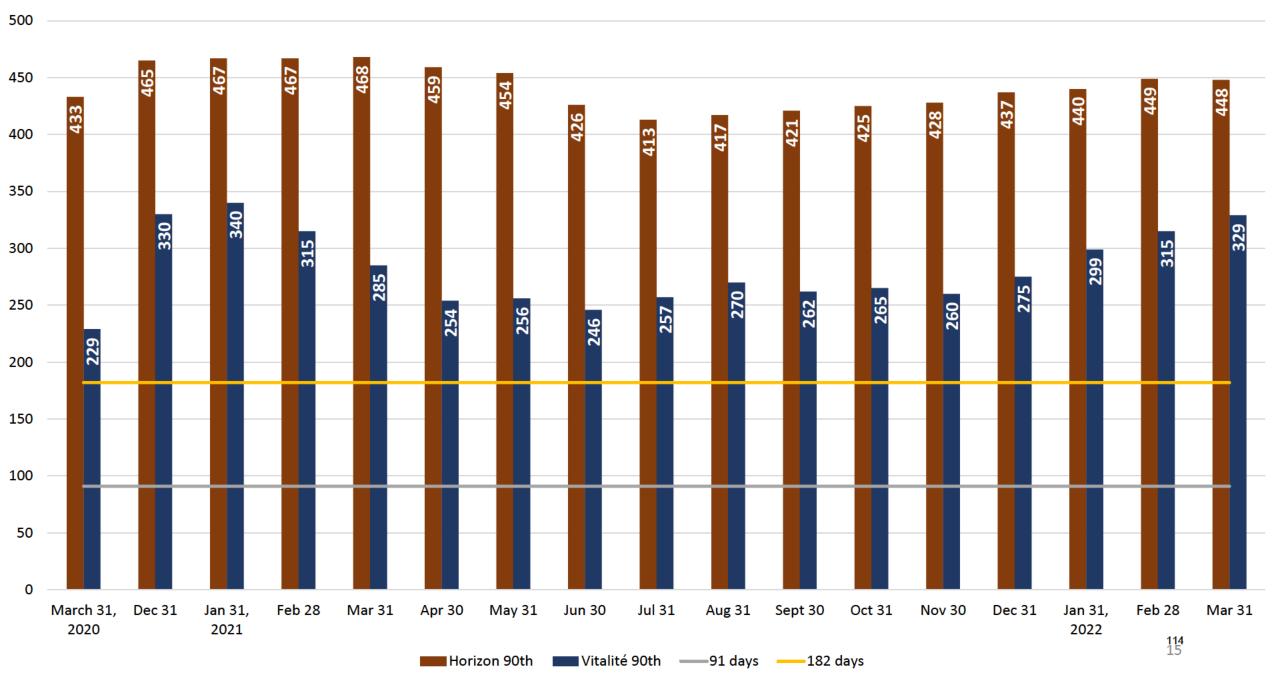
- 5 % fewer Cancer Surgeries were waiting within Target Timeframe than the previous month (Mar-22 with 59% vs. Feb-22 with 64%).
- 41% were waiting beyond target

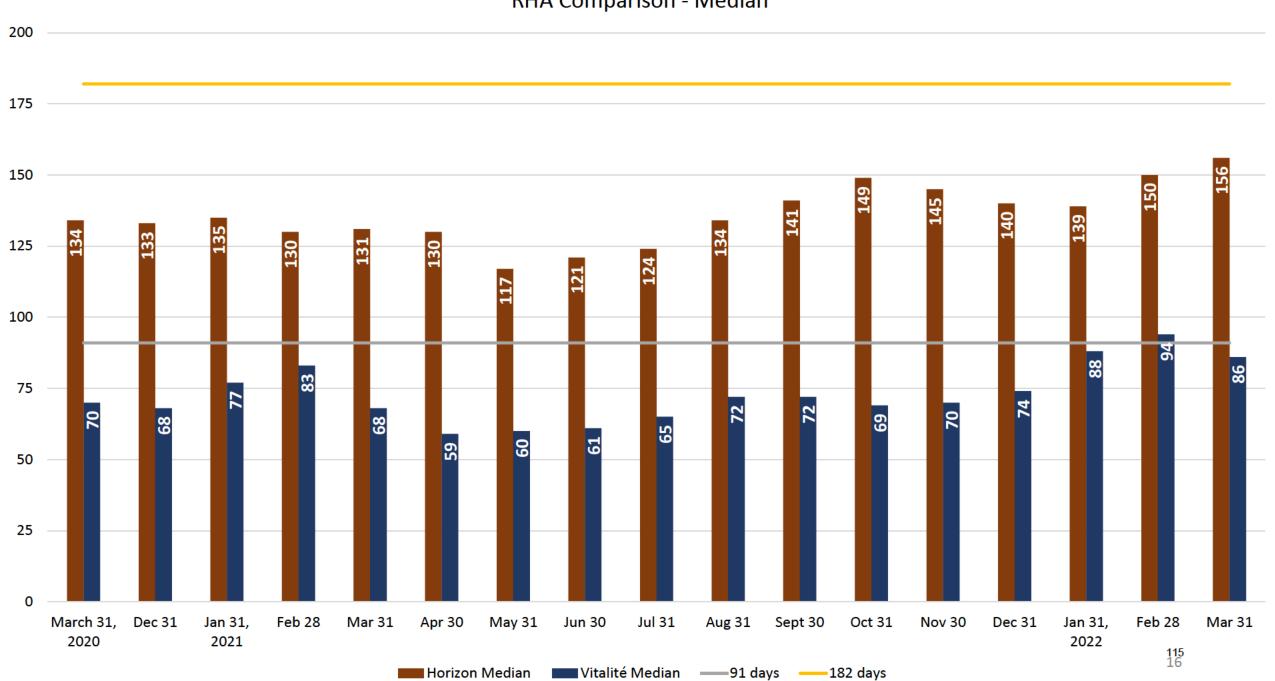




Volumes of Prioritized Surgeries <u>Waiting</u> March 31, 2021 vs. March 31, 2022







Weekly Report on the NB Surgical Program

Updated to April 22, 2022



^{*}Surgeries are reflective of the volume waiting or completed the day the report was run (April 25, 2022). There could be slight changes over time up to seven days post operatively for facilities to complete their surgical cases.

Weekly Prioritized Surgical Volumes Completed

Zone	Mar 14 - 18, 2022	Mar 21 - 25, 2022	Mar 28 - Apr 1, 2022	Apr 4 - 8, 2022	Apr 11 - 15, 2022
New Brunswick	862	854	802	848	710
Horizon 1	165	143	149	150	127
Horizon 2	203	215	176	204	167
Horizon 3	169	220	193	193	169
Horizon 7	28	17	19	42	34
Horizon Total	565	595	537	589	497
Vitalité 1	116	123	109	105	104
Vitalité 4	62	67	63	51	52
Vitalité 5	37	21	21	31	27
Vitalité 6	82	48	72	72	30
Vitalité Total	297	259	265	259	213
					Good Friday

- 81% of all Prioritized Surgeries completed in NB the week of April 11 to 15, 2022, were <u>Day Surgeries</u>.
 - 80% Horizon Health Network
 - 81% Reseau de Santé Vitalité

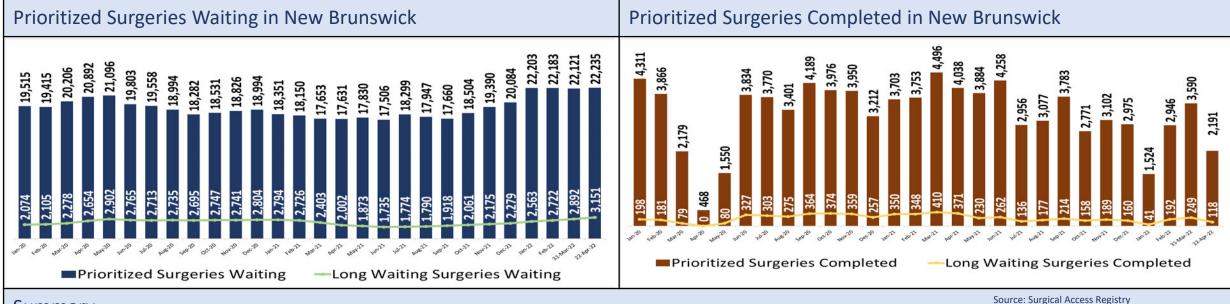
Surgical Summary – New Brunswick











Summary

- Data Retrieved between April 22 25, 2022
- Prioritized Surgeries waiting has increased 25% and Long Waiting Surgeries waiting has increased 20% compared to the same date from the previous year Mar 31, 2022, vs. Mar 31, 2021)
- Prioritized Surgeries completed has decreased 20% and Long Waiting Surgeries completed has decreased 39% compared to the same date from the previous year (Mar 31, 2022, vs. Mar 31, 2021)
- 710 prioritized and 185 unscheduled surgeries were completed (April 10 to 16, 2022)
- 10% of all Prioritized Surgeries completed in NB the week of April 11, 2022, were Cancer Surgeries. (10% HHN, and 11% VHN). (Holiday, Friday, April 15, 2022)
- In NB (as of April 15, 2022), there are 543 Cancer Surgeries waiting (increase of 45 from last week), with 24% waiting beyond target of 6 weeks, and 39% waiting beyond target of 3 months.
- There are 3,104 Hip and Knee Replacement Surgeries waiting, of which 606 are waiting beyond 1 year (as of April 22, 2022).
- NB saw a 133% increase in the volume of cancellations due to Covid-19 during the same period last month (April 1 to 22, 2022 (317) vs. March 1 to 22, 2022 (136)). Increase an cancellations has been attributed to positive swab results, surgeons testing positive, close contacts, no available beds, staff shortages.

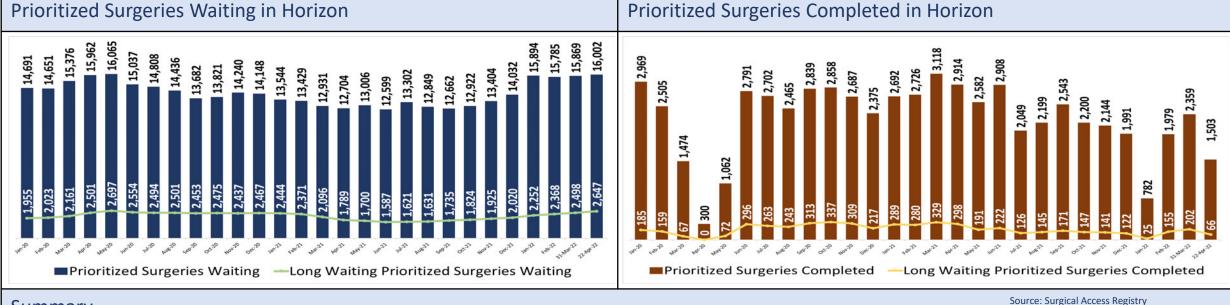
Surgical Summary – Horizon

April 22, 2022









Summary

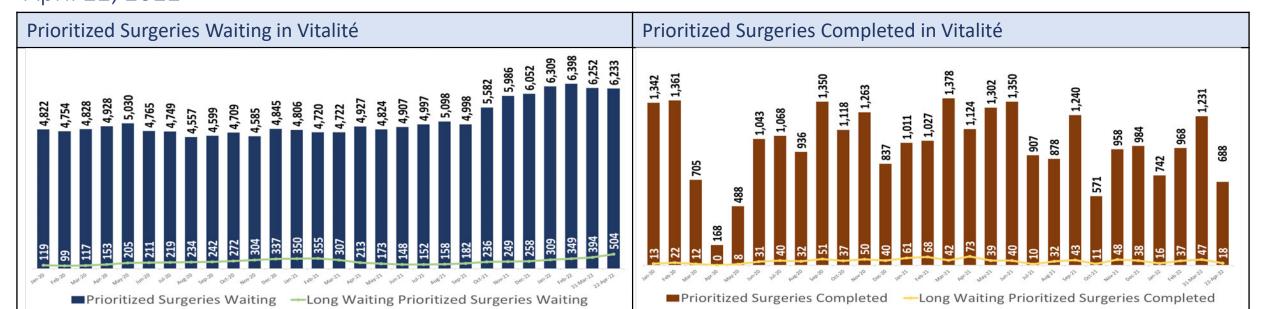
- Data Retrieved between April 22 25, 2022
- Prioritized Surgeries waiting has increased 23% and Long Waiting Surgeries waiting has increased 19% compared to the same date from the previous year (Mar 31, 2022, vs. Mar 31, 2021).
- Prioritized Surgeries completed has decreased 24% and Long Waiting Surgeries completed has decreased 39% compared to the same date from the previous year (Mar 31, 2022, vs. Mar 31, 2021).
- 66% of all Prioritized NB Surgeries Completed in the month of March 2022, and 81% of all Prioritized NB Long Waiting Surgeries Completed were in the Horizon Health Network.
- 72% of all Prioritized NB Surgeries Waiting as of April 22, 2022, and 84% of all Prioritized NB Long Waiting Surgeries Waiting as of April 22, 2022, are in the Horizon Health Network.
- In Horizon (as of April 15, 2022), there are 395 Cancer Surgeries waiting (increase of 28 from last week), with 32% waiting beyond target of 6 weeks, and 47% waiting beyond target of 3 months.
- Horizon Health Network saw a 60% increase in the volume of cancellations due to Covid-19 during the same period last month (April 1 to 22, 2022 (170) vs. March 1 to 22, 2022 (106)). Increase in cancellations has been attributed to positive swab results, surgeons testing positive, close contacts, no available beds, staff shortages.

Surgical Summary - Vitalité April 22, 2022









Summary

Source: Surgical Access Registry
Data Retrieved between April 22 - 25, 2022

- Prioritized Surgeries waiting has increased 32% and Long Waiting Surgeries waiting has increased 28% compared to the same date from the previous year (Mar 31, 2022, vs. Mar 31, 2021).
- Prioritized Surgeries completed has decreased 11% and Long Waiting Surgeries completed has increased 12% compared to the same date from the previous year (Mar 31, 2022, vs. Mar 31, 2021).
- 34% of all Prioritized NB Surgeries Completed in the month of March 2022, and 19% of all Prioritized NB Long Waiting Surgeries Completed were in the Reseau de Santé Vitalité.
- 28% of all Prioritized NB Surgeries Waiting as of April 22, 2022, and 16% of all Prioritized NB Long Waiting Surgeries Waiting as of April 22, 2022, are in the Reseau de Santé Vitalité.
- In Vitalité (as of April 15, 2022), there are 148 Cancer Surgeries waiting (increase of 17 from last week), with 5% waiting beyond target of 6 weeks, and 14% waiting beyond target of 3 months.
- Reseau de Santé Vitalité saw an 390% increase in the volume of cancellations due to Covid-19 during the same period last month (April 1 to 22, 2022 (147) vs. March 1 to 22, 2022 (30)). Increase in cancellations has been attributed to positive swab results, surgeons testing positive, close contacts, OR reductions, no available beds, staff shortages.

HIP & KNEE SURGICAL REQUEST DATA

St. Joseph's Hip and Knee Data

Total Hip and Knee Waiting as of April 22, 2022

- Since September 30, 2020, Hips and Knees waiting longer than a year has decreased by 8%.
- 3,104 Total Replacements waiting (decrease of 6 from last week)
- 606 waiting beyond 1 year (increase of 2 from last week, and 11 completed during the week)

Source: Surgical Access Registry Data Retrieved April 25, 2022

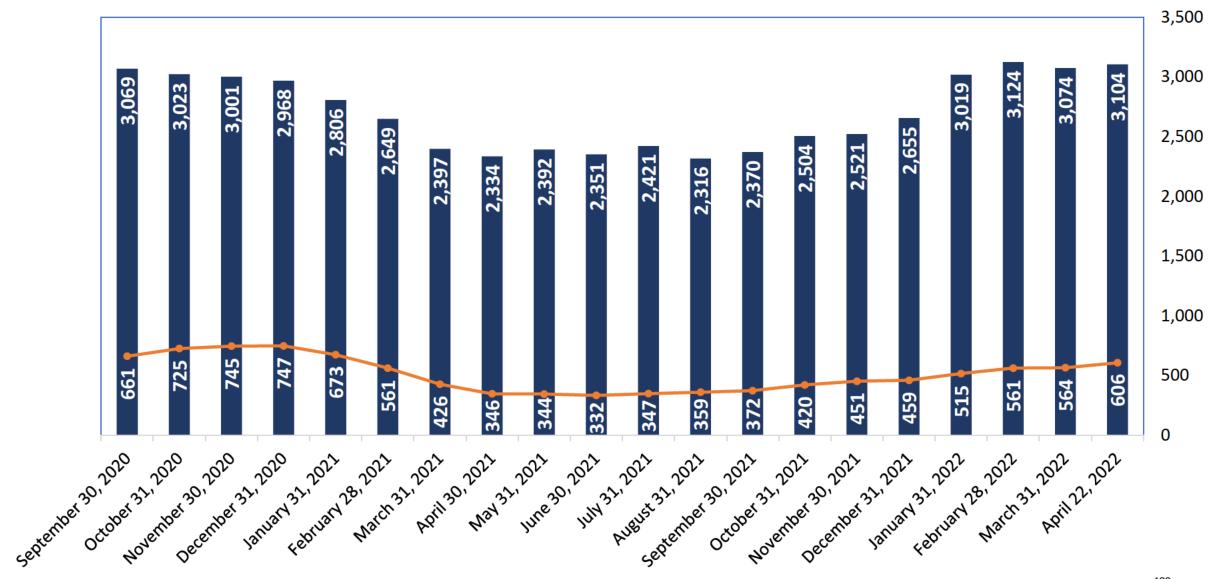
Data updated on April 22, 2022

Week of:	Mar 21 - 25	Mar 28 - Apr 1	Apr 4 - 8	Apr 11 - 15
Hip/Knee Completed NB	67	58	49	44
Hip/Knee Long Waiters Completed NB	15	12	6	10
Hip/Knee Completed SJRH	5	4	9	0
Hip/Knee Long Waiters Completed SJRH	2	0	1	0
Hip/Knee Completed St. Joseph's Hospital	14	14	12	8
Hip/Knee Long Waiters Completed St. Joseph's Hospital	0	0	0	0

All Hips and Knees Completed		
NB since beginning of initiative October 12, 2020, to April 15, 2022	4220	
St. Joseph's Hospital since beginning of initiative October 12, 2020, to April 15, 2022	241	

All Long Waiting Hips and Knees Completed	
NB since beginning of initiative October 12, 2020, to April 15, 2022	57
St. Joseph's since beginning of initiative October 12, 2020, to April 15, 2022	1

Volumes of Prioritized Hip and Knee Surgeries Waiting in New Brunswick



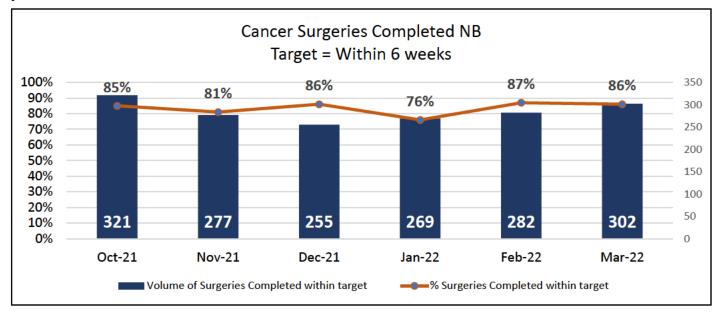
MONTHLY SURGICAL REQUEST DATA

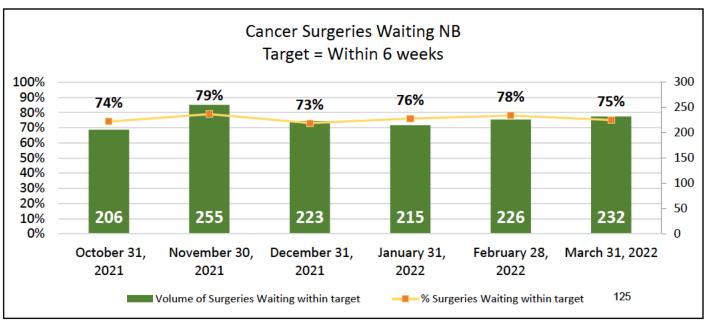
Next Update: May 9, 2022

Cancer Surgeries – Within 6 Weeks Category I and II

- 1 % fewer Cancer Surgeries were completed within Target Timeframe than the previous month (Mar-22 with 87% vs. Feb-22 with 87%).
- 14% were completed beyond target

- 3 % fewer Cancer Surgeries were waiting within Target Timeframe than the previous month (Mar-22 with 75% vs. Feb-22 with 78%).
- 25% were waiting beyond target

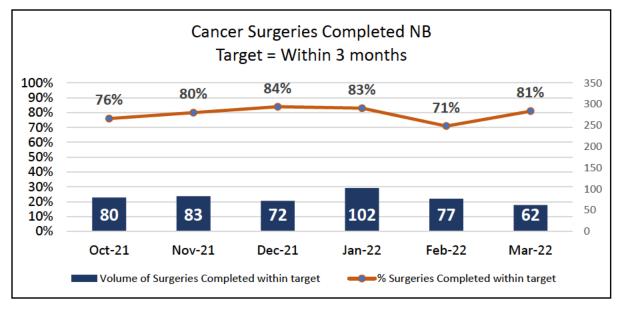


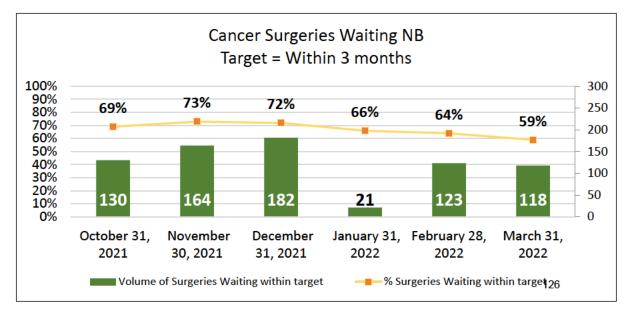


Cancer Surgeries – Within 3 months Category III

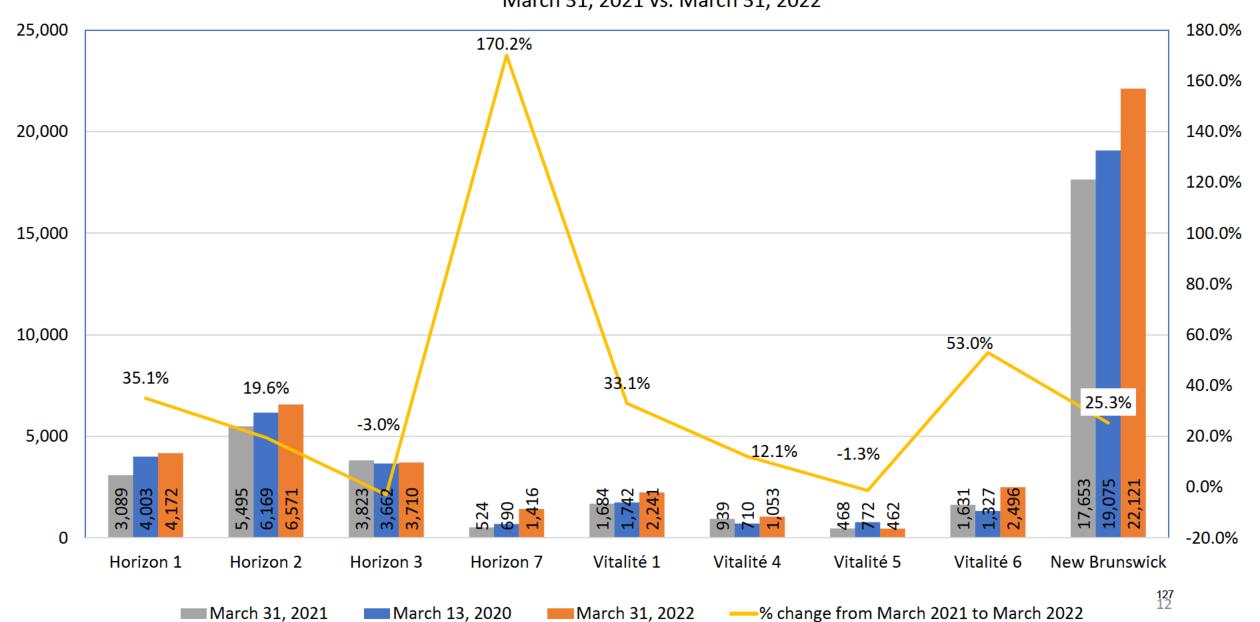
- 10 % more Cancer Surgeries were completed within Target Timeframe than the previous month (Mar-22 with 81% vs. Feb-22 with 71%).
- 19% were completed beyond target

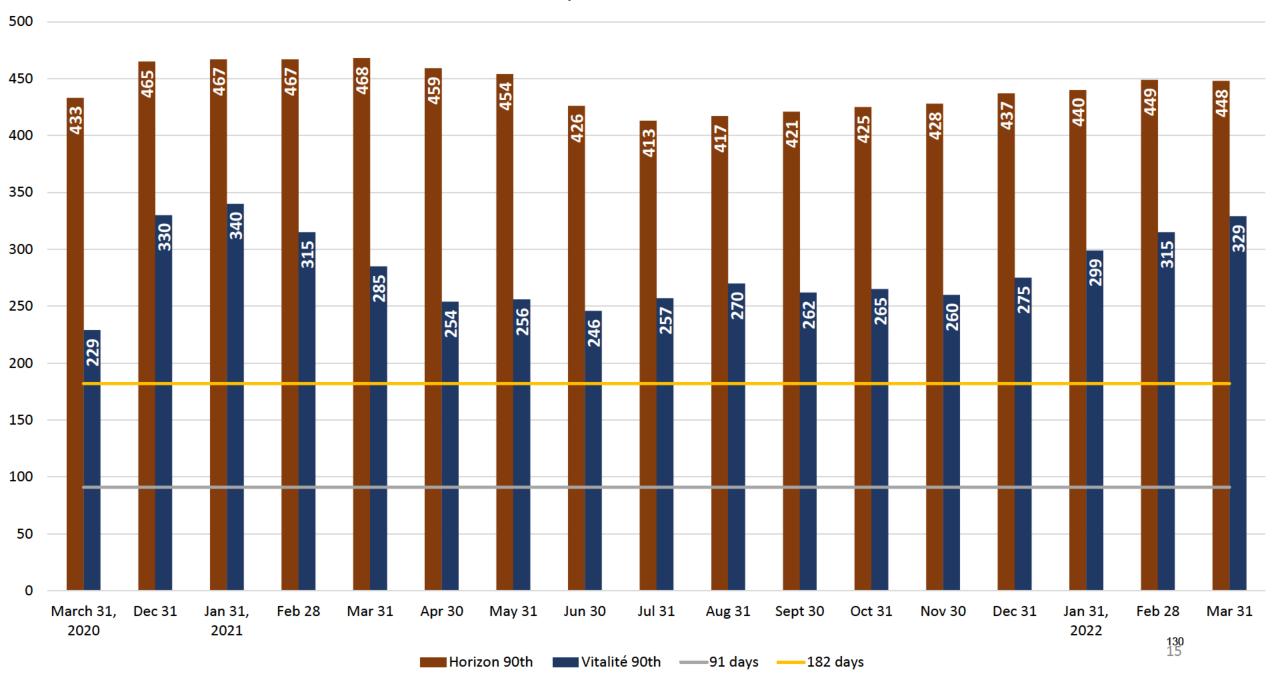
- 5 % fewer Cancer Surgeries were waiting within Target Timeframe than the previous month (Mar-22 with 59% vs. Feb-22 with 64%).
- 41% were waiting beyond target

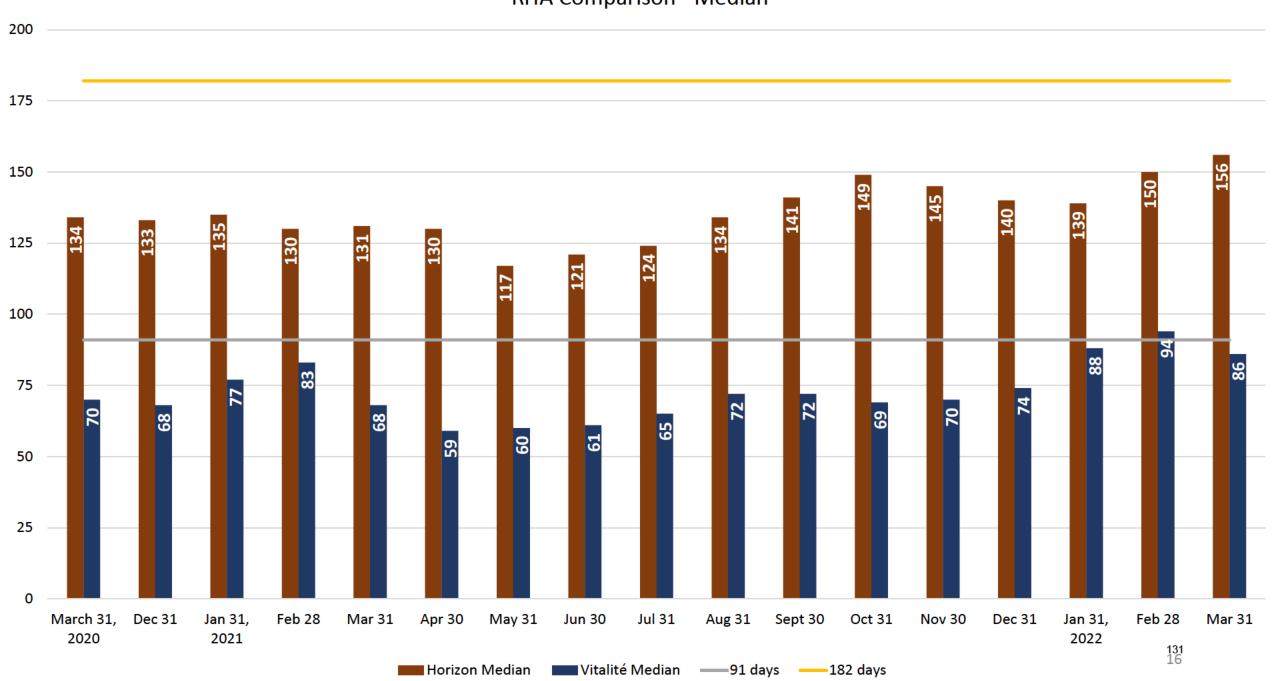




Volumes of Prioritized Surgeries <u>Waiting</u> March 31, 2021 vs. March 31, 2022







Weekly Report on the NB Surgical Program

Updated to April 29, 2022



^{*}Surgeries are reflective of the volume waiting or completed the day the report was run (May 2, 2022). There could be slight changes over time up to seven days post operatively for facilities to complete their surgical cases.

Weekly Prioritized Surgical Volumes Completed

Zone	Mar 21 - 25, 2022	Mar 28 - Apr 1, 2022	Apr 4 - 8, 2022	Apr 11 - 15, 2022	Apr 18 - 22, 2022
New Brunswick	854	802	850	713	631
Horizon 1	143	150	152	130	99
Horizon 2	215	175	204	167	163
Horizon 3	220	193	193	169	122
Horizon 7	17	19	42	34	35
Horizon Total	595	537	591	500	419
Vitalité 1	123	109	105	104	100
Vitalité 4	67	63	51	52	52
Vitalité 5	21	21	31	27	27
Vitalité 6	48	72	72	30	33
Vitalité Total	259	265	259	213	212
				Good Friday	Easter Monday

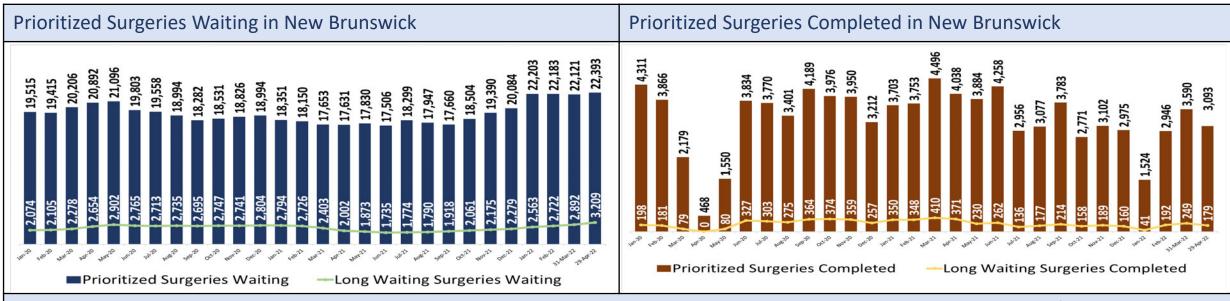
- 75% of all Prioritized Surgeries completed in NB the week of April 18 to 22, 2022, were <u>Day Surgeries</u>.
 - 72% Horizon Health Network
 - 81% Reseau de Santé Vitalité

Surgical Summary – New Brunswick









Summary

April 29, 2022

- Source: Surgical Access Registry
 Data Retrieved between April 29 May 2, 2022
- Prioritized Surgeries waiting has increased 25% and Long Waiting Surgeries waiting has increased 20% compared to the same date from the previous year Mar 31, 2022, vs. Mar 31, 2021)
- Prioritized Surgeries completed has decreased 20% and Long Waiting Surgeries completed has decreased 39% compared to the same date from the previous year (Mar 31, 2022, vs. Mar 31, 2021)
- 631 prioritized and 195 unscheduled surgeries were completed (April 18 to 22, 2022)
- 12% of all Prioritized Surgeries completed in NB the week of April 18, 2022, were Cancer Surgeries. (16% HHN, and 9% VHN). (Holiday, Monday, April 18, 2022)
- In NB (as of April 22, 2022), there are 554 Cancer Surgeries waiting (increase of 11 from last week), with 24% waiting beyond target of 6 weeks, and 38% waiting beyond target of 3 months.
- There are 3,121 Hip and Knee Replacement Surgeries waiting, of which 615 (20%) are waiting beyond 1 year (as of April 29, 2022).
- NB saw a 27% increase in the volume of cancellations due to Covid-19 during the same period last month (April 1 to 29, 2022 (339) vs. March 1 to 31, 2022 (268)). Increase a cancellations has been attributed to positive swab results, surgeons testing positive, close contacts, no available beds, staff shortages. ** Missing Data for Horizon April 28 & 29.

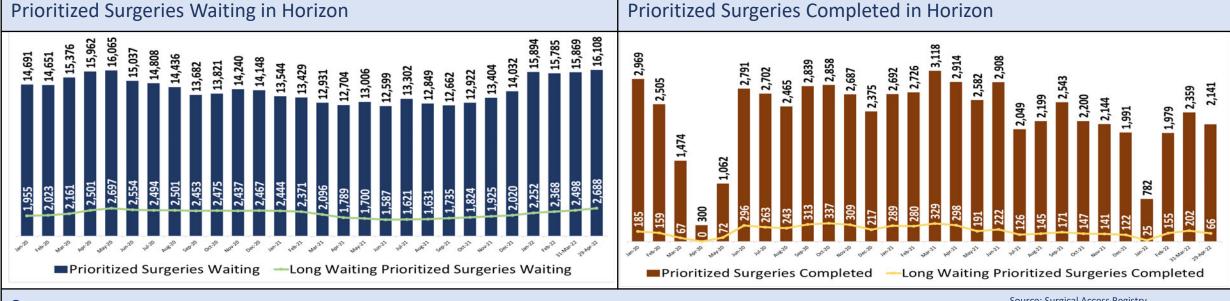
Surgical Summary – Horizon

April 29, 2022









Summary

- Source: Surgical Access Registry
 Data Retrieved between April 29 May 2, 2022
- Prioritized Surgeries waiting has increased 23% and Long Waiting Surgeries waiting has increased 19% compared to the same date from the previous year (Mar 31, 2022, vs. Mar 31, 2021).
- Prioritized Surgeries completed has decreased 24% and Long Waiting Surgeries completed has decreased 39% compared to the same date from the previous year (Mar 31, 2022, vs. Mar 31, 2021).
- 66% of all Prioritized NB Surgeries Completed in the month of March 2022, and 81% of all Prioritized NB Long Waiting Surgeries Completed were in the Horizon Health Network.
- 72% of all Prioritized NB Surgeries Waiting as of April 29, 2022, and 84% of all Prioritized NB Long Waiting Surgeries Waiting as of April 29, 2022, are in the Horizon Health Network.
- In Horizon (as of April 22, 2022), there are 395 Cancer Surgeries waiting (no change from last week), with 32% waiting beyond target of 6 weeks, and 45% waiting beyond target of 3 months.
- There are 2,402 Hip and Knee Replacement Surgeries waiting in Horizon, of which 577 (24%) are waiting beyond 1 year (as of April 29, 2022).
- Horizon Health Network saw a 15% decrease in the volume of cancellations due to Covid-19 during the same period last month (April 1 to 27, 2022 (185) vs. March 1 to 31, ½622 (209)). Increase in cancellations has been attributed to positive swab results, surgeons testing positive, close contacts, no available beds, staff shortages. **Missing data for April 28 & 29.

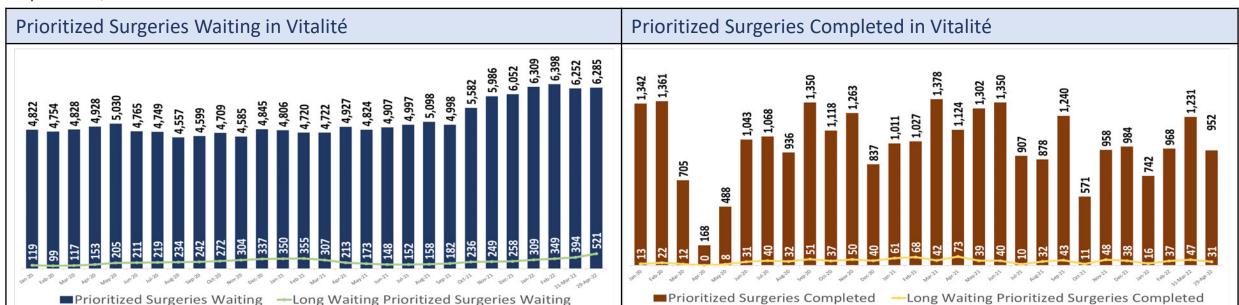
Surgical Summary - Vitalité

April 29, 2022









Summary

Source: Surgical Access Registry
Data Retrieved between April 29 – May 2, 2022

- Prioritized Surgeries waiting has increased 32% and Long Waiting Surgeries waiting has increased 28% compared to the same date from the previous year (Mar 31, 2022, vs. Mar 31, 2021).
- Prioritized Surgeries completed has decreased 11% and Long Waiting Surgeries completed has increased 12% compared to the same date from the previous year (Mar 31, 2022, vs. Mar 31, 2021).
- 34% of all Prioritized NB Surgeries Completed in the month of March 2022, and 19% of all Prioritized NB Long Waiting Surgeries Completed were in the Reseau de Santé Vitalité.
- 28% of all Prioritized NB Surgeries Waiting as of April 29, 2022, and 16% of all Prioritized NB Long Waiting Surgeries Waiting as of April 29, 2022, are in the Reseau de Santé Vitalité.
- In Vitalité (as of April 22, 2022), there are 159 Cancer Surgeries waiting (increase of 11 from last week), with 5% waiting beyond target of 6 weeks, and 18% waiting beyond target of 3 months.
- There are 719 Hip and Knee Replacement Surgeries waiting in Vitalité, of which 38 (5%) are waiting beyond 1 year (as of April 29, 2022).
- Reseau de Santé Vitalité saw an 161% increase in the volume of cancellations due to Covid-19 during the same period last month (April 1 to 29, 2022 (154) vs. March 1 to 31, 2022 (59)). Increase in cancellations has been attributed to positive swab results, surgeons testing positive, close contacts, OR reductions, no available beds, staff shortages.

HIP & KNEE SURGICAL REQUEST DATA

St. Joseph's Hip and Knee Data

Total Hip and Knee Waiting as of April 29, 2022

- Since September 30, 2020, Hips and Knees waiting longer than a year has decreased by 7%.
- 3,121 Total Replacements waiting (increase of 17 from last week)
- 615 waiting beyond 1 year (increase of 9 from last week, and 17 completed during the week)

Source: Surgical Access Registry Data Retrieved May 2, 2022

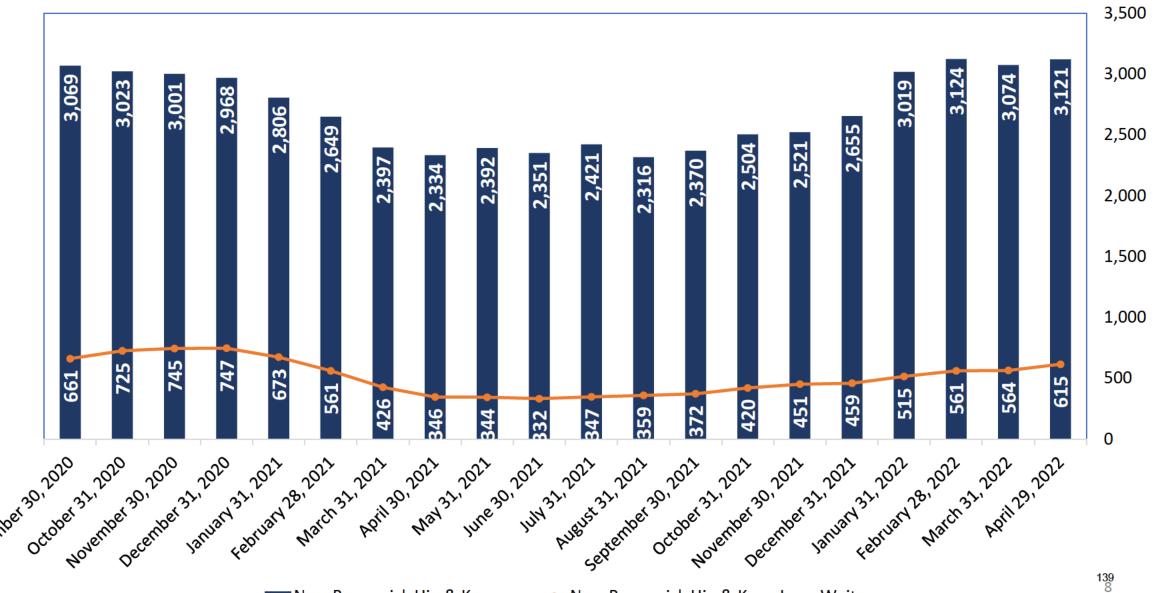
Data updated on April 29, 2022

Week of:		Mar 28 - Apr 1	Apr 4 - 8	Apr 11 - 15	Apr 18 - 22
Hip/Knee	e Completed NB	58	49	44	55
Hip/Knee Long Waiters	s Completed NB	12	6	10	13
Hip/Knee (Completed SJRH	4	9	0	4
Hip/Knee Long Waiters (Completed SJRH	0	1	0	1
Hip/Knee Completed St. Jo	oseph's Hospital	14	12	8	11
Hip/Knee Long Waiters Completed St. Jo	oseph's Hospital	0	0	0	0

All Hips and Knees Completed	
NB since beginning of initiative October 12, 2020, to April	4277
22, 2022	72//
St. Joseph's Hospital since beginning of initiative October	902
12, 2020, to April 22, 2022	902

	All Long Waiting Hips and Knees Completed
1170	NB since beginning of initiative October 12, 2020, to April 22, 2022
121	St. Joseph's since beginning of initiative October 12, 2020, to April 22, 2022

Volumes of Prioritized Hip and Knee Surgeries Waiting in New Brunswick



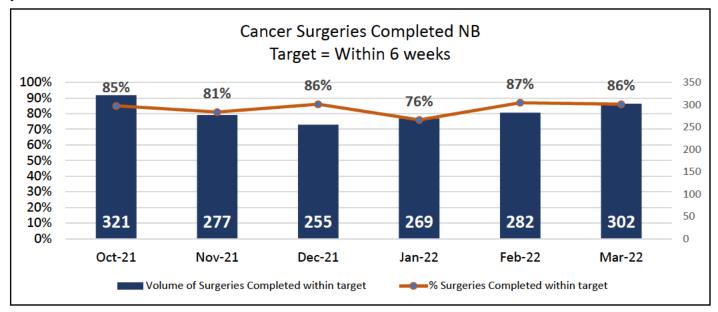
MONTHLY SURGICAL REQUEST DATA

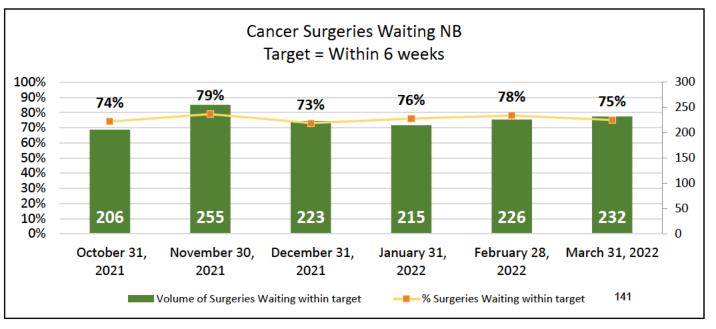
Next Update: May 9, 2022

Cancer Surgeries – Within 6 Weeks Category I and II

- 1 % fewer Cancer Surgeries were completed within Target Timeframe than the previous month (Mar-22 with 87% vs. Feb-22 with 87%).
- 14% were completed beyond target

- 3 % fewer Cancer Surgeries were waiting within Target Timeframe than the previous month (Mar-22 with 75% vs. Feb-22 with 78%).
- 25% were waiting beyond target

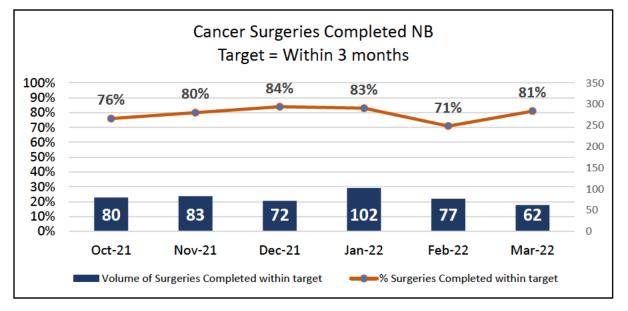


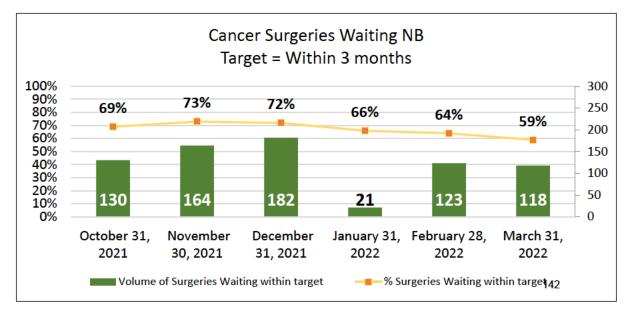


Cancer Surgeries – Within 3 months Category III

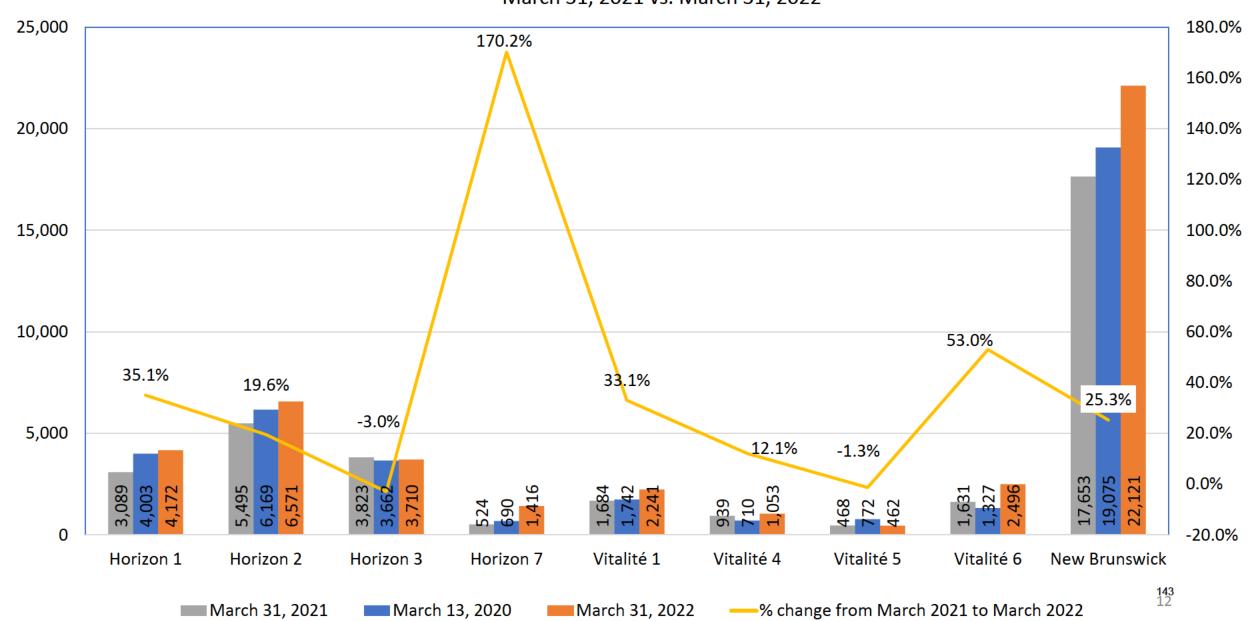
- 10 % more Cancer Surgeries were completed within Target Timeframe than the previous month (Mar-22 with 81% vs. Feb-22 with 71%).
- 19% were completed beyond target

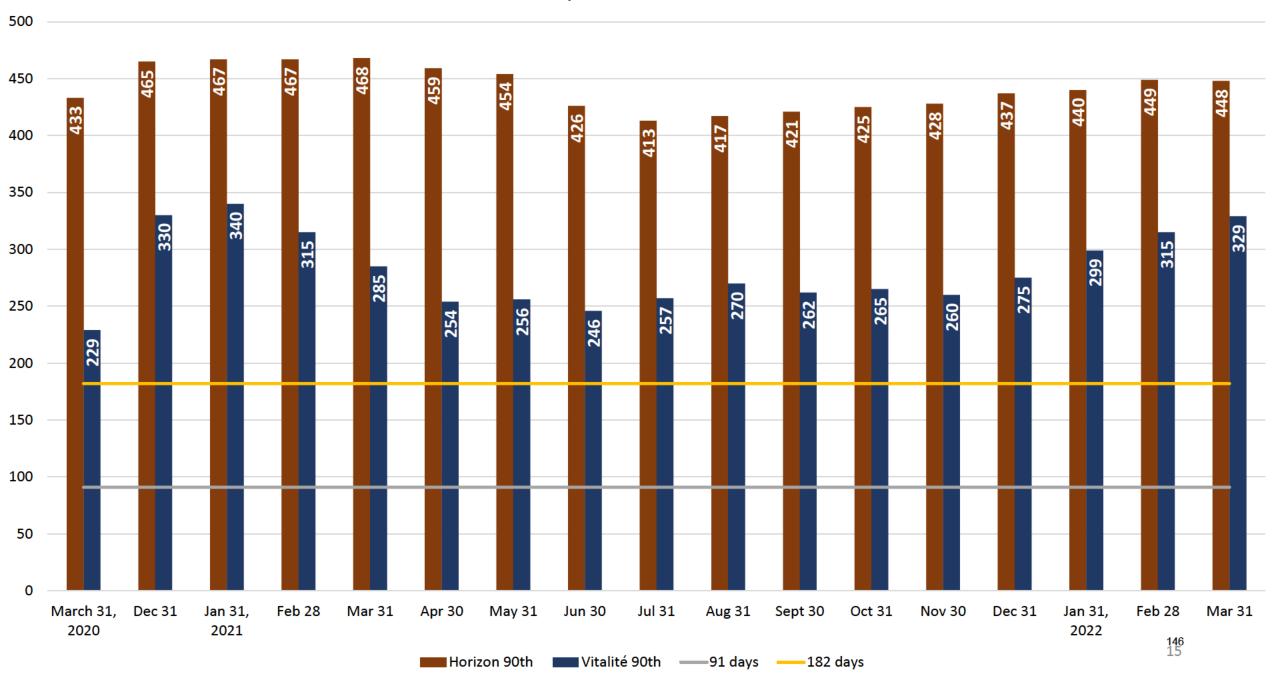
- 5 % fewer Cancer Surgeries were waiting within Target Timeframe than the previous month (Mar-22 with 59% vs. Feb-22 with 64%).
- 41% were waiting beyond target

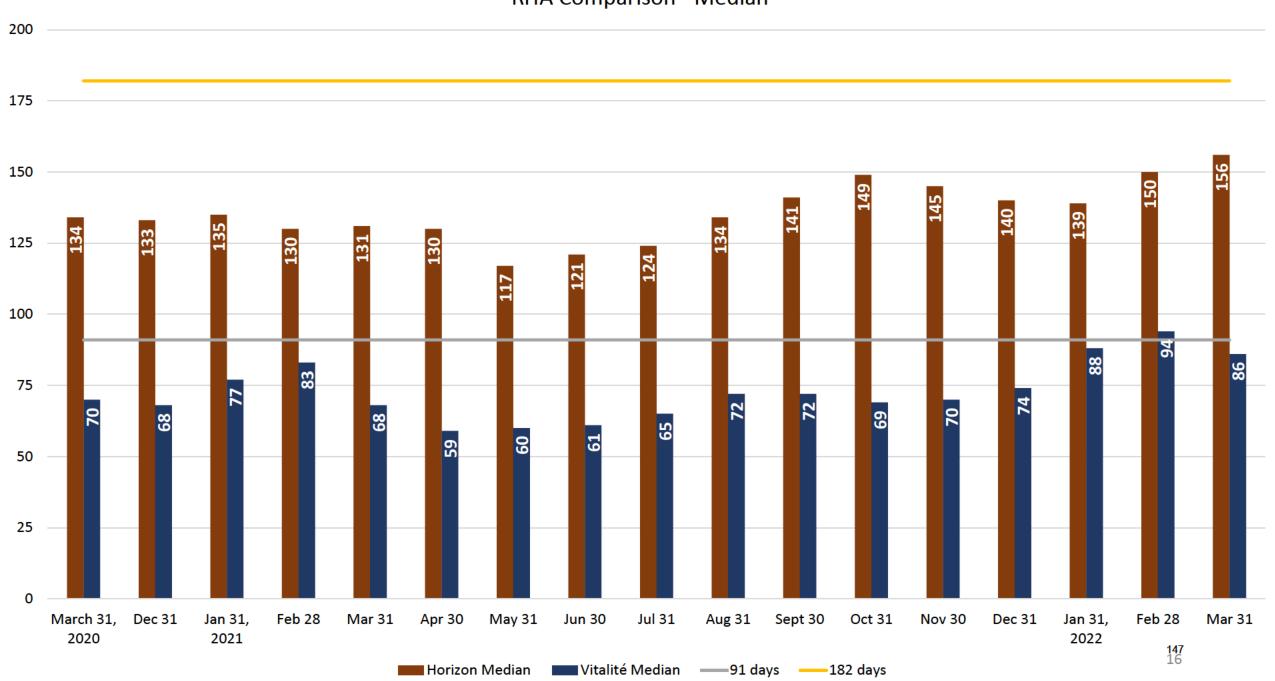




Volumes of Prioritized Surgeries <u>Waiting</u> March 31, 2021 vs. March 31, 2022







Weekly Report on the NB Surgical Program

Updated to March 25, 2022



^{*}Surgeries are reflective of the volume waiting or completed the day the report was run (March 28, 2022). There could be slight changes over time up to seven days post operatively for facilities to complete their surgical cases.

Weekly Prioritized Surgical Volumes Completed

Zone	Feb 14 - 18, 2022	Feb 21 - 25, 2022	Feb 28 - Mar 4, 2022	Mar 7 - 11, 2022	Mar 14 - 18, 2022
New Brunswick	844	682	787	576	862
Horizon 1	146	117	126	86	165
Horizon 2	216	186	217	151	203
Horizon 3	206	143	150	82	169
Horizon 7	31	21	24	20	28
Horizon Total	599	467	517	339	565
Vitalité 1	118	91	96	79	116
Vitalité 4	44	46	65	63	62
Vitalité 5	21	16	39	18	37
Vitalité 6	62	62	70	77	82
Vitalité Total	245	215	270	237	297
		Family Day			

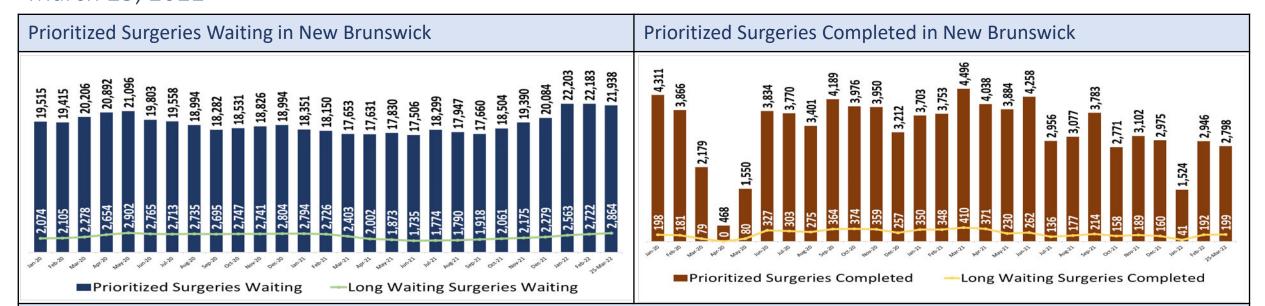
- 78% of all Prioritized Surgeries completed in NB the week of March 14 to 18, 2022, were **Day Surgeries**.
 - 76% Horizon Health Network
 - 84% Reseau de Santé Vitalité

Surgical Summary – New Brunswick March 25, 2022









Summary

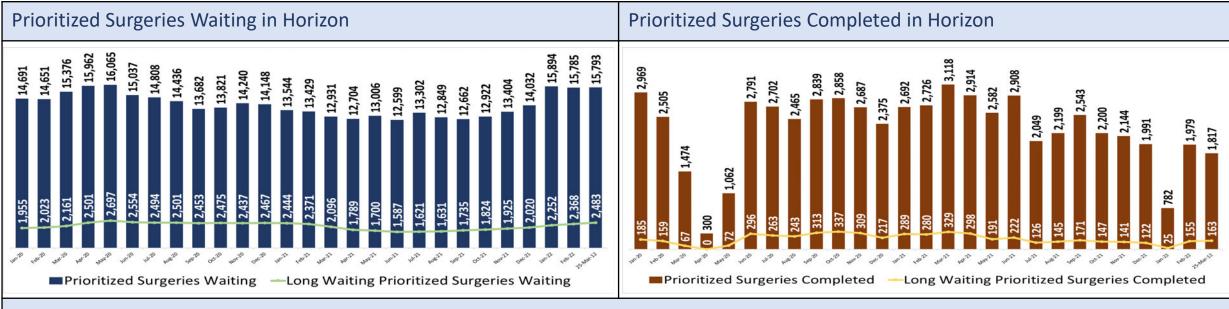
- Prioritized Surgeries waiting has increased 22% and Long Waiting Surgeries waiting has decreased 0.15% compared to the same date from the previous year (Feb 28, 2022, vs. Feb 28, 2021)
- Prioritized Surgeries completed has decreased 22% and Long Waiting Surgeries completed has decreased 74% compared to the same date from the previous year (Feb 28, 2022, vs. Feb 28, 2021)
- 862 prioritized and 180 unscheduled surgeries were completed (March 14 to 18, 2022)
- 12% of all Prioritized Surgeries completed in NB the week of March 14, 2022, were Cancer Surgeries. (10% HHN, and 16% VHN).
- In NB (as of March 18, 2022), there are 530 Cancer Surgeries waiting (increase of 2 from last week), with 23% waiting beyond target of 6 weeks, and 42% waiting beyond target of 3 months.
- There are 3,096 Hip and Knee Replacement Surgeries waiting, of which 563 are waiting beyond 1 year (as of March 25, 2022).
- NB saw a 45% decrease in the volume of cancellations due to Covid-19 during the same period last month (March 1 to 25, 2022 vs. February 1 to 25, 2022). Source: Surgical Access Registry

Surgical Summary — Horizon March 25, 2022









Summary

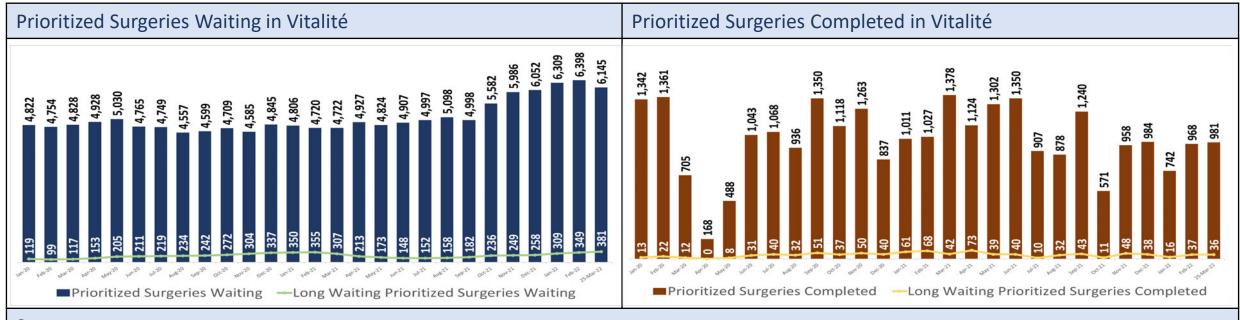
- Prioritized Surgeries waiting has increased 18% and Long Waiting Surgeries waiting has decreased 0.13% compared to the same date from the previous year (Feb 28, 2022, vs. Feb 28, 2021).
- Prioritized Surgeries completed has decreased 27% and Long Waiting Surgeries completed has decreased 45% compared to the same date from the previous year (Feb 28, 2022, vs. Feb 28, 2021).
- 67% of all Prioritized NB Surgeries Completed in the month of February 2022, and 81% of all Prioritized NB Long Waiting Surgeries Completed were in the Horizon Health Network.
- 72% of all Prioritized NB Surgeries Waiting as of March 25, 2022, and 87% of all Prioritized NB Long Waiting Surgeries Waiting as of March 25, 2022, are in the Horizon Health Network.
- Horizon Health Network saw a 5% increase in the volume of cancellations due to Covid-19 during the same period last month (March 1 to 25, 2022 vs. February 1 to 25, 2022).

Surgical Summary - Vitalité March 25, 2022









Summary

- Prioritized Surgeries waiting has increased 36% and Long Waiting Surgeries waiting has decreased 2% compared to the same date from the previous year (Feb 28, 2022, vs. Feb 28, 2021).
- Prioritized Surgeries completed has decreased 6% and Long Waiting Surgeries completed has decreased 46% compared to the same date from the previous year (Feb 28, 2022, vs. Feb 28, 2021).
- 33% of all Prioritized NB Surgeries Completed in the month of February 2022, and 19% of all Prioritized NB Long Waiting Surgeries Completed were in the Reseau de Santé Vitalité.
- 28% of all Prioritized NB Surgeries Waiting as of March 25, 2022, and 13% of all Prioritized NB Long Waiting Surgeries Waiting as of March 25, 2022, are in the Reseau de Santé Vitalité.
- Reseau de Santé Vitalité saw an 78% decrease in the volume of cancellations due to Covid-19 during the same period last month (March 1 to 25, 2022 vs. February 1 to 25, 2022).

HIP & KNEE SURGICAL REQUEST DATA

St. Joseph's Hip and Knee Data

Data updated on March 25, 2022

Week of:	Feb 21 - 25	Feb 28 - Mar 4	Mar 7 - 11	Mar 14 - 18
Hip/Knee Completed NB	39	59	33	56
Hip/Knee Long Waiters Completed NB	8	15	11	16
Hip/Knee Completed SJRH	5	13	8	9
Hip/Knee Long Waiters Completed SJRH	1	1	0	1
Hip/Knee Completed St. Joseph's Hospital	12	12	0	13
Hip/Knee Long Waiters Completed St. Joseph's Hospital	1	1	0	3

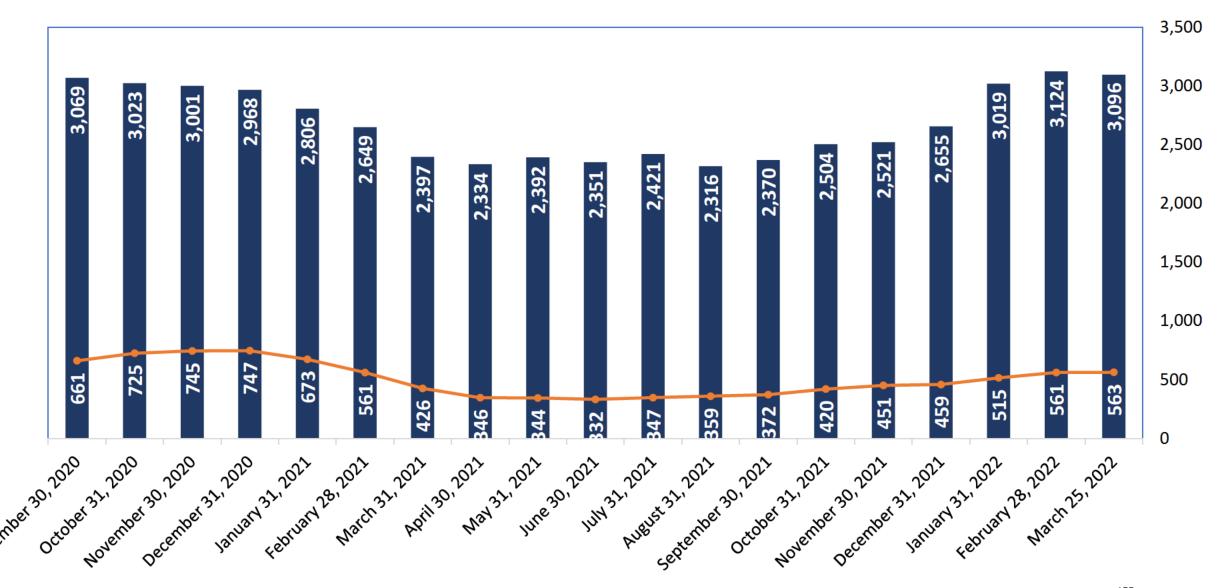
All Hips and Knees Completed			
NB since beginning of initiative October 12, 2020, to	4002		
March 18, 2022			
St. Joseph's Hospital since beginning of initiative October	0.43		
12, 2020, to March 18, 2022	843		

All Long Waiting Hips and Knees Completed		
NB since beginning of initiative October 12, 2020, to	1114	
March 18, 2022	1114	
St. Joseph's since beginning of initiative October 12,	121	
2020, to March 18, 2022		

Please note:

Data presented prior to 7 days post surgery is subject to change. (SAR Policy SAR-A-50 states post-operative data must be entered within 1 week of the surgery performed date.) Includes patients waiting for both left and right replacements.

Volumes of Prioritized Hip and Knee Surgeries Waiting in New Brunswick



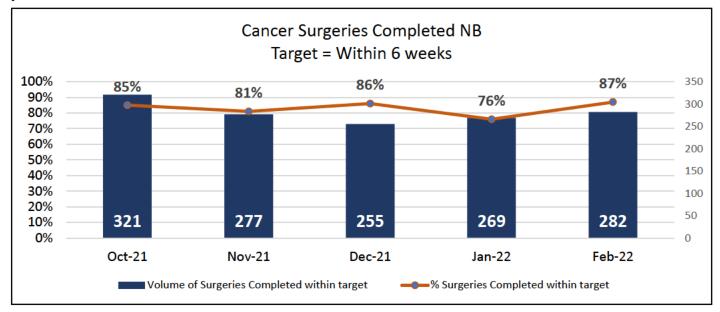
MONTHLY SURGICAL REQUEST DATA

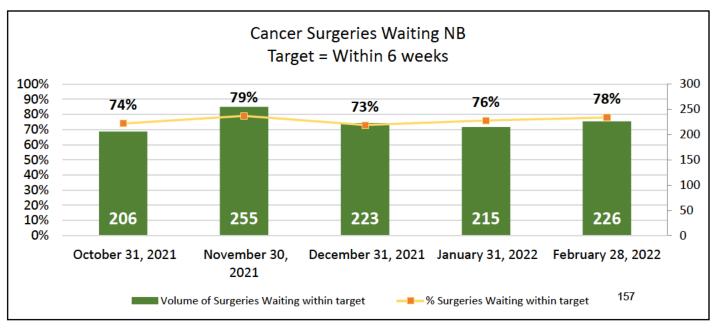
Next Update: April 11, 2022

Cancer Surgeries – Within 6 Weeks Category I and II

- 11 % more Cancer Surgeries were completed within Target Timeframe than the previous month (Feb-22 with 87% vs. Jan-22 with 76%).
- 13% were completed beyond target

- 2 % more Cancer Surgeries were waiting within Target Timeframe than the previous month (Feb-22 with 78% vs. Jan-22 with 76%).
- 22% were waiting beyond target





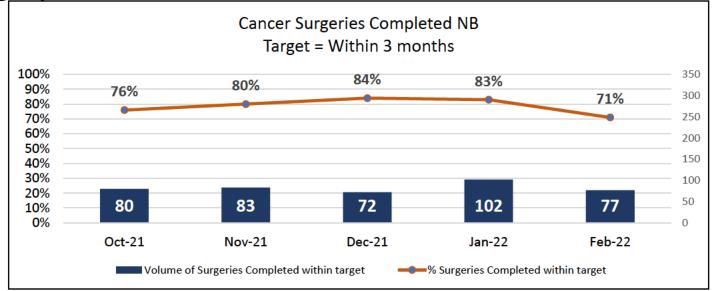
Cancer Surgeries – Within 3 months

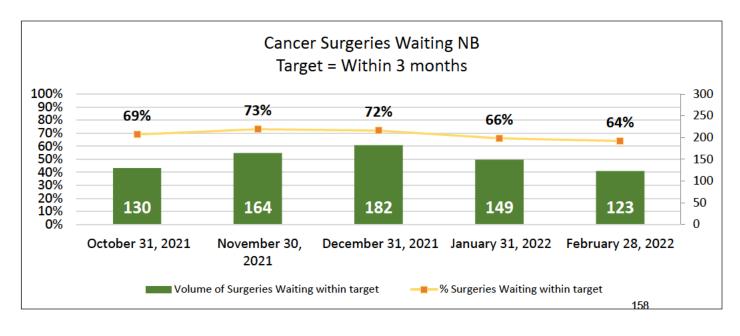
Category III

 12 % fewer Cancer Surgeries were completed within Target Timeframe than the previous month (Feb-22 with 71% vs. Jan-22 with 83%).

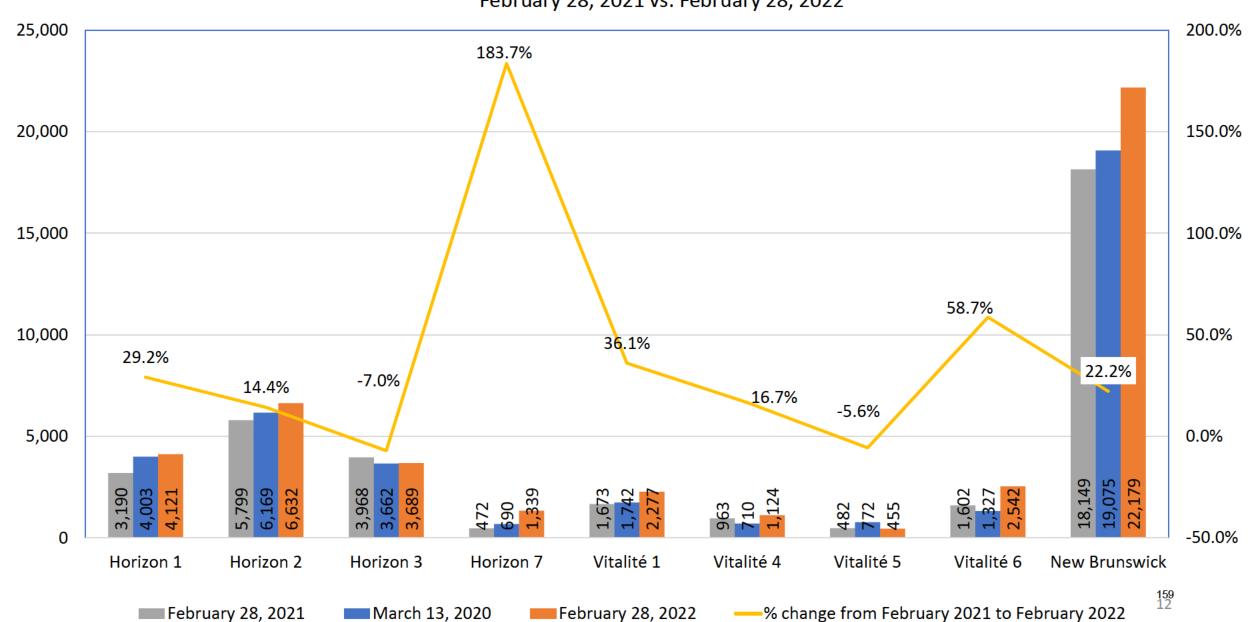
29% were completed beyond target

- 2 % fewer Cancer Surgeries were waiting within Target Timeframe than the previous month (Feb-22 with 64% vs. Jan-22 with 66%).
- 36% were waiting beyond target

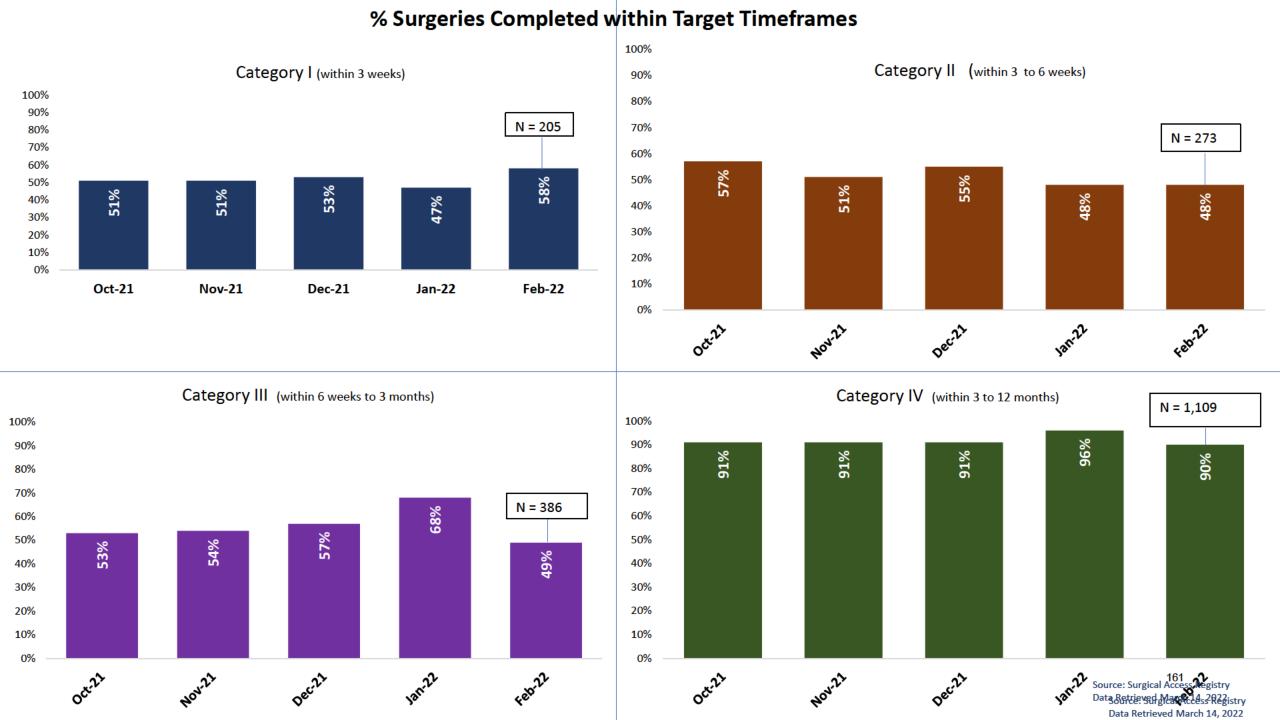


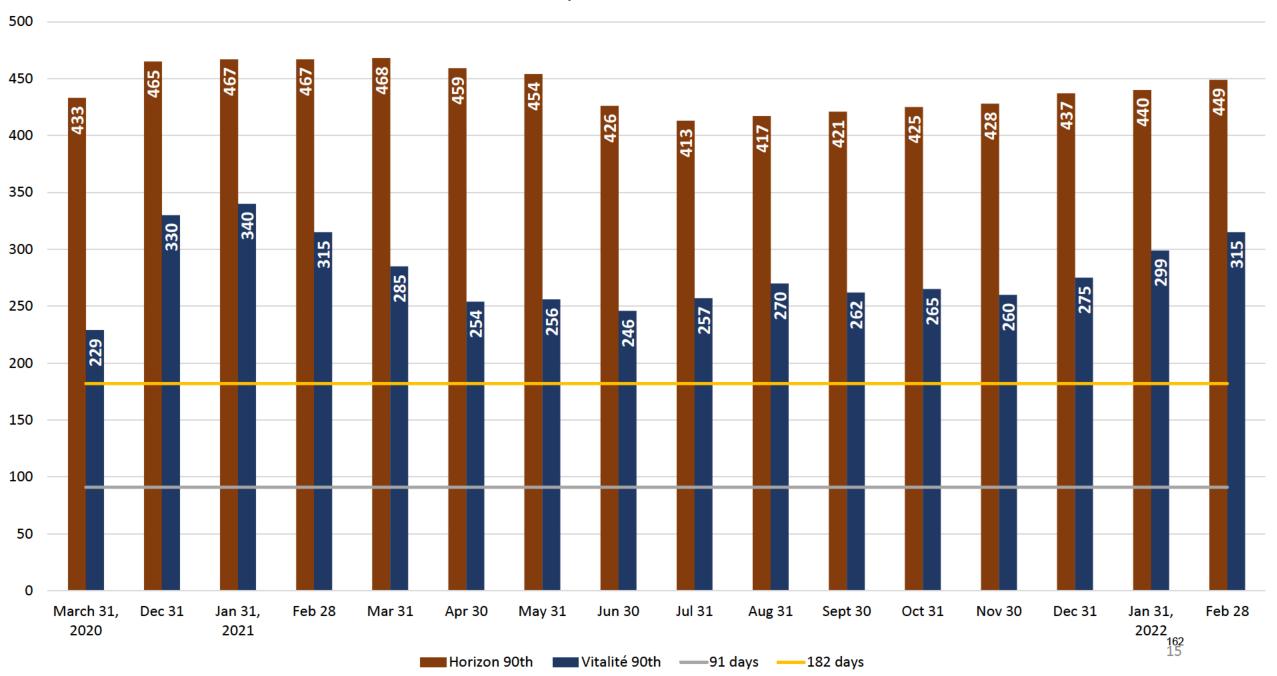


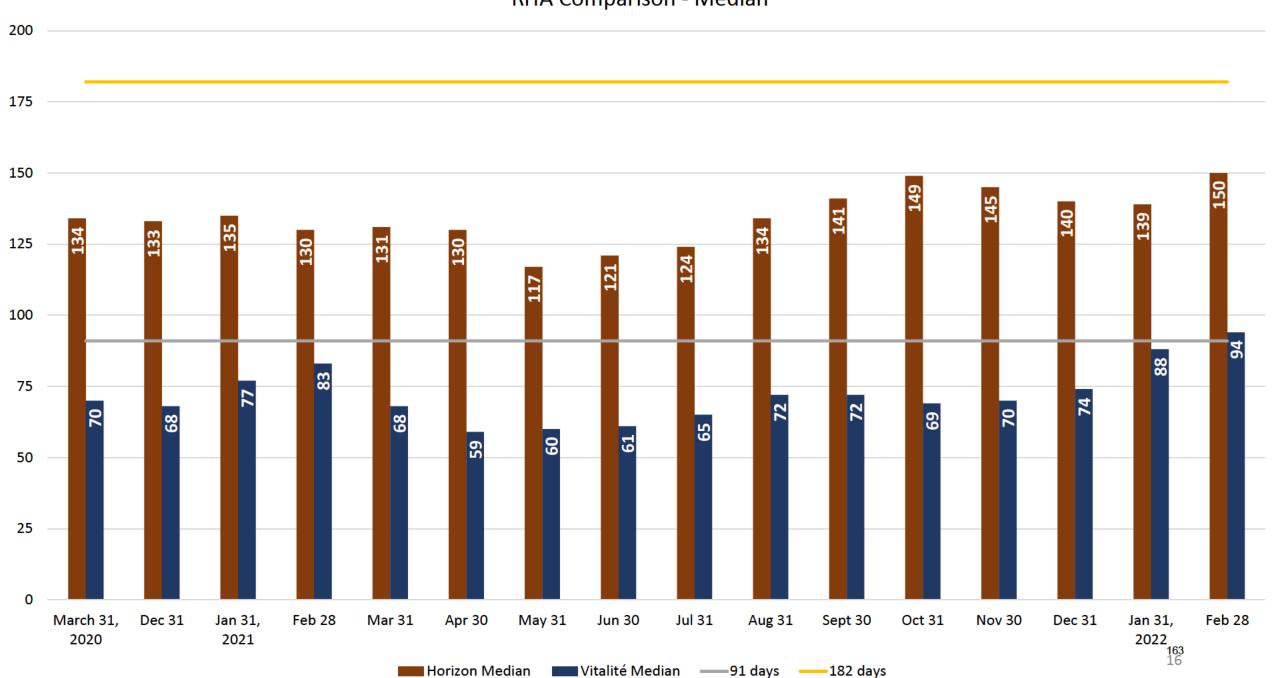
Volumes of Prioritized Surgeries <u>Waiting</u> February 28, 2021 vs. February 28, 2022



% Surgeries Waiting within Target Timeframes Category I (within 3 weeks) 100% Category II (within 3 to 6 weeks) 100% 90% 90% 80% 80% 70% 70% 60% 60% N = 147 50% 50% N = 70240% 40% 30% 30% 31% 30% 20% **7**8% **7**6% 20% 24% **76%** 29% 21% 27% 27% 10% 10% 0% 0% 0ct.22 0ct.7.1 MON-27 Category IV (within 3 to 12 months) Category III (within 6 weeks to 3 months) N = 12,102100% 100% 90% 90% %68 **%88** 88% **88**% 87% 80% 80% 70% 70% N = 2,04960% 60% 50% 50% 40% 40% 40% 39% 30% 30% **36%** 33% 30% 20% 20% 10% 10% 0% 0%







Access Manager Meeting

Réunion du gestionnaire d'accès

November 29, 2021 / 29 November 2021

Horizon Zone 1 <u>Pressure Points during COVID-19 / Points de pression pendant</u> <u>COVID-19</u>

- Admissions Reduced (affects Joint project) / # de DOSA limites par jours
- Outbreaks on unit(s) = reduced # of surgeries life and limb only, and Day Surgery permitted to proceed. Where possible, surgeons replacing DOSA with DS cases. / Eclosions dans des unites = reductions dans des chirurgies compléter – urgences seulement ou chirurgie de jours seulement. Replacement des DOSA avec DS.
- Obvious impact on wait times as access has been restricted, to varying degrees, for 2 years. / •Impact évident sur les temps d'attente puisque l'accès a été restreint, à des degrés divers, pendant 2 ans

Vitalité Zone 1 <u>Pressure Points during COVID-19 / Points de pression</u> <u>pendant COVID-19</u>

- # de DOSA limites par jours / # of Admissions by day reduced
- Difficultés à céduler Arthroplasties / Difficulty scheduling Arthroplasties
- Limites sur les cas en zones chaudes (seulement cat I et II) / Limited to CAT I and II in Hot Zones

Horizon Zone 2 <u>Pressure Points during COVID-19 / Points de pression</u> <u>pendant COVID-19</u>

- Cardiac has been most impacted lately due to Covid as the ICU has had more Covid cases. / Cardiaque a été le plus touché en raison de Covid, car l'USI a eu plus de cas de Covid.
- There are a few patients every week who decline OR date because they don't want to self-isolate post Covid-test or they are too nervous to proceed right now, or who recently travelled (usually these are minor procedures). / Il y a quelques patients chaque semaine qui refusent la date OR parce qu'ils ne veulent pas s'isoler après le test Covid ou qu'ils sont trop nerveux pour continuer maintenant, ou qui ont récemment voyagé (ce sont généralement des procédures mineures).

Vitalité Zone 5 <u>Pressure Points during COVID-19 / Points de pression</u> <u>pendant COVID-19</u>

- Closure of the OR during Outbreaks (2 since March 2020) / Fermature du block durant des éclosion (2 depuis mars 2020)
- Difficulty finding patients willing or able to isolate prior to surgery. Willing to take a Covid test (repetative)/ Difficulté de trouver les patients disponibles qui est capable d'isoler ou sont d'accord a prendre un test de Covid (repetative)

Vitalité Zone 6 <u>Pressure Points during COVID-19 / Points de pression</u> <u>pendant COVID-19</u>

 Increase in date refusals and surgery refusal because of waittimes, Covid, multiple cancellations, etc. Patients much more frustrated. Patient perception is that hospitals are back to normal.
 From:
 Coulombe, Dan (DH/MS)

 To:
 Murphy, Amanda (DH/MS)

 Cc:
 Roy, Angela (VitaliteNB)

Subject: RE: MEDIA REQUEST: 21(1) — Global - Delayed Medical Procedures and Surgeries - November 10

Date: November 10, 2021 4:28:32 PM

Shashank just sent that there were 512 surgical cancellations due to COVID between 20^{th} September till 10^{th} November,2021. I sent this info for the media request.

How are you feeling?

Dan Coulombe

Executive Director / Directeur général

Acute Care and NB Cancer Network / Services aigus et Réseau du cancer du N.-B.

Health Services Division/ Division des services de santé

Department of Health / Ministère de la Santé

506.453-8161 (office/bureau) 506.453-2958 (fax/télécopieur)

E-mail: Dan.Coulombe@gnb.ca



From: Murphy, Amanda (DH/MS) <Amanda.Murphy2@gnb.ca>

Sent: Wednesday, November 10, 2021 4:24 PM

To: Coulombe, Dan (DH/MS) <Dan.Coulombe@gnb.ca> **Cc:** Roy, Angela (VitaliteNB) <Angela.Roy@vitalitenb.ca>

Subject: RE: MEDIA REQUEST: 21(1) — Global - Delayed Medical Procedures and

Surgeries - November 10

Yes, these are the numbers from the COVID related surgical cancellations. I just confirmed the numbers.

Amanda Murphy, BHA., CHIM

Health Care Consultant/Consultant en soins de santé Health Services Division/Division des services de santé Department of Health/Ministère de la Santé 506.453-8456 506.453-2958 fax/télécopieur Amanda.Murphy2@gnb.ca

From: Coulombe, Dan (DH/MS) < Dan.Coulombe@gnb.ca>

Sent: November 10, 2021 4:06 PM

To: Roy, Angela (VitaliteNB) < Angela.Roy@vitalitenb.ca>; Ayles, James (DH/MS)

<james.ayles@gnb.ca>

Cc: Murphy, Amanda (DH/MS) Amanda.Murphy2@gnb.ca; Roy, Angela (DH/MS)

<<u>Angela.Roy@gnb.ca</u>>

Subject: RE: MEDIA REQUEST: 21(1) — Global - Delayed Medical Procedures and

Surgeries - November 10

Angela – can you pls confirm what these cancellations are? Surgical??

Dan Coulombe

Executive Director / Directeur général

Acute Care and NB Cancer Network / Services aigus et Réseau du cancer du N.-B.

Health Services Division/ Division des services de santé

Department of Health / Ministère de la Santé

506.453-8161 (office/bureau) 506.453-2958 (fax/télécopieur)

E-mail: <u>Dan.Coulombe@gnb.ca</u>



From: Coulombe, Dan (DH/MS)

Sent: Wednesday, November 10, 2021 2:54 PM

To: Roy, Angela (VitaliteNB) < Angela.Roy@vitalitenb.ca>; Ayles, James (DH/MS)

<james.ayles@gnb.ca>

Cc: Murphy, Amanda (DH/MS) < <u>Amanda.Murphy2@gnb.ca</u>>; Roy, Angela (DH/MS)

<<u>Angela.Rov@gnb.ca</u>>

Subject: RE: MEDIA REQUEST: 21(1) — Global - Delayed Medical Procedures and

Surgeries - November 10

These are surgical cancellations??

Dan Coulombe

Executive Director / Directeur général

Acute Care and NB Cancer Network / Services aigus et Réseau du cancer du N.-B.

Health Services Division/ Division des services de santé

Department of Health / Ministère de la Santé

506.453-8161 (office/bureau) 506.453-2958 (fax/télécopieur)

E-mail: <u>Dan.Coulombe@gnb.ca</u>



From: Roy, Angela (VitaliteNB) < <u>Angela.Roy@vitalitenb.ca</u>>

Sent: Wednesday, November 10, 2021 2:42 PM

To: Coulombe, Dan (DH/MS) < <u>Dan.Coulombe@gnb.ca</u>>; Ayles, James (DH/MS)

<james.ayles@gnb.ca>

Cc: Murphy, Amanda (DH/MS) < Amanda. Murphy 2@gnb.ca >; Roy, Angela (VitaliteNB)

<<u>Angela.Roy@vitalitenb.ca</u>>; Roy, Angela (DH/MS) <<u>Angela.Roy@gnb.ca</u>>

Subject: RE: MEDIA REQUEST: **21(1)** — Global - Delayed Medical Procedures and

Surgeries - November 10

Hello Dan,

Amanda has sent me the data she received from the RHA's; however it only begins with the 4th

Wave, September 20, 2021.

Horizon: 354 cancellations related to Covid (RHA Submission – September 20 to November 9, 2021)

Vitalité: 83 cancellations related to Covid. (RHA Submission – September 20 to November 10, 2021)

Because this information is only from September 20, 2021, I will reach out to the RHA contacts to see if we are able to obtain information from September 1 to 19, 2021.

Angela Roy, BA, BOM

Surgical Access Registry Manager / Gestionnaire du registre d'accès chirurgical Analytics / Analytique

Department of Health/ Ministère de la Santé **Téléphone / Telephone : 506-789-5094**

Télécopieur / Fax : 506-789-5481

Courriel / Email : <u>Angela.Roy@VitaliteNB.ca</u> web: <u>www.surgerynewbrunswick.ca</u>



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This e-mail may contain privileged or confidential information, and only the individual to whom it is addressed may receive it, read it or copy it. If you have received this message by mistake, please notify us immediately and delete this message, and any attachments, from your computer system and records.

From: Coulombe, Dan (DH/MS) < Dan.Coulombe@gnb.ca>

Sent: November 10, 2021 11:27 AM

To: Roy, Angela (VitaliteNB) < Angela.Roy@vitalitenb.ca >; Ayles, James (DH/MS)

<<u>iames.ayles@gnb.ca</u>>

Cc: Murphy, Amanda (DH/MS) < Amanda. Murphy 2@gnb.ca>

Subject: FW: MEDIA REQUEST: 21(1) — Global - Delayed Medical Procedures and

Surgeries - November 10

Angela,

Would we have info on the surgeries question?

Dan Coulombe

Executive Director / Directeur général

Acute Care and NB Cancer Network / Services aigus et Réseau du cancer du N.-B.

Health Services Division/ Division des services de santé

Department of Health / Ministère de la Santé

506.453-8161 (office/bureau) 506.453-2958 (fax/télécopieur)

E-mail: <u>Dan.Coulombe@gnb.ca</u>



From: Arbuckle, Jake (DH/MS) < <u>Jake.Arbuckle@gnb.ca</u>>

Sent: Wednesday, November 10, 2021 10:59 AM

To: Power, Michaela (ECO/BCE) < <u>Michaela.Power@gnb.ca</u>>

Cc: Boudreau, René (DH/MS) < Rene.Boudreau@gnb.ca >; Wies, Mark (DH/MS)

<<u>Mark.Wies@gnb.ca</u>>; Macfarlane, Bruce (DH/MS) <<u>Bruce.Macfarlane@gnb.ca</u>>; Harding, Gail (ECO/BCE) <<u>Gail.Harding@gnb.ca</u>>; Davis, Alexandra (ECO/BCE) <<u>Alexandra.Davis@gnb.ca</u>>; Guenard, Michelle (ECO/BCE) <<u>Michelle.Guenard@gnb.ca</u>>; Coulombe, Dan (DH/MS)

<<u>Dan.Coulombe@gnb.ca</u>>

Subject: RE: MEDIA REQUEST: 21(1) — Global - Delayed Medical Procedures and

Surgeries - November 10

Hi,

This would be better addressed to Dan Coulombe, who is copied here.

Thanks,

Jake

Jake Arbuckle

Director / Directeur

Health Workforce Planning/ Planification des effectifs en santé

Health Services and Programs / Services et programmes de santé

Department of Health / Ministère de la Santé

Jake.arbuckle@gnb.ca

506-429-3419

From: Power, Michaela (ECO/BCE) < <u>Michaela.Power@gnb.ca</u>>

Sent: November-10-21 10:57 AM

To: Arbuckle, Jake (DH/MS) < Jake. Arbuckle@gnb.ca>

Cc: Boudreau, René (DH/MS) < Rene.Boudreau@gnb.ca>; Wies, Mark (DH/MS)

<<u>Mark.Wies@gnb.ca</u>>; Macfarlane, Bruce (DH/MS) <<u>Bruce.Macfarlane@gnb.ca</u>>; Harding, Gail (ECO/BCE) <<u>Gail.Harding@gnb.ca</u>>; Davis, Alexandra (ECO/BCE) <<u>Alexandra.Davis@gnb.ca</u>>;

Guenard, Michelle (ECO/BCE) < <u>Michelle.Guenard@gnb.ca</u>>

Subject: MEDIA REQUEST: 21(1) — Global - Delayed Medical Procedures and

Surgeries - November 10

NAME: **21(1)**

OUTLET: Global

CONTACT #: 403-651-5518

EMAIL: 21(1) globalnews.ca

DEADLINE TO SEND RESPONSE TO REPORTER:

ROUTINE (Yes or No):

REQUEST:

I'm reaching out to every province to find out how many surgeries and other medical procedures have been postponed or delayed due to COVID since the summer and how long the province believes it could take to get through any backlog that has been created.

PROPOSED RESPONSE:

From: 21(1) <u>\$\square\$1(1)\$</u> <u>globalnews.ca</u>>

Sent: Wednesday, November 10, 2021 10:52 AM **To:** Berry, Shawn (ECO/BCE) < Shawn.Berry@gnb.ca>

Subject: Global National Inquiry

Hello

here with Global National. I hope your day is going well. I'm reaching out to every province to find out how many surgeries and other medical procedures have been postponed or delayed due to COVID since the summer and how long the province believes it could take to get through any backlog that has been created.

Thank you! Heather

21(1)

Network Digital Journalist – Alberta Correspondent Global News | Corus Entertainment

222 23 St NE | Calgary, Alberta T2E 7N2

T: 403-651-5518 **News Room:** 403-235-7709

E:21(1) globalnews.ca



Health Services Labour Operations Centre (DH/MS) From:

To: Bédard Réjean (VitaliteNB); Boudreau René (DH/MS); Carter Jeff (HorizonNB); Desrosiers Dr. France (VitaliteNB); Dickinson Joel

(ECO/BCE); Dornan Dr. John (HorizonNB); Dumont David (SNB); Elliott Jennifer (DH/MS); Galvin Carolin (DH/MS); Lebel Gail (HorizonNB); Legacy, Stephane (VitaliteNB); Liston, Heidi (DH/MS); Macfarlane, Bruce (DH/MS); Martine Savoie; Richard Losier; Robichaud Daniel (HorizonNB); Robichaud-Savoie Janique (DH/MS); Roy Johanne (VitaliteNB); Thompson Mark (DH/MS); Turgeon

Laura (DH/MS); Wies Mark (DH/MS)

Subject: Health Services Labour Operations Centre situation report 009 / Rapport de situation (009) du Centre des opérations du conflit de travail

du système de santé

Date: November 3, 2021 1:05:29 PM

Attachments: NBHEOC Labour Ops Centre SitRep 09 2021-11-03 1130hrs EN.pdf

Please see attached Health Services Labour Operations Centre situation report 009.

Veuillez voir ci-joint le rapport de situation (009) du Centre des opérations du conflit de travail du système de santé. Version française à suivre.

NBHEOC

New Brunswick Health Emergency Operations Centre

Health Services Labour



Department of Health

COUMSNB

Centre des opérations d'urgence du ministère de la Santé du Nouveau Brunswick

Centre des opérations du conflit de travail du système de santé

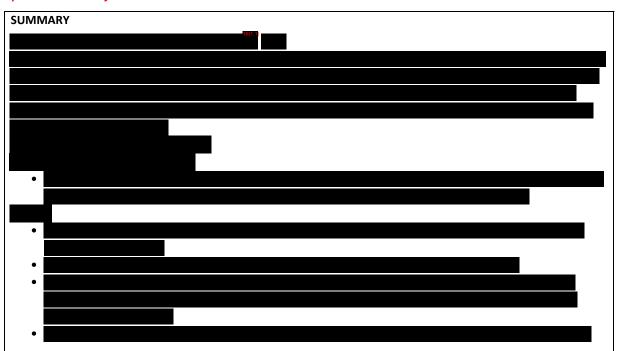
E-mail / Courriel : HSL OpsCtre@gnb.ca

Operations Centre

Current as of 1030 hours, November 03, 2021

Health Services Labour Operations Centre Report						
EVENT: CUPE Labour Action 2021					Report Number: 009	
Date: 2021	03-Nov-	Reporting 1030hrs	Period	as	of	Next Report to be issued: 03-Nov-2021 @1130hrs

Updates are in red font.





MAINTENANCE OF RHA SCREENING SERVICES

Contingencies for meeting directive to maintain screening services

- Vitalité: Without designations for door screening, this function cannot be maintained.
- Horizon: Public messaging regarding service reductions and appointment cancellations have had a positive impact on line-ups.
- As an alternate contingency plan to staffing screening services, DH Corporate Support and Infrastructure has secured 3rd party security services in case required by RHAs.

VITALITÉ HEALTH NETWORK

Impacts

- Picketing across Health Network, without incident.
- Managing reduction in clinical services (ambulatory) with maintenance of emergent/urgent and surgical services. Patients are being notified of cancelations
- Calling in staff to fill empty positions continues to be challenging and resource intensive for management.
 Staff pushing back on managers order and conflicted as to whether to follow managers' orders or union orders.
- Food services are able to be maintained with some decreased service as per strike plan, although patient complaints have increased.
- Operating rooms running at 40% normal capacity, Outpatient Services at 50%, Diagnostic Imaging at 30-40%, and Phlebotomy at 100%.
- Environmental Services designations are quite low. Backlogs in cleaning will be monitored and reported.
 Cleaning rooms is currently the biggest challenge with normal turnaround times of 40 to 50 minutes extending up to 3 hours.
- Pressure mounting from physicians to book elective surgeries, particularly for oncology patients.
- Daily management meeting to clarify what tasks staff can do that are normally performed by CUPE employees.
- Potential Norwalk outbreak at Chaleur Regional Hospital will put extra pressure on resources. No new
 patients with related symptoms. Waiting for results to determine the source of infection.

HORIZON HEALTH NETWORK

Impacts

- · Picketing across Health Network, without incident.
- Predicted service impacts as of 0900 hrs, 03-Nov:
 - o 2,240 procedures or appointments cancelled (up from 2,169)
 - 37 surgeries cancelled.

Food services for patients are being maintained with some modifications for resource-intensive tasks. Food supplements, snack and hydration carts between meals have been suspended. Meals are pre-set and not patient selected.

- Environmental services designated staff is reporting to work but struggling to keep up with demand. Enhanced COVID cleaning protocols in high traffic areas are unable to be met. Garbage is beginning to accumulate. There are reports of breaches in donning and doffing of PPE. Post-discharge room cleaning turnaround times are significantly extended.
- Human Resources engaging replacement staff continues to be very challenging and resource intensive.

 Managers are spending from 1 to 3 hours trying to fill positions.
- Messaging that all ambulatory clinic appointments are canceled and those that can be accommodated are being contacted.
- Ridgewood Veterans Wing (Saint John) has no staff designations due to the creation of about 22 FTE positions in the last year. CUPE was formally advised that over-staffing would be ongoing to sustain care.
- Supplies are accumulating as there are no porters to distribute and shelve incoming inventory.



From: <u>Health Services Labour Operations Centre (DH/MS)</u>

To: Bédard Réjean (VitaliteNB); Boudreau René (DH/MS); Carter Jeff (HorizonNB); Desrosiers Dr. France (VitaliteNB); Dickinson Joel

(ECO/BCE); Dornan Dr. John (HorizonNB); Dumont David (SNB); Elliott Jennifer (DH/MS); Galvin Carolin (DH/MS); Lebel Gail (HorizonNB); Legacy Stephane (VitaliteNB); Liston Heidi (DH/MS); Macfarlane Bruce (DH/MS); Martine Savoie; Richard Losier; Robichaud, Daniel (HorizonNB); Robichaud-Savoie, Janique (DH/MS); Roy, Johanne (VitaliteNB); Thompson, Mark (DH/MS); Turgeon,

Laura (DH/MS); Wies Mark (DH/MS)

Subject: Health Services Labour Operations Centre situation report 010 / Rapport de situation (010) du Centre des opérations du conflit de travail

du système de santé

Date: November 3, 2021 6:14:55 PM

Attachments: NBHEOC Labour Ops Centre SitRep 10 2021-11-03 1630hrs EN.pdf

Re-sending with attachment.

From: Health Services Labour Operations Centre (DH/MS)

Sent: November 3, 2021 6:13 PM

Subject: Health Services Labour Operations Centre situation report 010 / Rapport de situation (010) du Centre des

opérations du conflit de travail du système de santé

Please see attached Health Services Labour Operations Centre situation report 010.

Veuillez voir ci-joint le rapport de situation (010) du Centre des opérations du conflit de travail du système de santé. Version française à suivre.

NBHEOC

New Brunswick Health Emergency Operations Centre

Health Services Labour Operations Centre



Department of Health

COUMSNB

Centre des opérations d'urgence du ministère de la Santé du Nouveau Brunswick

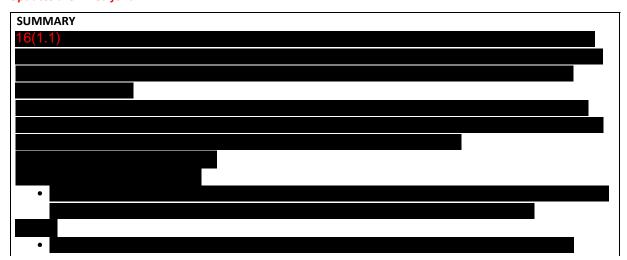
Centre des opérations du conflit de travail du système de santé

Current as of 1630 hours, November 03, 2021

E-mail / Courriel : HSL OpsCtre@gnb.ca

Health Services Labour Operations Centre Report				
EVENT: CUPE Labour Action 2021		Report Number: 010		
Date:03-Reporting PeriodNov-2021as of 1630hrs		Next Report to be issued: 04-Nov-2021 @1130hrs		

Updates are in red font.





VITALITÉ HEALTH NETWORK

Impacts

- Managing reduction in clinical services (ambulatory) with maintenance of emergent/urgent and surgical services. Patients are being notified of cancelations
- · Calling in staff to fill empty positions continues to be challenging and resource intensive for management.
- Service reductions:
 - Food services are able to be maintained with some decreased service as per strike plan, although patient complaints have increased.
 - Operating rooms running at 40% normal capacity, Outpatient Services at 50%, Diagnostic Imaging at 30-40%, and Phlebotomy at 100%.
 - Environmental Services Cleaning rooms is currently the biggest challenge with normal turnaround times of 40 to 50 minutes extending up to 3 hours.
 - Medical device reprocessing (sterilization) reductions noted as of 04-Nov.
- · Pressure mounting from physicians to book elective surgeries, particularly for oncology patients.
- Daily management meeting to clarify what tasks staff can do that are normally performed by CUPE employees.
- Potential Norwalk outbreak at Chaleur Regional Hospital will put extra pressure on resources. No new
 patients with related symptoms. Waiting for results to determine the source of infection.

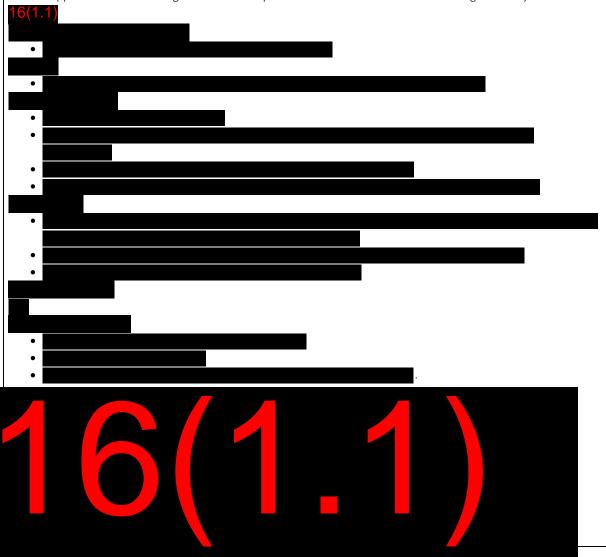
HORIZON HEALTH NETWORK

Impacts

- Predicted service impacts as of 0900 hrs, 03-Nov:
 - 2,240 procedures or appointments cancelled (up from 2,169)
 - 37 surgeries cancelled.
- Food services for patients are being maintained with some modifications for resource-intensive tasks. Food supplements, snack and hydration carts between meals have been suspended. Meals are pre-set and not

patient selected.

- Environmental services designated staff is reporting to work but struggling to keep up with demand. Enhanced COVID cleaning protocols in high traffic areas are unable to be met. Garbage is beginning to accumulate. There are reports of breaches in donning and doffing of PPE. Post-discharge room cleaning turnaround times are significantly extended.
- Human Resources: Engaging replacement staff continues to be very challenging and resource intensive. Managers are spending from 1 to 3 hours trying to fill positions.
- Messaging that all ambulatory clinic appointments are canceled and those that can be accommodated are being contacted.
- Ridgewood Veterans Wing (Saint John) has no staff designations due to the creation of about 22 FTE positions in the last year. CUPE was formally advised that over-staffing would be ongoing to sustain care.
- Supplies are accumulating as there are no porters to distribute and shelve incoming inventory.



From: <u>Health Services Labour Operations Centre (DH/MS)</u>

To: Bédard Réjean (VitaliteNB); Boudreau René (DH/MS); Carter Jeff (HorizonNB); Desrosiers Dr. France (VitaliteNB); Dickinson Joel

(ECO/BCE); Dornan Dr. John (HorizonNB); Dumont David (SNB); Elliott Jennifer (DH/MS); Galvin Carolin (DH/MS); Lebel Gail (HorizonNB); Legacy Stephane (VitaliteNB); Liston Heidi (DH/MS); Macfarlane Bruce (DH/MS); Martine Savoie; Richard Losier; Robichaud, Daniel (HorizonNB); Robichaud-Savoie, Janique (DH/MS); Roy, Johanne (VitaliteNB); Thompson, Mark (DH/MS); Turgeon,

Laura (DH/MS); Wies Mark (DH/MS)

Subject: Health Services Labour Operations Centre situation report 012 / Rapport de situation (012) du Centre des opérations du conflit de travail

du système de santé

Date: November 8, 2021 12:26:20 PM

Attachments: NBHEOC Labour Ops Centre SitRep 12 2021-11-04 1630hrs FR.docx

Veuillez voir la version française du rapport 010, ci-jointe.

Veuillez accepter mes excuses car ces traductions ne sont pas terminées dans un délai permettant à ces rapports d'être utiles. Je les envoie malgré tout, pour vos dossiers.

From: Health Services Labour Operations Centre (DH/MS) <HSL OpsCtre@gnb.ca>

Sent: November 4, 2021 5:37 PM

Subject: Health Services Labour Operations Centre situation report 012 / Rapport de situation (012) du Centre des opérations du conflit de travail du système de santé

Please see attached Health Services Labour Operations Centre situation report 012.

Veuillez voir ci-joint le rapport de situation (012) du Centre des opérations du conflit de travail du système de santé. Version française à suivre.

NBHEOC

New Brunswick Health Emergency Operations Centre

Health Services Labour



Department of Health

COUMSNB

Centre des opérations d'urgence du ministère de la Santé du Nouveau Brunswick

Centre des opérations du conflit de travail du système de santé

E-mail / Courriel : HSL OpsCtre@gnb.ca

Operations Centre

Current as of 1630 hours, November 04, 2021

Health Services Labour Operations Centre Report								
EVENT: CUPE Labour Action 2021			21		Report Number: 012			
Date: 2021	04-Nov-	Reporting 1630hrs	Period	as of	Next Report to be issued: 05-Nov-2021 @1030hrs			
2021	2021 10301113							

Updates are in red font.

SUMMARY		
16(1.1)		



Contingencies for meeting directive to maintain screening services

- Vitalité: Without designations for door screening, this function cannot be maintained.
- Horizon: Public messaging regarding service reductions and appointment cancellations have had a positive impact on line-ups.
- As an alternate contingency plan to staffing screening services, DH Corporate Support and Infrastructure has secured 3rd party security services in case required by RHAs.

VITALITÉ HEALTH NETWORK

Impacts

- Managing reduction in clinical services (ambulatory) with maintenance of emergent/urgent and surgical services. Patients are being notified of cancelations.
- Calling in staff to fill empty positions continues to be challenging and resource intensive for management.
 - Interference from union is high in Zone 4.
 - Designations are low on the weekend and accumulation of work will be high.
- · Service reductions:
 - Food services are able to be maintained with some decreased service as per strike plan, although

- patient complaints have increased. 26(1)(a)
- Operating rooms running at 40% normal capacity, Outpatient Services at 50%, Diagnostic Imaging at 30-40%, and Phlebotomy at 100%.
- Environmental Services Room cleaning is currently the biggest challenge with normal turnaround times of 40 to 50 minutes extending up to 3 hours.
- Medical device reprocessing (sterilization) reductions noted as of 04-Nov. This deficiency has resulted in a reduction in operating room capacity at Georges-L.-Dumont University Hospital Centre to one room. This reduction will continue into 05-Nov.
- Pressure mounting from physicians to book elective surgeries, particularly for oncology patients. Anger from cancelation of oncology surgeries is mounting among patients 26(1)(a)
- Daily management meeting to clarify what tasks staff can do that are normally performed by CUPE employees.
- Potential Norwalk outbreak at Chaleur Regional Hospital will put extra pressure on resources. No new patients with related symptoms. Waiting for results to determine the source of infection.

HORIZON HEALTH NETWORK

Impacts

- Predicted service impacts as of 0800 hrs, 04-Nov:
 - 2,083 appointments/procedures cancelled/postponed
 - 22 surgeries cancelled
 - Cumulative totals for appointments/procedures and surgeries:
 - 7,991 appointments/procedures cancelled/postponed
 - 188 Surgeries Cancelled
- Food services for patients are being maintained with some modifications for resource-intensive tasks. Food supplements, snack and hydration carts between meals have been suspended. Meals are pre-set and not patient selected.
- Environmental services designated staff is reporting to work but struggling to keep up with demand.
 Enhanced COVID cleaning protocols in high traffic areas are unable to be met. Garbage is beginning to accumulate. There are reports of breaches in donning and doffing of PPE. Post-discharge room cleaning turnaround times are significantly extended.
- Human Resources: Engaging replacement staff continues to be very challenging and resource intensive. Managers are spending from 1 to 3 hours trying to fill positions.
- Medical Device Reprocessing has a 40% designation at the Saint John Regional Hospital. All surgeries are severely impacted and all except for emergencies are canceled.
- Messaging that all ambulatory clinic appointments are canceled and those that can be accommodated are being contacted.
- Ridgewood Veterans Wing (Saint John) has no staff designations due to the creation of about 22 FTE positions in the last year. CUPE was formally advised that over-staffing would be ongoing to sustain care.
- Supplies are accumulating as there are no porters to distribute and shelve incoming inventory.

From: Health Services Labour Operations Centre (DH/MS)

To: Bédard Réjean (VitaliteNB); Boudreau René (DH/MS); Carter Jeff (HorizonNB); Desrosiers Dr. France (VitaliteNB); Dickinson Joel

(ECO/BCE); Dornan Dr. John (HorizonNB); Dumont David (SNB); Elliott Jennifer (DH/MS); Galvin Carolin (DH/MS); Lebel Gail (HorizonNB); Legacy Stephane (VitaliteNB); Liston Heidi (DH/MS); Macfarlane Bruce (DH/MS); Martine Savoie; Richard Losier; Robichaud, Daniel (HorizonNB); Robichaud-Savoie, Janique (DH/MS); Roy, Johanne (VitaliteNB); Thompson, Mark (DH/MS); Turgeon,

Laura (DH/MS); Wies Mark (DH/MS)

Subject: Health Services Labour Operations Centre situation report 013 / Rapport de situation (013) du Centre des opérations du conflit de travail

du système de santé

Date: November 8, 2021 12:30:45 PM

Attachments: NBHEOC Labour Ops Centre SitRep 13 2021-11-05 1030hrs FR.pdf

Veuillez voir la version française du rapport 013, ci-jointe.

Veuillez accepter mes excuses car ces traductions ne sont pas terminées dans un délai permettant à ces rapports d'être utiles. Je les envoie malgré tout, pour vos dossiers.

From: Health Services Labour Operations Centre (DH/MS) <HSL_OpsCtre@gnb.ca>

Sent: November 5, 2021 1:46 PM

Subject: Health Services Labour Operations Centre situation report 013 / Rapport de situation (013) du Centre des opérations du conflit de travail du système de santé

Please see attached Health Services Labour Operations Centre situation report 013.

Veuillez voir ci-joint le rapport de situation (013) du Centre des opérations du conflit de travail du système de santé. Version française à suivre.

NBHEOC

New Brunswick Health Emergency Operations Centre



Health Services Labour Department of Health

COUMSNB

Centre des opérations d'urgence du ministère de la Santé du Nouveau Brunswick

Centre des opérations du conflit de travail du système de santé

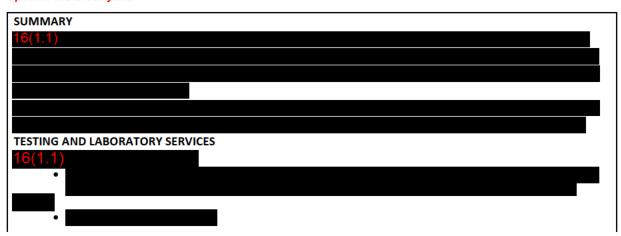
E-mail / Courriel: HSL OpsCtre@gnb.ca

Operations Centre

Current as of 1030 hours, November 05, 2021

Health Services Labour Operations Centre Report							
EVENT: CUPE Labour Action 2021					Report Number: 013		
Date: 2021	05-Nov-	Reporting 1030hrs	Period	as	of	Next Report to be issued: 05-Nov-2021 @1630hrs	

Updates are in red font.



MAINTENANCE OF RHA SCREENING SERVICES 16(1.1) VITALITÉ HEALTH NETWORK Impacts

- Managing reduction in clinical services (ambulatory) with maintenance of emergent/urgent and surgical services. Patients are being notified of cancelations.
- Designations are low on the weekend and accumulation of work will be high.
- Service reductions:
 - Food services are able to be maintained with some decreased service as per strike plan, although patient complaints have increased. Expected to be in Red Phase by weekend.
 - Operating rooms running at 40% normal capacity, Outpatient Services at 50%, Diagnostic Imaging at 30-40%, and Phlebotomy at 100%.
 - Environmental Services Room cleaning is currently the biggest challenge with normal turnaround times of 40 to 50 minutes extending up to 3 hours.
 - Medical device reprocessing (sterilization) continues to negatively impact surgical services with a reduction in operating room capacity at Georges-L.-Dumont University Hospital Centre to one room.
- Pressure mounting from physicians to book elective surgeries, particularly for oncology patients.
- Potential Norwalk outbreak at Chaleur Regional Hospital will put extra pressure on resources. No new
 patients with related symptoms. Waiting for results to determine the source of infection.

HORIZON HEALTH NETWORK

Impacts

- Predicted service impacts as of 0830 hrs, 05-Nov:
 - 1,955 appointments/procedures cancelled (10,052 cumulative)
 - 24 surgeries cancelled (239 cumulative)
- Service reductions:
 - o Food services for patients are being maintained but with pre-set meals only (not patient selected). Food supplements, snack and hydration carts between meals have been suspended.
 - o Environmental services designated staff is reporting to work but struggling to keep up with demand. Impacts include reduced COVID cleaning protocols, garbage removal, infection prevention and control protocols, and room cleaning turnaround times.
 - o Human Resources: Engaging replacement staff continues to be very challenging and resource intensive.
 - o Medical Device Reprocessing has a 40% designation at the Saint John Regional Hospital. All surgeries are severely impacted and all except for emergencies are canceled.
 - Messaging that all ambulatory clinic appointments are canceled and those that can be accommodated are being contacted.
 - o Supplies are accumulating as there are no porters to distribute and shelve incoming inventory.
 - Ridgewood Veterans Wing (Saint John) has no staff designations due to the creation of about 22 FTE
 positions in the last year. CUPE was formally advised that over-staffing would be ongoing to sustain care.
 - Reminder messaging issued to CUPE member employees to remain at work despite any advice received by union. Incident reporting is in place.

NBHEOC

New Brunswick Health Emergency Operations Centre



Department of Health

COUMSNB

Centre des opérations d'urgence du ministère de la Santé du Nouveau Brunswick

Centre des opérations du conflit de travail du système de santé

Health Services Labour Operations Centre

E-mail / Courriel : <u>HSL_OpsCtre@gnb.ca</u>

Current as of 1030 hours, November 04, 2021

Health Services Labour Operations Centre Report

EVENT: CUPE Labour	Action 2021	Report Number: 011		
Date: 04-Nov-2021	Reporting Period as of 1030hrs	Next Report to be issued: 04-Nov-2021 @1630hrs		

Updates are in red font.





MAINTENANCE OF RHA SCREENING SERVICES

Contingencies for meeting directive to maintain screening services

- · Vitalité: Without designations for door screening, this function cannot be maintained.
- Horizon: Public messaging regarding service reductions and appointment cancellations have had a positive impact on line-ups.
- As an alternate contingency plan to staffing screening services, DH Corporate Support and Infrastructure has secured 3rd party security services in case required by RHAs.

VITALITÉ HEALTH NETWORK

Impacts

- Managing reduction in clinical services (ambulatory) with maintenance of emergent/urgent and surgical services. Patients are being notified of cancelations.
- Calling in staff to fill empty positions continues to be challenging and resource intensive for management.
 - o Interference from union is high in Zone 4.
 - O Designations are low on the weekend and accumulation of work will be high.

- Service reductions:
 - o Food services are able to be maintained with some decreased service as per strike plan, although patient complaints have increased. Expected to be in Red Phase by weekend.
 - Operating rooms running at 40% normal capacity, Outpatient Services at 50%, Diagnostic Imaging at 30-40%, and Phlebotomy at 100%.
 - Environmental Services Cleaning rooms is currently the biggest challenge with normal turnaround times of 40 to 50 minutes extending up to 3 hours.
 - Medical device reprocessing (sterilization) reductions noted as of 04-Nov. This deficiency has resulted in a reduction in operating room capacity at Georges-L.-Dumont University Hospital Centre to one room
- Pressure mounting from physicians to book elective surgeries, particularly for oncology patients. Anger from
 cancelation of oncology surgeries is mounting among patients risk of an individual going to media today.
- Daily management meeting to clarify what tasks staff can do that are normally performed by CUPE employees.
- Potential Norwalk outbreak at Chaleur Regional Hospital will put extra pressure on resources. No new patients with related symptoms. Waiting for results to determine the source of infection.

HORIZON HEALTH NETWORK

Impacts

- Predicted service impacts as of 0800 hrs, 04-Nov:
 - o 2,083 appointments/procedures cancelled/postponed
 - o 22 surgeries cancelled
 - Cumulative totals for appointments/procedures and surgeries:
 - 7,991 appointments/procedures cancelled/postponed
 - 188 Surgeries Cancelled
- Food services for patients are being maintained with some modifications for resource-intensive tasks. Food supplements, snack and hydration carts between meals have been suspended. Meals are pre-set and not patient selected.
- Environmental services designated staff is reporting to work but struggling to keep up with demand.
 Enhanced COVID cleaning protocols in high traffic areas are unable to be met. Garbage is beginning to accumulate. There are reports of breaches in donning and doffing of PPE. Post-discharge room cleaning turnaround times are significantly extended.
- Human Resources: Engaging replacement staff continues to be very challenging and resource intensive. Managers are spending from 1 to 3 hours trying to fill positions.
- Messaging that all ambulatory clinic appointments are canceled and those that can be accommodated are being contacted.
- Ridgewood Veterans Wing (Saint John) has no staff designations due to the creation of about 22 FTE positions in the last year. CUPE was formally advised that over-staffing would be ongoing to sustain care.
- Supplies are accumulating as there are no porters to distribute and shelve incoming inventory.

EM/ANB 16(1.1)

From: Health Services Labour Operations Centre (DH/MS)

To: Bédard Réjean (VitaliteNB); Boudreau René (DH/MS); Carter Jeff (HorizonNB); Desrosiers Dr. France (VitaliteNB); Dickinson Joel

(ECO/BCE); Dornan Dr. John (HorizonNB); Dumont David (SNB); Elliott Jennifer (DH/MS); Galvin Carolin (DH/MS); Lebel Gail (HorizonNB); Legacy Stephane (VitaliteNB); Liston Heidi (DH/MS); Macfarlane Bruce (DH/MS); Martine Savoie; Richard Losier; Robichaud, Daniel (HorizonNB); Robichaud-Savoie, Janique (DH/MS); Roy, Johanne (VitaliteNB); Thompson, Mark (DH/MS); Turgeon,

Laura (DH/MS); Wies Mark (DH/MS)

Subject: Health Services Labour Operations Centre situation report 012 / Rapport de situation (012) du Centre des opérations du conflit de travail

du système de santé

Date: November 8, 2021 12:26:20 PM

Attachments: NBHEOC Labour Ops Centre SitRep 12 2021-11-04 1630hrs FR.docx

Veuillez voir la version française du rapport 010, ci-jointe.

Veuillez accepter mes excuses car ces traductions ne sont pas terminées dans un délai permettant à ces rapports d'être utiles. Je les envoie malgré tout, pour vos dossiers.

From: Health Services Labour Operations Centre (DH/MS) <HSL OpsCtre@gnb.ca>

Sent: November 4, 2021 5:37 PM

Subject: Health Services Labour Operations Centre situation report 012 / Rapport de situation (012) du Centre des opérations du conflit de travail du système de santé

Please see attached Health Services Labour Operations Centre situation report 012.

Veuillez voir ci-joint le rapport de situation (012) du Centre des opérations du conflit de travail du système de santé. Version française à suivre.

NBHEOC

New Brunswick Health Emergency Operations Centre

Health Services Labour



Department of Health

COUMSNB

Centre des opérations d'urgence du ministère de la Santé du Nouveau Brunswick

Centre des opérations du conflit de travail du système de santé

E-mail / Courriel : HSL OpsCtre@gnb.ca

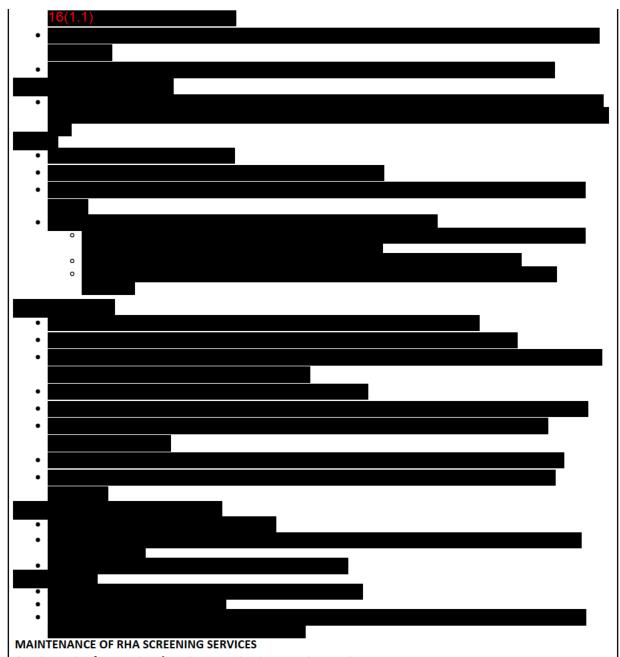
Operations Centre

Current as of 1630 hours, November 04, 2021

Health Services Labour Operations Centre Report								
EVENT: CUPE Labour Action 2021			21		Report Number: 012			
Date: 2021	04-Nov-	Reporting 1630hrs	Period	as of	Next Report to be issued: 05-Nov-2021 @1030hrs			
2021	2021 10301113							

Updates are in red font.

SUMMARY		
16(1.1)		



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From: Coulombe, Dan (DH/MS)

Dornan, Dr. John (HorizonNB); Desrosiers, Dr. France (VitaliteNB); Liston, Heidi (DH/MS); Richard Losier; Legacy, Stephane (VitaliteNB); Wies, Mark (DH/MS); Boudreau, René (DH/MS); Elliott, Jennifer (DH/MS); Russell, Dr. To:

Jennifer (DH/MS)

Cc: Burkhardt, Tracey (DH/MS); Bryden, Greg (ECO/BCE)

Subject: FW: Hospital Capacity Exec Report Oct 13

Date: October 13, 2021 8:24:53 PM HCS Exec Summary 2021.10.13.pdf Attachments:

Attached is the Hospital Capacity Executive Summary Report for Oct 13th.

Dan Coulombe

Executive Director / Directeur général

Acute Care and NB Cancer Network / Services aigus et Réseau du cancer du N.-B.

Health Services Division/ Division des services de santé

Department of Health / Ministère de la Santé

506.453-8161 (office/bureau) 506.453-2958 (fax/télécopieur)

E-mail: Dan.Coulombe@gnb.ca



From: Bryden, Greg (ECO/BCE) < Greg. Bryden@gnb.ca>

Sent: Wednesday, October 13, 2021 8:17 PM

To: Coulombe, Dan (DH/MS) < Dan.Coulombe@gnb.ca>

Subject: Hospital Capacity Exec Report Oct 13

Greg Bryden, SCMP

Strategic Initiatives Lead / Responsable des initiatives stratégiques Lean Six Sigma Master Black Belt / Maître de ceinture noire lean six sigma Health Services and Programs / Services et programmes de santé

NB Department of Health / Ministère de la santé du Nouveau-Brunswick

Phone / Téléphone : 506.292.0218 E-mail / Courriel : Greg.Bryden@gnb.ca



This message is intended for the person to whom it is addressed and is to be treated as confidential or private communications. It must not be forwarded unless permission has been received from the originator. If you have received this message inadvertently, please notify the sender and delete the message. Then delete your response. Thank you for your cooperation.

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From: Coulombe, Dan (DH/MS)

Dornan, Dr. John (HorizonNB); Desrosiers, Dr. France (VitaliteNB); Liston, Heidi (DH/MS); Richard Losier; Legacy, Stephane (VitaliteNB); Wies, Mark (DH/MS); Boudreau, René (DH/MS); Elliott, Jennifer (DH/MS); Russell, Dr. To:

Jennifer (DH/MS)

Cc: Burkhardt, Tracey (DH/MS); Bryden, Greg (ECO/BCE)

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Executive Director / Directeur général

Acute Care and NB Cancer Network / Services aigus et Réseau du cancer du N.-B.

Health Services Division/ Division des services de santé

Department of Health / Ministère de la Santé

506.453-8161 (office/bureau) 506.453-2958 (fax/télécopieur)

E-mail: Dan.Coulombe@gnb.ca



From: Bryden, Greg (ECO/BCE) < Greg. Bryden@gnb.ca>

Sent: Wednesday, October 13, 2021 8:17 PM

To: Coulombe, Dan (DH/MS) < Dan.Coulombe@gnb.ca>

Subject: Hospital Capacity Exec Report Oct 13

Greg Bryden, SCMP

Strategic Initiatives Lead / Responsable des initiatives stratégiques Lean Six Sigma Master Black Belt / Maître de ceinture noire lean six sigma Health Services and Programs / Services et programmes de santé

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From: Burkhardt, Tracey (DH/MS)

To: Liston, Heidi (DH/MS); Wies, Mark (DH/MS); Boudreau, René (DH/MS); Russell, Dr. Jennifer (DH/MS); Elliott,

Jennifer (DH/MS)

 Cc:
 MacDonald, Natalie (DH/MS)

 Subject:
 Annual report: reminder

 Date:
 October 14, 2021 10:57:35 AM

 Attachments:
 2020-2021 Annual report (Edited).docx

Hi guys, just a reminder that we need your feedback on the annual report by end of day Friday. After that, we'll be printing off the draft and taking it to Heidi and the Minister for sign off.

Tracey

Tracey Burkhardt

Executive Director / Directrice générale

 $Planning, \ Performance \ and \ Alignment \ / \ La \ planification, \ le \ rendement \ et \ l'harmonisation$

Health / Santé

1-506-453-6717 • <u>Tracey.Burkhardt@gnb.ca</u>

From: Coulombe, Dan (DH/MS)

To:

Dornan, Dr. John (HorizonNB); Desrosiers, Dr. France (VitaliteNB); Liston, Heidi (DH/MS); Richard Losier; Legacy, Stephane (VitaliteNB); Wies, Mark (DH/MS); Boudreau, René (DH/MS); Elliott, Jennifer (DH/MS); Russell, Dr.

Jennifer (DH/MS)

Burkhardt, Tracey (DH/MS); Bryden, Greg (ECO/BCE) Cc:

Subject: Hospital Capacity Exec Report Oct 14 Date: October 14, 2021 8:31:27 PM Attachments: HCS Exec Summary 2021.10.14.pdf

Attached is the Hospital Capacity Executive Summary Report for Oct 14th.

Dan Coulombe

Executive Director / Directeur général

Acute Care and NB Cancer Network / Services aigus et Réseau du cancer du N.-B.

Health Services Division/ Division des services de santé

Department of Health / Ministère de la Santé

506.453-8161 (office/bureau) 506.453-2958 (fax/télécopieur)

E-mail: <u>Dan.Coulombe@gnb.ca</u>



From: Macfarlane, Bruce (DH/MS) To:

Elliott, Jennifer (DH/MS) 20211103 - NR - CUPE Update v3.docx November 3, 2021 12:22:37 PM Subject: Date: 20211103 - NR - CUPE Update v3.docx **Attachments:**

From: <u>Burkhardt, Tracey (DH/MS)</u>

To: Liston, Heidi (DH/MS); Chalifoux, Mathieu (DH/MS); Levesque, Eric J. (DH/MS); Elliott, Jennifer (DH/MS);

Boudreau, René (DH/MS)

Cc: Ayles, James (DH/MS); Wiseman, Sean (DH/MS)

Subject: FW: rapid report

Date: January 6, 2022 10:01:54 PM

Attachments: Rapid review assessing hospital services and health outcomes NB-IRDT 01062022.docx

Heidi, here is the rapid review you requested from IRDT. Haven't read it yet, but am looking forward to it.

From: Ted McDonald <tedmcdon@unb.ca> Sent: Thursday, January 6, 2022 9:58 PM

To: Burkhardt, Tracey (DH/MS) <Tracey.Burkhardt@gnb.ca>

Subject: rapid report

ATTENTION! External email / courriel externe.

Hi Tracey — Eva noticed that the minister is giving a press briefing tomorrow morning so engineered a full court press to get this report together as quickly as possible for you. a fantastic effort on their part.

If there are elements you'd like us to do a deeper dive on, let me know. I'm looking forward to our own data analysis on this really important topic.

Ted



Rapid Report Assessing the Indirect Effects of COVID-19 on Hospital Utilization and Health Outcomes

Implications for New Brunswick



Madeleine Gorman-Asal, BSc Ted McDonald, PhD Bethany Jones, PhD Chandy Somayaji, MSc Simon Youssef, MPH



PROJECT TITLE

Rapid report assessing the indirect effects of COVID-19 on hospital utilization and health outcomes: Implications for New Brunswick

PRINCIPAL INVESTIGATOR

Ted McDonald, Director, NB-IRDT

RESEARCH TEAM

Madeleine Gorman-Asal, Research Assistant, NB-IRDT Bethany Jones, Scientific Writer, NB-IRDT Chandy Somayaji, Data Analyst, NB-IRDT Simon Youssef, Research Assistant, NB-IRDT

RELEASE DATE

January 2022

ACKNOWLEDGEMENTS

This study was supported by the Maritime SPOR Support Unit (MSSU), which receives financial support from the Canadian Institutes of Health Research (CIHR), the Nova Scotia Department of Health and Wellness, the New Brunswick Department of Health, the Nova Scotia Health Research Foundation (NSHRF), and the New Brunswick Health Research Foundation (NBHRF). The opinions, results and conclusions reported in this paper are those of the authors and are independent from the funding sources. No endorsement by the MSSU or the named funding partners is intended or should be inferred.

HOW TO CITE THIS PRODUCT

Gorman-Asal, M., Jones, B., McDonald, T., Somayaji, C., & Youssef, S, (2022). Rapid report assessing the indirect effects of COVID-19 on hospital utilization and health outcomes: Implications for New Brunswick. Fredericton, NB: New Brunswick Institute for Research, Data and Training.

Table of Contents

Overview and Key Takeaways	1
Rapid Report Scope and Purpose	2
Service Usage and Health Outcomes Investigated	2
All-Cause (Non-COVID) Mortality and Excess Deaths	3
Rates of Hospitalization	
All-Cause Hospitalizations	4
Cause-Specific Hospitalizations	4
Visits to Primary Care Physicians and Specialists	6
Surgeries by Number and Type	7
Emergency Room Visits	
The Impact of Health System Disruptions on Cancer Patients	
Cancer Specialist Usage	9
Access to Screening-Related Services	9
Cancer Stage at Presentation	9
Cancer Surgeries	10
Number and Types of Surgeries	10
Access to Radiation and Chemotherapy	11
The Impact of Health Service Disruptions on Chronic Conditions: COPD, Diabe	etes, Heart Failure,
and Mental Health Difficulties	13
COPD – Chronic Obstructive Pulmonary Disease	13
Diabetes	13
Heart Failure	14
Mental Health	14
Access to Ambulatory Care Hospital Services	
Looking Forward	
References	18

Overview and Key Takeaways

The Issue

Public health disruptions due to COVID restrictions have resulted in challenges to accessing health care services, delays in timely procedures, and limited ability to acquire necessary medications throughout various stages of the pandemic. The impact of these disruptions on the health service usage and health outcomes of New Brunswickers is unknown.

Report Scope and Purpose

This rapid response report examines existing literature on non-COVID health care service utilization and health outcomes during the pandemic – specifically hospital-based and related usage and outcomes. It aims to inform our understanding about the impact health service disruptions could have on non-COVID health service usage and non-COVID health outcomes of New Brunswickers and may also be used to inform strategies for mitigating the risks of negative effects. The report relies on available publications from NB, Canadian and international studies.

Key Takeaways

- The literature shows an increase in non-COVID mortality rates during COVID. It is difficult to know
 how much of this increase is related to COVID restrictions, and what the excess mortality rates
 due to COVID deaths may have been if restrictions had not been put in place.
- During COVID, individuals in the lowest socioeconomic groups saw a significant increase in hospital admissions related to substance use, and young women in particular saw a significant increase in admissions due to self-harm.
- Reduction of primary care visits is shown to result in procedural backlogs and fewer specialist referrals, which can make managing patients' conditions more difficult and costly to the system.
- The delay of surgeries is likely to exacerbate patients' medical conditions. The time required to clear the backlog could pose serious implications for provincial recovery phases.
- Canadian ERs have seen significantly fewer visits per day, which may be due to patients choosing
 to forgo care or to a decrease in injuries. Patients lacking necessary care are likely to visit the ER
 at a later date, so the impact of disruptions may not be apparent until more time has passed.
- Cancer surgeries seem to have returned to pre-pandemic levels in NB, but it is anticipated that
 interruptions in screening and delays in treatment will negatively impact patient outcomes.
- Limitation of ambulatory hospital services such as diagnostic imaging or treatments may translate
 to increased Emergency Room visits. Such disruptions are likely to affect certain groups
 disproportionately, as ambulatory care sensitive conditions are more common among those who
 live in rural or disadvantaged areas. As over half the NB population lives in rural areas, this may be
 an area of greater concern in NB compared to various other jurisdictions, or in certain regions of
 the province compared to others.

Rapid Report Scope and Purpose

We prepared this rapid review of the existing literature to provide evidence that can be used to answer the following question:

What impact could health service disruptions have on the non-COVID health service usage and non-COVID health outcomes of New Brunswickers?

This review is not exhaustive – therefore, to provide the most relevant evidence, we prioritize research from New Brunswick and other Canadian provinces. When gaps in the literature require us to look farther abroad, we provide results from countries with health care systems and COVID-19 restrictions similar to those in New Brunswick. In these situations, the results may be used as proxy indicators of potential outcomes facing our province. Please also note that some statistics from CIHI and Statistics Canada presented in this report are based on provisional data. CIHI defines provisional data as: "Any data received and used before it has undergone the full data processing and quality activities that prepare it for full reporting use. Because provisional health data isn't final, it should be interpreted with caution."

Moreover, we focus specifically on effects related to **hospital service disruptions**. While multiple forms of health services have been disrupted throughout the pandemic, the impact of restrictions related to hospital services is of utmost importance to understand at present.

Service Usage and Health Outcomes Investigated

To measure the potential impact of health service disruptions in New Brunswick, we investigate pre- and post-COVID variations in the following:

- All-Cause (Non-COVID) Mortality and Excess Deaths
- Rates of Hospitalization
- Visits to Primary Care Physicians and Specialists
- Numbers and Types of Surgery
- Emergency Room Visits

We focus in particular on the impacts of service disruptions on health service usage and health outcomes related to

- Cancer
- COPD (Chronic Obstructive Pulmonary Disease)
- Diabetes
- Heart Failure
- Mental Health
- Ambulatory Care Sensitive Conditions

with special consideration paid to vulnerable populations where such results are available.

All-Cause (Non-COVID) Mortality and Excess Deaths

Perhaps the most pressing concern facing New Brunswick citizens and policy makers is the impact that hospital service disruptions could have on non-COVID-related mortality rates. While the public health efforts in place have prioritized limiting the spread of COVID-19 in the interest of keeping our communities safe from the risk of severe illness or death upon contracting the virus, it is necessary to ask how these measures may be indirectly impacting deaths from other causes.

In the initial wave of the COVID-19 pandemic between Spring and Winter 2020, Canada recorded a number of deaths that was higher than expected. This peaked in September 2020, when the number of non-COVID deaths was 5% higher than the expected mortality rate for a typical year. In Quebec, Ontario, and British Columbia, deaths of elderly people (aged 85 and older) accounted for the largest share of excess deaths.

Overall, delayed and missed health care appointments and service reductions may have contributed to more than **4,000 excess deaths (non-COVID related) across Canada between March 2020 and June 2021 due to delayed care** and overall there were an estimated 19,501 excess deaths in Canada from March 2020 to the beginning of July 2021.

Understanding how best to mitigate the ultimate consequence of restricting hospital services is essential. By presenting evidence on health service usage and health outcomes in the subsequent sections, we hope to inform strategies that may be developed to mitigate deaths and other negative health outcomes among New Brunswickers – whether through targeting resources toward certain procedures, putting greater preventive measures in place, or reassessing COVID-related policy actions.

Key Takeaway

A potential and concerning consequence of hospital service disruptions could be an increase in mortality – whether due to a reduction in available services or due to patients not seeking appropriate care for medical conditions.

Although the literature shows an increase in non-COVID mortality rates during COVID, it is difficult to know how much of this increase is related to COVID-related restrictions.

In addition, due to the complexity of the situation, it is difficult to know what the excess mortality rates due to COVID deaths may have been if restrictive measures had not been put into place.

Rates of Hospitalization

All-Cause Hospitalizations

Between March 2020 and June 2021, **Canadian hospitals admitted 11% fewer inpatients** compared to a similar pre-pandemic period.

Following the disruptions experienced during the first few months of the pandemic (Wave 1, March-May 2020), hospitals gradually resumed routine services while trying to reserve resources in the event of a surge of COVID hospitalizations.

By the start of **Wave 2** (September-December 2020), hospital admissions had rebounded to within **6% of pre-pandemic levels**, with the resumption of many surgical programs that were on hold during early pandemic months.

During Wave 3 (February-April 2021), hospitals opted to adapt to the rapidly changing situation, and some care was delayed again. At present, we expect more studies will emerge giving more insight into the consequences of the disruption in delivering non-emergent hospital services during the third and previous waves.¹

These observations from Canada are consistent with many studies conducted in different countries. For example, a Danish population-based study reported **30% and 22% lower all-cause hospitalizations** during the two nationwide lockdowns in the first 11 months of the pandemic.¹¹

Fewer hospital admissions could represent genuinely lower incidences of diseases as a result of behavioural changes and lifestyle modification with the imposed restrictions during lockdown. However, there are concerns that some patients were reluctant to seek medical care due to fear of contracting COVID-19 at hospitals and therefore neglected to report their symptoms

Cause-Specific Hospitalizations

A population-based study assessing the impact of COVID on hospital admissions in Alberta demonstrated a significant reduction in both daily medical and surgical hospital admissions between March and September 2020. While there was no significant change in the surgical causes of hospital admissions pre- and post-COVID, the *number* of hospital admissions due to specific medical conditions changed.

Specifically, hospital admission due to COPD (Chronic Obstructive Pulmonary Disease) was significantly reduced. Meanwhile, admission for mental and behavioral disorders due to alcohol and acute pancreatitis, which might be related to alcohol consumption, significantly increased.

Overall, in Canada, there was a **9% increase in hospital admission due to harm caused by substance use** during the first 16 months of the pandemic (from March 2020 to June 2021), which represented more than 16,000 additional hospitalizations. Hospitalizations due to harm caused

by substance abuse increased to a greater degree (13%) among people from the lowest socioeconomic class (SEC) compared to people from the highest SEC (5%).^{iv}

Furthermore, despite a **6% reduction** in hospital admissions nationally due to self-harm from March 2020 to June 2021 in comparison to pre-pandemic levels, females aged 10-24 experienced a **12% increase** in hospital admissions due to self-harm over the same period.

<u>Key Takeaway</u>

The restrictions imposed during early waves of COVID-19 led to a significant decrease in hospital admissions in general, with noticeable rebounds when restrictions were removed.

However, certain vulnerable groups saw significantly higher hospital admissions for certain conditions: specifically, substance use and self-harm.

Hospital admissions for harms caused by substance use increased during the pandemic, particularly among individuals in the lowest socioeconomic groups.

And young women in particular saw a significant increase in hospital admissions due to self-harm.

Visits to Primary Care Physicians and Specialists

Limited access to primary care delivered through the hospital implies a reduction in visits involving routine health checks, preventative screening, and immunizations.

In Toronto, a highly COVID-restricted region, there were **89% fewer health exams** and **16.2% fewer well-baby visits** from March to September 2020 compared to the same period in 2020. Non-COVID immunization visits also dropped by **32.6%**.

The growing procedural backlog in Canada from April 2020 to June 2021 has **delayed multiple screening visits**, with CT scans facing a backlog of 64 days and MRI scans facing a backlog of 69 days. vi As these numbers were reported as of summer 2021, it is likely this backlog has increased in the time since.

Decreased preventative screening visits in primary care offices have negative implications for the incidence of cancer screening, vaccinations, chronic condition screening and more.

An Ontario study examining the effects of the pandemic on stroke care found that although there were no significant differences in stroke unit admissions between 2019 and 2020 (either before or after the March 2020 provincial lockdown), code stroke activations in the emergency department decreased by 23% during this period, and stroke prevention clinic referrals decreased by 35.2% following the lockdown. Decrease in code strokes was hypothesized to be driven by patient-related factors such as fear of exposure to COVID, while decreased referrals were felt to be associated with physicians' willingness or ability to refer their patients in light of the lockdown and hospital policy changes.vii

When the delivery of fewer routine preventative primary care services results in limited referrals and resulting visits to specialists, this in turn can further increase the likelihood that an individual will present urgently to the hospital. In particular, delayed treatment of cancers and many chronic conditions ultimately makes the management of these diseases more difficult and costly to the health care system.

Key Takeaway

Despite the added measure of administering primary care virtually wherever possible, decreased access to primary care in hospital facilities has negative implications for the incidence of vital preventative routine care. The reduction of primary care visits such as these has shown to result in **procedural backlog** and **fewer specialist referrals**, which can ultimately make the management of patients' conditions **more difficult and thus costly** to the health care system.

Surgeries by Number and Type

The World Health Organization has warned against neglecting the provision of surgical treatment, as the burden of disease continues to accumulate while patients await surgery.ix

Yet, nationally, from March 2020 to June 2021, approximately **560,000 fewer surgeries** were performed compared with a similar pre-pandemic timeframe (January to December 2019).^x

- **Wave 1**: 370,000 fewer surgeries.
- Wave 2: the number of surgeries was within 4% of the baseline levels pre-pandemic.
- **Wave 3**: with rising numbers of COVID-19 infections and hospitalizations, some provinces (Ontario, Manitoba, Saskatchewan, and British Columbia) delayed surgeries again.

A significant procedural backlog – around **327,800 procedures** – remains in Canada. The surgery backlog accumulated due to COVID-19 from April 2020-June 2021 is as follows:xi

- Breast cancer surgery 46 days
- CABG (Coronary artery bypass graft) surgery 63 days
- Colectomy 72 days
- Knee replacement 104 days
- Cataract surgery 105 days
- Hip replacement 118 days

Between March 15 and June 13, 2020, the estimated backlog in Ontario was 148,364 surgeries, with an average weekly increase of 11,413 surgeries. The estimated time to clear the backlog at the time was 84 weeks, which could impose a serious implication for the recovery phase in Ontario.xii As these numbers are a few months old, it is possible the backlog has even continued to grow.

While no modelling of the surgery backlog in New Brunswick has been performed to date, jurisdictions can adapt the framework used to model the surgical backlog in Ontario, using local data to assist with recovery.¹

Key Takeaway

Minimizing hospital capacity and resources during COVID-19 may have indirectly led to the disruption of approximately 560,000 surgeries across Canada, with hip replacement and cataract surgeries leading the backlog. Along with a likely exacerbation of patients' medical conditions as they await surgery, the time required to clear this backlog could pose serious implications for the provinces' recovery phases.

¹ The Excel tool used for surgical backlog modelling is available at https://github.com/wangjona/surgicalbacklog

Emergency Room Visits

From March 2020 to June 2021, there were approximately **9,300 fewer emergency department visits per day across Canada** on average, compared with the pre-pandemic period (January to December 2019).^{xiii}

- Wave 1: On one day in April 2020, hospitals in Canada saw 25,000 fewer visits nearly half the baseline number. This may have been due to the way people interpreted public health restrictions and their fear of contracting COVID while in hospital.
- **Wave 2**: At their lowest point, hospital visits on one day in December 2020 were lower by **15,000 visits**.
- By June 2021, ER visits were about **9% lower** on average than pre-pandemic levels (compared with June 2019).

Some of this reduction in visits may be explained by a decrease in activities/events in which injuries are likely to occur. However, it should be noted that many people access care for chronic conditions through the ER, and fewer admissions through the ER could suggest that fewer individuals are receiving necessary care. The longer-term results of this remain to be seen.

Key Takeaway

On average, there were **9,300 fewer emergency rooms visit per day** during the early stages of health service disruptions in Canada. However, it is difficult to determine the extent to which this number represents positive and/or negative outcomes.

On the one hand, this reduction in ER visits could be due to patients choosing to forgo medical attention due to fear of infection at the hospital.

On the other hand, it could be due to a decrease in injuries – possibly due to mobility limitations and restrictions placed on events and activities.

Because patients who do not receive the necessary care are likely to present urgently to the hospital at a later date, we may not be able to measure the impact of reduced ER visits on health outcomes until more time has passed.

The Impact of Health System Disruptions on Cancer Patients

Cancer Specialist Usage

There was a dramatic decline in referrals to cancer specialists around the world in the first few months following the pandemic.xivxv In Canada, almost every province saw **new patient referrals** to cancer centres/specialists decrease by about 20%.xvi This is most likely due to a reduction in primary health care providers, with reduced screening leading to reduced new cancer diagnoses, or possibly due to patient hesitation in seeking medical care due to the risk of infection.

Access to Screening-Related Services

When the COVID-19 pandemic hit, clinical activities including cancer care slowed down, and cancer screening programs were temporarily suspended to reduce demands on the health system. A report commissioned by the Canadian Medical Association shows that as of January 2021, cancer screenings in Ontario were **20-35% lower than pre-pandemic levels.**^{xvii}

Studies conducted in other provinces focus on screenings for specific types of cancer. A Quebec study found that the overall number of cases of lung cancer diagnosis was **reduced by about 35%** post-pandemic (March 2020 – Feb 2021) compared to the year before the pandemic (March 2019-Feb 2020).xviii

Another study in Alberta explored the impact of COVID on the diagnosis of multiple myeloma and concluded that there was a **21.7% reduction in the rate of new diagnosis** in 2020 compared to that of 2019.xix This reduction in cancer incidence is likely due to reduced rates of screening and could possibly lead to later stage presentation.

In Ontario, during the first 6 months of the pandemic, there was a **63% decrease in monthly** average cervical screening tests compared to the corresponding months in 2019.**

Cancer Stage at Presentation

Cancer treatments are time-sensitive, and any delay in diagnosis of patients with early-stage cancer will increase the likelihood of metastatic disease and/or advanced stage. Treating advanced cases of cancer is bound to put more human resources and financial strain on the health care system, and these advanced cases typically also require more extensive surgeries and additional forms of treatment, including radiation or chemotherapy, which often come with more side effects and extended recovery time.

Moreover, presenting at a more advanced stage of cancer decreases the chances of being cured. To our knowledge, there have been no studies published in Canada related to the impact of the pandemic on cancer stage migration; however, there are studies from Europe and South America that show an increase in cases of later stage diagnosis since the start of the pandemic compared to pre-pandemic.

In one study conducted in Serbia, there were higher number of locally advanced tumours in the group operated on for colorectal cancer between March 15, 2020, and April 30, 2021, compared to those who were operated between January 1 and December 31, 2019.xxi In Brazil, breast and cervical cancer patients similarly presented with more advanced stages of cancer when they were first screened during the pandemic compared to a similar period prepandemic.xxii

Cancer Surgeries

Access to elective cancer surgeries has been significantly impacted by the pandemic, particularly when most regions introduced measures aimed to create hospital capacity for COVID patients. **One in seven cancer patients around the world have missed out on surgery** during pandemic-related lockdowns, according to a study from COVIDSurg Collaborative.xxiii

According to a CIHI report, **the number of cancer surgeries in 2020 was reduced by about 20%** compared to 2019, though the median wait time for cancer surgeries improved by 2 or 3 days for those who received surgical treatments for breast, bladder, colorectal, and lung cancer. XXIV

In New Brunswick, though there was a **15% decrease in the two months following the start of the pandemic**, the average monthly number of cancer surgeries in NB pre-pandemic (January 1 – December 31, 2019) was about the same as the monthly average between March 2020 and June 2021 (367 vs 365).** While there was a **10% reduction in other high volume surgeries** in the province (hip surgeries, cataracts, etc.) during the pandemic compared to the prior year, the **monthly average for cancer surgeries has remained about the same as pre-pandemic**.

A study in Ontario comparing cancer surgery volumes immediately after March 2020 with those of a pre-pandemic time period shows that there was a 60% decrease in mean surgical volume on March 15, 2020.xxvi By July 2020, the surgical volumes had not returned to pre-pandemic levels.² This study also found that patients who received surgical treatment for cancers were not sociodemographically different, suggesting that the limited access to treatment was at least equitable.

Number and Types of Surgeries

Colorectal Surgery – In a CIHI report, research indicates that there was about an **11% reduction** in the monthly average number of surgeries during the pandemic (March 2020 – June 2021) compared to the year prior (January 1 – Dec 31, 2019) in New Brunswick.^{xxvii}

Internationally, Italy reported a 24.5% reduction in colorectal cancer screening between April 1, 2020 and April 1, 2021 compared to the prior year, and a **10.6% decrease in colorectal surgeries**. It is possible that reduced screening led to a decrease in colorectal surgeries. In China, the public health emergency response implemented between Feb 1, 2020 and May 31,

² It should be noted that these statistics are likely to reflect Ontario's relatively longer lockdown period, which resulted in more hospital service disruptions compared to those in New Brunswick.

2020 resulted in **34% fewer elective surgeries for colorectal cancer** compared to those who underwent the same before the pandemic xix (iii)

Breast Cancer Surgery – Based on the same CIHI report, the monthly average number of **surgeries in New Brunswick related to breast cancer actually increased by about 13%** between March 2020 and June 2021 compared to the year prior.xxx

In Italy, between April 1, 2020 and April 1, 2021, there was a decrease of 17% in breast cancer screening compared to the prior year. **Mastectomies decreased by about 9%**, and **surgical treatment of advanced tumor reduced by 6%.** XXXII Similar to colorectal surgeries in the country, reduced breast cancer screening probably led to a decrease in breast cancer related surgeries.

Lung Cancer Surgery – A Quebec study mentions a **13% reduction in lung cancer surgeries** in 2020 compared to 2019. *** Meanwhile, a study from Japan notes that while the overall number of lung cancer surgeries in 2020 was about the same as 2019, there were more people with advanced stage in 2020 compared to 2019. *** Lung cancer surgeries are not specified in the CIHI report used above, and therefore we do not know the impacts of service disruptions on lung cancer patients in NB.

Access to Radiation and Chemotherapy

In Canada, most provinces have established clinical practice guidelines (CPGs) for cancer-related screenings and treatment during the pandemic, with more emphasis on care rather than control.³ For instance, Ontario and British Columbia provide cancer treatment based on four priority groups, with individuals with emergencies and life-threatening conditions assigned to Group 1 and individuals with non-urgent treatments assigned to Group 4.xxxiv Most provinces provide treatment-specific (radiation-/systemic-/palliative-specific) guidelines, benchmarks for wait times for these treatments, and recommendations for prioritization of surgical services.

As explained in a Canadian review of cancer-related clinical practice guidelines and resources during the pandemic,

Overall, the most common cancer care and control modifications that were introduced during the pandemic to mitigate the risk of infection include: incremental integration of hypofractionation (i.e., dividing the total dose of radiation into large doses so that patients can complete their therapy faster) and/or accelerated fractionation for patients with cancer who require radiation therapy treatments; prioritizing oral anticancer drugs over intravenous chemotherapy and consideration of home-based infusion chemotherapy, when safely applicable; integration of telemedicine services (telephone or video consultations) to reduce clinic visits; providing alternative procedures to in-person screening, when available (i.e., stool DNA testing: Cologuard for colon cancer); and encouraging home delivery of medications and online payments to minimize the risk of exposure to SARS-CoV-2.xxxx

³ It should be noted that New Brunswick does not provide its own guidelines but follows that of Quebec, Ontario, and British Columbia.

While we have these CPGs established in Canada and elsewhere, we are not aware of any published studies that quantify the impact on cancer treatments within the country. Therefore, we turn to international reports to derive information on the impact of COVID restrictions on radiation and chemotherapy, noting that while New Brunswick may experience similar outcomes, further Canadian and NB-specific research is needed in this area.

The role of radiation therapy during the pandemic has expanded and has been used as therapeutic/interim measures given the delays in elective surgeries. For example, there is consensus among an international panel of experts recommending radiotherapy to accommodate delays in rectal cancer surgeries. In the UK, a targeted form of radiotherapy has also been rolled out, which requires fewer courses of treatment so that patients do not have to visit hospitals very often.

According to American and European guidelines in the COVID era, when chemotherapy is associated with dramatic improvements in outcomes, the provision of chemotherapy must continue. When the absolute benefit of chemotherapy may be marginal, such as in the case of palliative or adjuvant chemotherapy for elderly and comorbid patients, then treatment may be postponed indefinitely or alternative treatment options, such as hormonal therapy, should be considered.**

A study done in the UK noted a **41% decline in chemotherapy attendances** during the pandemic (until June 2020).*** Also in the UK, "there has been a focus on delivering care in the community and people's homes - with 'chemo-buses' used in some places to allow staff to tour neighbourhoods providing chemotherapy from the back of an adapted van."**

Given the lack of data and/or relevant publications, apart from anecdotal evidence from news coverage, we do not yet know the true extent of the impacts of delays in radiation and systemic therapy treatments in cancer patients in NB.

Key Takeaway

While cancer surgeries seem to have **returned to pre-pandemic levels** in NB, it is anticipated that disruptions in hospital services leading to interruptions in cancer screening and subsequent delays in treatment will **negatively impact patient outcomes in the longer term.**

The true extent of the impact of the pandemic on cancer stage migration and outcomes is not yet known.

The Impact of Health Service Disruptions on Chronic Conditions: COPD, Diabetes, Heart Failure, and Mental Health Difficulties

The effective prevention and management of chronic conditions require strong primary care to limit complications and hospitalizations associated with chronic diseases.xii And yet, two-thirds of Canadians living with chronic conditions reported having difficulty accessing care in 2020.xiii Many primary care physicians in Canada and the US reported limiting chronic care on surveys conducted at the start of the pandemic, and many continue to do some almost a year later, which could result in poor disease control.xiiii

Individuals with chronic conditions require ongoing disease management to reduce risk of adverse health outcomes, xiv and those with low socioeconomic status and diagnosed mental health conditions carry a disproportionate burden of chronic diseases and prevalence of chronic disease risk factors. xiv This is especially concerning considering these are populations at greater risk of poor social and economic outcomes from COVID-19 as well. xivixiviiixiviii

When access to outpatient services vital for the proper management and diagnosis of these conditions is disrupted, this can lead to poorly managed or undiagnosed chronic conditions, which ultimately become more costly for the health care system through ER visits or future hospitalizations.

COPD - Chronic Obstructive Pulmonary Disease

The restriction of spirometry tests due to the limitation of hospital services removes the opportunity to definitively diagnose COPD among patients, as spirometry is the gold standard in diagnosing COPD. **IIX** The delay in diagnoses of COPD due to limited spirometry testing could result in increased COPD exacerbation rates and higher risk of first exacerbation, as it is associated with late diagnosis.

Diabetes

For the adequate management of diabetes, patients are advised to undergo an HbA1c test twice yearly, along with an annual nephropathy screening, an annual fundoscopic exam, and annual foot exams, among other suggested measurements. Regular patient-provider interactions critical for effective diabetes care include medication reviews, screening and management, and mental health assessments.

In a UK study, diabetic emergencies saw the largest relative reduction in primary care contact, and primary care contacts have remained below pre-lockdown levels. If it is particularly important that diabetes patients are able to have adequate access to primary care for the management of their condition, as physical distancing measures and mandated lockdowns are shown to increase unhealthy dietary patterns and mental health-related concerns, in addition to decreased physical activity. If For diabetic patients in particular, this could produce disproportionately high negative health effects.

Canadian data revealed a significant increase in the frequency of diabetic ketoacidosis (DKA) at diagnosis, even though the number of children presenting with newly diagnosed Type 1 diabetes was similar to the same time period from the previous year. The presentation of DKA at diagnosis is likely a result of late diagnosis of children and young people with pediatric Type 1 diabetes, possibly caused by reduced routine preventative primary care visits during the pandemic.^{Iiv}

Studies in Ohio, Italy, and the Netherlands all reported a higher degree of tissue loss and more extensive ischemic damage, which is associated with diabetic foot ulcers (DFU), during lockdown period compared to previous years. This is likely a byproduct of the classification of DFU procedures and surgeries as non-essential.

Heart Failure

A Toronto study found that acute decompensated heart failure (ADHF) ER visits and related hospital admissions decreased by 43.5% and 39.3%, respectively, in March to April 2020 compared to the previous year.\(^\mathbb{V}\) The decline in ADHF-related hospitalizations raises questions concerning how patients with heart failure (HF) manage their condition beyond the acute-care setting, as a UK study reported that 37% of HF patients reported disruption to the medication prescription services, and 34% reported an inability to access their HF teams promptly. The survey also reported that 32% of HF patients reported a reluctance to attend the hospital.\(^\mathbb{M}\)i

Another UK study found that a transition towards telephone consultations and a reduction in appointments with hospital heart failure nurses were associated with **less successful optimisation** of guideline-directed medical therapy compared to usual care involving face-to-face clinics. With reduced access to routine blood testing under restricted hospital services, the study suggests that medication management could have been more difficult to assess by primary care workers. |vii|

Mental Health

Those with mental health difficulties and illnesses, particularly those with serious mental illnesses, are among society's most vulnerable, and yet they are less likely than other individuals to have primary care access on a regular basis. VIII

When the use of virtual visits became common practice to access primary care in Canada, visits for anxiety and depression were the most common reasons for a virtual visit from March to December 2020, according to a Toronto study. It The demand for access to mental health services will likely only increase – after all, a national survey on COVID-19 and mental health indicates that one in four Canadians aged 18 and older screened positive for symptoms of

depression, anxiety, or posttraumatic stress disorder (PTSD) in spring 2021 compared to 21% in fall 2021. lx4

As mentioned in our previous section on hospitalization rates, an Alberta study found that admissions for mental and behavioral disorders due to use of alcohol and acute pancreatitis significantly increased, when comparing March to September 2020 admissions with admissions from the previous year. It is There were also increases in hospital admission due to harm caused by substance use during the first 16 months of the pandemic (from March 2020 to June 2021), with people from the lowest socio-economic class (SEC) experiencing more harm from substance use than people from the highest SEC (13% vs 5%, respectively). Ixii

Furthermore, despite a **6% reduction** in hospital admissions nationally due to self-harm from March 2020 to June 2021 in comparison to pre-pandemic levels, females aged 10-24 experienced a **12% increase** in hospital admissions due to self-harm over the same period.

Key Takeaway

Those with chronic conditions require regular access to care to keep their conditions manageable, as aggravated conditions are more difficult and costly to manage. Limited screening and management of these conditions through reduced interaction with ambulatory services and primary care can **negatively impact the incidence of diagnosis and treatment** of these conditions.

⁴ More information on the impact of COVID on the mental health of New Brunswickers is available in a report recently published by NB-IRDT: Magalhaes, S., Gorman-Asal, M. & Somayaji, C. (2021). Survey Results on Mental Health Impacts of COVID-19 in New Brunswick. Fredericton, NB: New Brunswick Institute for Research, Data and Training. https://www.unb.ca/nbirdt/research/publications/ resources/pdf/nb-irdt-research-report-survey-results-on-mental-health-impacts-of-covid-19-in-nb-01 march2021.pdf

Access to Ambulatory Care Hospital Services

Those with ambulatory care sensitive (ACS) conditions are particularly vulnerable to negative impacts from the closure of hospital services. ACS conditions (for example, asthma or congestive heart failure) can generally be managed with adequate primary health care on an outpatient basis. However, in the event of limited outpatient services, an increase in emergency department visits for ACS conditions are expected, as these patients would be unable to access the services necessary for managing their condition.

The 2008 Canadian Survey of Experiences with Primary Health Care suggests there are disparities among the individuals that could be impacted by the limited access of outpatient services, as those who live in rural or disadvantaged areas experience a higher burden of ACS conditions. kiv

Interestingly, an Alberta study found a significant reduction in daily ER visits post-public health disruptions in general and for ACS conditions specifically. Lev Considering there is limited evidence to suggest a reduction in the number of ACS conditions, it is possible that patients are avoiding the ER because of fear of contracting COVID-19, which is suggested to eventually lead to increased morbidity and mortality. Levi

Key Takeaway

COVID-related limitation of ambulatory hospital services such as the management of chronic conditions through outpatient services and other diagnostic imaging or treatments may translate to **increased Emergency Room visits**.

The limitation of these services will likely disproportionately affect certain groups, as ACS conditions are more common among those who live in rural or disadvantaged areas. As over half the NB population lives in rural areas, this **may be an area of greater concern in NB** compared to various other jurisdictions, or in certain regions of the province compared to others.

Looking Forward

In this report, we provide an examination of non-COVID health service use and non-COVID health outcomes on a large geographic scale. While this may provide a good indicator of the impact our own province's hospital service disruptions may have on New Brunswickers, there is still a need for New Brunswick-specific research.

In spite of cross-Canada similarities, our province is unique: we have regional health authorities in each official language; our population is aging more quickly than the Canadian average; and, compared to most other provinces, a significantly higher proportion of our population lives in rural areas. We face unique struggles, but we also have unique benefits, and these all affect the impact disruptions in health services will have on our population.

In an upcoming project on the effects of COVID-19-related restrictions on health service use in New Brunswick, NB-IRDT aims to address this need by focusing on NB-specific outcomes. Our researchers will compare indicators of health service use and health outcomes pre-pandemic with different phases of the pandemic by region using COVID-19 case counts to determine the level of restriction to services provided at hospitals and as a proxy for citizen concern. Linked administrative data will be used to perform a retrospective, observation-based study to understand recent trends since the onset of the COVID-19 pandemic and project future health outcomes associated with reduced access to health services and resources for New Brunswickers by a variety of personal characteristics. Of particular interest is how patterns of service use have changed over time and how they have varied by health region.

Again, a better understanding of the consequences of delayed or avoided health service use will help guide planning for future demands for health services, including potential financial implications for the health system. It will also increase our understanding of chronic disease development more generally, leading to more efficient targeting of preventative health services. With a focus on areas and groups with particular vulnerability, opportunities to safely increase targeted access to healthcare will help to reduce non-COVID-19 mortality during the remainder of the pandemic and beyond.

We look forward to sharing this information as it becomes available.

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From: <u>Burkhardt, Tracey (DH/MS)</u>

To: Liston, Heidi (DH/MS); Chalifoux, Mathieu (DH/MS); Levesque, Eric J. (DH/MS); Elliott, Jennifer (DH/MS);

Boudreau, René (DH/MS)

Cc: Ayles, James (DH/MS); Wiseman, Sean (DH/MS)

Subject: FW: rapid report

Date: January 6, 2022 10:01:54 PM

Attachments: Rapid review assessing hospital services and health outcomes NB-IRDT 01062022.docx

Heidi, here is the rapid review you requested from IRDT. Haven't read it yet, but am looking forward to it.

From: Ted McDonald <tedmcdon@unb.ca> Sent: Thursday, January 6, 2022 9:58 PM

To: Burkhardt, Tracey (DH/MS) <Tracey.Burkhardt@gnb.ca>

Subject: rapid report

ATTENTION! External email / courriel externe.

Hi Tracey — Eva noticed that the minister is giving a press briefing tomorrow morning so engineered a full court press to get this report together as quickly as possible for you. a fantastic effort on their part.

If there are elements you'd like us to do a deeper dive on, let me know. I'm looking forward to our own data analysis on this really important topic.

Ted



Rapid Report Assessing the Indirect Effects of COVID-19 on Hospital Utilization and Health Outcomes

Implications for New Brunswick



Madeleine Gorman-Asal, BSc Ted McDonald, PhD Bethany Jones, PhD Chandy Somayaji, MSc Simon Youssef, MPH



PROJECT TITLE

Rapid report assessing the indirect effects of COVID-19 on hospital utilization and health outcomes: Implications for New Brunswick

PRINCIPAL INVESTIGATOR

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Table of Contents

Overview and Key Takeaways	1
Rapid Report Scope and Purpose	2
Service Usage and Health Outcomes Investigated	2
All-Cause (Non-COVID) Mortality and Excess Deaths	3
Rates of Hospitalization	4
All-Cause Hospitalizations	4
Cause-Specific Hospitalizations	4
Visits to Primary Care Physicians and Specialists	6
Surgeries by Number and Type	7
Emergency Room Visits	
The Impact of Health System Disruptions on Cancer Patients	
Cancer Specialist Usage	9
Access to Screening-Related Services	9
Cancer Stage at Presentation	9
Cancer Surgeries	10
Number and Types of Surgeries	10
Access to Radiation and Chemotherapy	11
The Impact of Health Service Disruptions on Chronic Conditions: COPD, Diabetes, Heart F	ailure,
and Mental Health Difficulties	13
COPD – Chronic Obstructive Pulmonary Disease	13
Diabetes	13
Heart Failure	14
Mental Health	14
Access to Ambulatory Care Hospital Services	16
Looking Forward	17
References	18

Overview and Key Takeaways

The Issue

Public health disruptions due to COVID restrictions have resulted in challenges to accessing health care services, delays in timely procedures, and limited ability to acquire necessary medications throughout various stages of the pandemic. The impact of these disruptions on the health service usage and health outcomes of New Brunswickers is unknown.

Report Scope and Purpose

This rapid response report examines existing literature on non-COVID health care service utilization and health outcomes during the pandemic – specifically hospital-based and related usage and outcomes. It aims to inform our understanding about the impact health service disruptions could have on non-COVID health service usage and non-COVID health outcomes of New Brunswickers and may also be used to inform strategies for mitigating the risks of negative effects. The report relies on available publications from NB, Canadian and international studies.

Key Takeaways

- The literature shows an increase in non-COVID mortality rates during COVID. It is difficult to know
 how much of this increase is related to COVID restrictions, and what the excess mortality rates
 due to COVID deaths may have been if restrictions had not been put in place.
- During COVID, individuals in the lowest socioeconomic groups saw a significant increase in hospital admissions related to substance use, and young women in particular saw a significant increase in admissions due to self-harm.
- Reduction of primary care visits is shown to result in procedural backlogs and fewer specialist referrals, which can make managing patients' conditions more difficult and costly to the system.
- The delay of surgeries is likely to exacerbate patients' medical conditions. The time required to clear the backlog could pose serious implications for provincial recovery phases.
- Canadian ERs have seen significantly fewer visits per day, which may be due to patients choosing
 to forgo care or to a decrease in injuries. Patients lacking necessary care are likely to visit the ER
 at a later date, so the impact of disruptions may not be apparent until more time has passed.
- Cancer surgeries seem to have returned to pre-pandemic levels in NB, but it is anticipated that
 interruptions in screening and delays in treatment will negatively impact patient outcomes.
- Limitation of ambulatory hospital services such as diagnostic imaging or treatments may translate
 to increased Emergency Room visits. Such disruptions are likely to affect certain groups
 disproportionately, as ambulatory care sensitive conditions are more common among those who
 live in rural or disadvantaged areas. As over half the NB population lives in rural areas, this may be
 an area of greater concern in NB compared to various other jurisdictions, or in certain regions of
 the province compared to others.

Rapid Report Scope and Purpose

We prepared this rapid review of the existing literature to provide evidence that can be used to answer the following question:

What impact could health service disruptions have on the non-COVID health service usage and non-COVID health outcomes of New Brunswickers?

This review is not exhaustive – therefore, to provide the most relevant evidence, we prioritize research from New Brunswick and other Canadian provinces. When gaps in the literature require us to look farther abroad, we provide results from countries with health care systems and COVID-19 restrictions similar to those in New Brunswick. In these situations, the results may be used as proxy indicators of potential outcomes facing our province. Please also note that some statistics from CIHI and Statistics Canada presented in this report are based on provisional data. CIHI defines provisional data as: "Any data received and used before it has undergone the full data processing and quality activities that prepare it for full reporting use. Because provisional health data isn't final, it should be interpreted with caution."

Moreover, we focus specifically on effects related to **hospital service disruptions**. While multiple forms of health services have been disrupted throughout the pandemic, the impact of restrictions related to hospital services is of utmost importance to understand at present.

Service Usage and Health Outcomes Investigated

To measure the potential impact of health service disruptions in New Brunswick, we investigate pre- and post-COVID variations in the following:

- All-Cause (Non-COVID) Mortality and Excess Deaths
- Rates of Hospitalization
- Visits to Primary Care Physicians and Specialists
- Numbers and Types of Surgery
- Emergency Room Visits

We focus in particular on the impacts of service disruptions on health service usage and health outcomes related to

- Cancer
- COPD (Chronic Obstructive Pulmonary Disease)
- Diabetes
- Heart Failure
- Mental Health
- Ambulatory Care Sensitive Conditions

with special consideration paid to vulnerable populations where such results are available.

All-Cause (Non-COVID) Mortality and Excess Deaths

Perhaps the most pressing concern facing New Brunswick citizens and policy makers is the impact that hospital service disruptions could have on non-COVID-related mortality rates. While the public health efforts in place have prioritized limiting the spread of COVID-19 in the interest of keeping our communities safe from the risk of severe illness or death upon contracting the virus, it is necessary to ask how these measures may be indirectly impacting deaths from other causes.

In the initial wave of the COVID-19 pandemic between Spring and Winter 2020, Canada recorded a number of deaths that was higher than expected. This peaked in September 2020, when the number of non-COVID deaths was 5% higher than the expected mortality rate for a typical year. In Quebec, Ontario, and British Columbia, deaths of elderly people (aged 85 and older) accounted for the largest share of excess deaths.

Overall, delayed and missed health care appointments and service reductions may have contributed to more than **4,000 excess deaths (non-COVID related) across Canada between March 2020 and June 2021 due to delayed care** and overall there were an estimated 19,501 excess deaths in Canada from March 2020 to the beginning of July 2021.

Understanding how best to mitigate the ultimate consequence of restricting hospital services is essential. By presenting evidence on health service usage and health outcomes in the subsequent sections, we hope to inform strategies that may be developed to mitigate deaths and other negative health outcomes among New Brunswickers – whether through targeting resources toward certain procedures, putting greater preventive measures in place, or reassessing COVID-related policy actions.

Key Takeaway

A potential and concerning consequence of hospital service disruptions could be an increase in mortality – whether due to a reduction in available services or due to patients not seeking appropriate care for medical conditions.

Although the literature shows an increase in non-COVID mortality rates during COVID, it is difficult to know how much of this increase is related to COVID-related restrictions.

In addition, due to the complexity of the situation, it is difficult to know what the excess mortality rates due to COVID deaths may have been if restrictive measures had not been put into place.

Rates of Hospitalization

All-Cause Hospitalizations

Between March 2020 and June 2021, **Canadian hospitals admitted 11% fewer inpatients** compared to a similar pre-pandemic period.

Following the disruptions experienced during the first few months of the pandemic (Wave 1, March-May 2020), hospitals gradually resumed routine services while trying to reserve resources in the event of a surge of COVID hospitalizations.

By the start of **Wave 2** (September-December 2020), hospital admissions had rebounded to within **6% of pre-pandemic levels**, with the resumption of many surgical programs that were on hold during early pandemic months.

During Wave 3 (February-April 2021), hospitals opted to adapt to the rapidly changing situation, and some care was delayed again. At present, we expect more studies will emerge giving more insight into the consequences of the disruption in delivering non-emergent hospital services during the third and previous waves.¹

These observations from Canada are consistent with many studies conducted in different countries. For example, a Danish population-based study reported **30% and 22% lower all-cause hospitalizations** during the two nationwide lockdowns in the first 11 months of the pandemic.¹¹

Fewer hospital admissions could represent genuinely lower incidences of diseases as a result of behavioural changes and lifestyle modification with the imposed restrictions during lockdown. However, there are concerns that some patients were reluctant to seek medical care due to fear of contracting COVID-19 at hospitals and therefore neglected to report their symptoms

Cause-Specific Hospitalizations

A population-based study assessing the impact of COVID on hospital admissions in Alberta demonstrated a significant reduction in both daily medical and surgical hospital admissions between March and September 2020. While there was no significant change in the surgical causes of hospital admissions pre- and post-COVID, the *number* of hospital admissions due to specific medical conditions changed.

Specifically, hospital admission due to COPD (Chronic Obstructive Pulmonary Disease) was significantly reduced. Meanwhile, admission for mental and behavioral disorders due to alcohol and acute pancreatitis, which might be related to alcohol consumption, significantly increased.

Overall, in Canada, there was a **9% increase in hospital admission due to harm caused by substance use** during the first 16 months of the pandemic (from March 2020 to June 2021), which represented more than 16,000 additional hospitalizations. Hospitalizations due to harm caused

by substance abuse increased to a greater degree (13%) among people from the lowest socioeconomic class (SEC) compared to people from the highest SEC (5%).^{iv}

Furthermore, despite a **6% reduction** in hospital admissions nationally due to self-harm from March 2020 to June 2021 in comparison to pre-pandemic levels, females aged 10-24 experienced a **12% increase** in hospital admissions due to self-harm over the same period.

<u>Key Takeaway</u>

The restrictions imposed during early waves of COVID-19 led to a significant decrease in hospital admissions in general, with noticeable rebounds when restrictions were removed.

However, certain vulnerable groups saw significantly higher hospital admissions for certain conditions: specifically, substance use and self-harm.

Hospital admissions for harms caused by substance use increased during the pandemic, particularly among individuals in the lowest socioeconomic groups.

And young women in particular saw a significant increase in hospital admissions due to self-harm.

Visits to Primary Care Physicians and Specialists

Limited access to primary care delivered through the hospital implies a reduction in visits involving routine health checks, preventative screening, and immunizations.

In Toronto, a highly COVID-restricted region, there were **89% fewer health exams** and **16.2% fewer well-baby visits** from March to September 2020 compared to the same period in 2020. Non-COVID immunization visits also dropped by **32.6%**.

The growing procedural backlog in Canada from April 2020 to June 2021 has **delayed multiple screening visits**, with CT scans facing a backlog of 64 days and MRI scans facing a backlog of 69 days. vi As these numbers were reported as of summer 2021, it is likely this backlog has increased in the time since.

Decreased preventative screening visits in primary care offices have negative implications for the incidence of cancer screening, vaccinations, chronic condition screening and more.

An Ontario study examining the effects of the pandemic on stroke care found that although there were no significant differences in stroke unit admissions between 2019 and 2020 (either before or after the March 2020 provincial lockdown), code stroke activations in the emergency department decreased by 23% during this period, and stroke prevention clinic referrals decreased by 35.2% following the lockdown. Decrease in code strokes was hypothesized to be driven by patient-related factors such as fear of exposure to COVID, while decreased referrals were felt to be associated with physicians' willingness or ability to refer their patients in light of the lockdown and hospital policy changes.vii

When the delivery of fewer routine preventative primary care services results in limited referrals and resulting visits to specialists, this in turn can further increase the likelihood that an individual will present urgently to the hospital. In particular, delayed treatment of cancers and many chronic conditions ultimately makes the management of these diseases more difficult and costly to the health care system.

Key Takeaway

Despite the added measure of administering primary care virtually wherever possible, decreased access to primary care in hospital facilities has negative implications for the incidence of vital preventative routine care. The reduction of primary care visits such as these has shown to result in **procedural backlog** and **fewer specialist referrals**, which can ultimately make the management of patients' conditions **more difficult and thus costly** to the health care system.

Surgeries by Number and Type

The World Health Organization has warned against neglecting the provision of surgical treatment, as the burden of disease continues to accumulate while patients await surgery.ix

Yet, nationally, from March 2020 to June 2021, approximately **560,000 fewer surgeries** were performed compared with a similar pre-pandemic timeframe (January to December 2019).^x

- **Wave 1**: 370,000 fewer surgeries.
- Wave 2: the number of surgeries was within 4% of the baseline levels pre-pandemic.
- **Wave 3**: with rising numbers of COVID-19 infections and hospitalizations, some provinces (Ontario, Manitoba, Saskatchewan, and British Columbia) delayed surgeries again.

A significant procedural backlog – around **327,800 procedures** – remains in Canada. The surgery backlog accumulated due to COVID-19 from April 2020-June 2021 is as follows:xi

- Breast cancer surgery 46 days
- CABG (Coronary artery bypass graft) surgery 63 days
- Colectomy 72 days
- Knee replacement 104 days
- Cataract surgery 105 days
- Hip replacement 118 days

Between March 15 and June 13, 2020, the estimated backlog in Ontario was 148,364 surgeries, with an average weekly increase of 11,413 surgeries. The estimated time to clear the backlog at the time was 84 weeks, which could impose a serious implication for the recovery phase in Ontario.xii As these numbers are a few months old, it is possible the backlog has even continued to grow.

While no modelling of the surgery backlog in New Brunswick has been performed to date, jurisdictions can adapt the framework used to model the surgical backlog in Ontario, using local data to assist with recovery.¹

Key Takeaway

Minimizing hospital capacity and resources during COVID-19 may have indirectly led to the disruption of approximately 560,000 surgeries across Canada, with hip replacement and cataract surgeries leading the backlog. Along with a likely exacerbation of patients' medical conditions as they await surgery, the time required to clear this backlog could pose serious implications for the provinces' recovery phases.

¹ The Excel tool used for surgical backlog modelling is available at https://github.com/wangjona/surgicalbacklog

Emergency Room Visits

From March 2020 to June 2021, there were approximately **9,300 fewer emergency department visits per day across Canada** on average, compared with the pre-pandemic period (January to December 2019).^{xiii}

- Wave 1: On one day in April 2020, hospitals in Canada saw 25,000 fewer visits nearly half the baseline number. This may have been due to the way people interpreted public health restrictions and their fear of contracting COVID while in hospital.
- **Wave 2**: At their lowest point, hospital visits on one day in December 2020 were lower by **15,000 visits**.
- By June 2021, ER visits were about **9% lower** on average than pre-pandemic levels (compared with June 2019).

Some of this reduction in visits may be explained by a decrease in activities/events in which injuries are likely to occur. However, it should be noted that many people access care for chronic conditions through the ER, and fewer admissions through the ER could suggest that fewer individuals are receiving necessary care. The longer-term results of this remain to be seen.

Key Takeaway

On average, there were **9,300 fewer emergency rooms visit per day** during the early stages of health service disruptions in Canada. However, it is difficult to determine the extent to which this number represents positive and/or negative outcomes.

On the one hand, this reduction in ER visits could be due to patients choosing to forgo medical attention due to fear of infection at the hospital.

On the other hand, it could be due to a decrease in injuries – possibly due to mobility limitations and restrictions placed on events and activities.

Because patients who do not receive the necessary care are likely to present urgently to the hospital at a later date, we may not be able to measure the impact of reduced ER visits on health outcomes until more time has passed.

The Impact of Health System Disruptions on Cancer Patients

Cancer Specialist Usage

There was a dramatic decline in referrals to cancer specialists around the world in the first few months following the pandemic.xivxv In Canada, almost every province saw **new patient referrals** to cancer centres/specialists decrease by about 20%.xvi This is most likely due to a reduction in primary health care providers, with reduced screening leading to reduced new cancer diagnoses, or possibly due to patient hesitation in seeking medical care due to the risk of infection.

Access to Screening-Related Services

When the COVID-19 pandemic hit, clinical activities including cancer care slowed down, and cancer screening programs were temporarily suspended to reduce demands on the health system. A report commissioned by the Canadian Medical Association shows that as of January 2021, cancer screenings in Ontario were **20-35% lower than pre-pandemic levels.**^{xvii}

Studies conducted in other provinces focus on screenings for specific types of cancer. A Quebec study found that the overall number of cases of lung cancer diagnosis was **reduced by about 35%** post-pandemic (March 2020 – Feb 2021) compared to the year before the pandemic (March 2019-Feb 2020).xviii

Another study in Alberta explored the impact of COVID on the diagnosis of multiple myeloma and concluded that there was a **21.7% reduction in the rate of new diagnosis** in 2020 compared to that of 2019.xix This reduction in cancer incidence is likely due to reduced rates of screening and could possibly lead to later stage presentation.

In Ontario, during the first 6 months of the pandemic, there was a **63% decrease in monthly** average cervical screening tests compared to the corresponding months in 2019.**

Cancer Stage at Presentation

Cancer treatments are time-sensitive, and any delay in diagnosis of patients with early-stage cancer will increase the likelihood of metastatic disease and/or advanced stage. Treating advanced cases of cancer is bound to put more human resources and financial strain on the health care system, and these advanced cases typically also require more extensive surgeries and additional forms of treatment, including radiation or chemotherapy, which often come with more side effects and extended recovery time.

Moreover, presenting at a more advanced stage of cancer decreases the chances of being cured. To our knowledge, there have been no studies published in Canada related to the impact of the pandemic on cancer stage migration; however, there are studies from Europe and South America that show an increase in cases of later stage diagnosis since the start of the pandemic compared to pre-pandemic.

In one study conducted in Serbia, there were higher number of locally advanced tumours in the group operated on for colorectal cancer between March 15, 2020, and April 30, 2021, compared to those who were operated between January 1 and December 31, 2019.xxi In Brazil, breast and cervical cancer patients similarly presented with more advanced stages of cancer when they were first screened during the pandemic compared to a similar period prepandemic.xxii

Cancer Surgeries

Access to elective cancer surgeries has been significantly impacted by the pandemic, particularly when most regions introduced measures aimed to create hospital capacity for COVID patients. **One in seven cancer patients around the world have missed out on surgery** during pandemic-related lockdowns, according to a study from COVIDSurg Collaborative.xxiii

According to a CIHI report, **the number of cancer surgeries in 2020 was reduced by about 20%** compared to 2019, though the median wait time for cancer surgeries improved by 2 or 3 days for those who received surgical treatments for breast, bladder, colorectal, and lung cancer. XXIV

In New Brunswick, though there was a **15% decrease in the two months following the start of the pandemic**, the average monthly number of cancer surgeries in NB pre-pandemic (January 1 – December 31, 2019) was about the same as the monthly average between March 2020 and June 2021 (367 vs 365).** While there was a **10% reduction in other high volume surgeries** in the province (hip surgeries, cataracts, etc.) during the pandemic compared to the prior year, the **monthly average for cancer surgeries has remained about the same as pre-pandemic**.

A study in Ontario comparing cancer surgery volumes immediately after March 2020 with those of a pre-pandemic time period shows that there was a 60% decrease in mean surgical volume on March 15, 2020.xxvi By July 2020, the surgical volumes had not returned to pre-pandemic levels.² This study also found that patients who received surgical treatment for cancers were not sociodemographically different, suggesting that the limited access to treatment was at least equitable.

Number and Types of Surgeries

Colorectal Surgery – In a CIHI report, research indicates that there was about an **11% reduction** in the monthly average number of surgeries during the pandemic (March 2020 – June 2021) compared to the year prior (January 1 – Dec 31, 2019) in New Brunswick.^{xxvii}

Internationally, Italy reported a 24.5% reduction in colorectal cancer screening between April 1, 2020 and April 1, 2021 compared to the prior year, and a **10.6% decrease in colorectal surgeries**. It is possible that reduced screening led to a decrease in colorectal surgeries. In China, the public health emergency response implemented between Feb 1, 2020 and May 31,

² It should be noted that these statistics are likely to reflect Ontario's relatively longer lockdown period, which resulted in more hospital service disruptions compared to those in New Brunswick.

2020 resulted in **34% fewer elective surgeries for colorectal cancer** compared to those who underwent the same before the pandemic xix (iii)

Breast Cancer Surgery – Based on the same CIHI report, the monthly average number of **surgeries in New Brunswick related to breast cancer actually increased by about 13%** between March 2020 and June 2021 compared to the year prior.xxx

In Italy, between April 1, 2020 and April 1, 2021, there was a decrease of 17% in breast cancer screening compared to the prior year. **Mastectomies decreased by about 9%**, and **surgical treatment of advanced tumor reduced by 6%.** XXXII Similar to colorectal surgeries in the country, reduced breast cancer screening probably led to a decrease in breast cancer related surgeries.

Lung Cancer Surgery – A Quebec study mentions a **13% reduction in lung cancer surgeries** in 2020 compared to 2019. *** Meanwhile, a study from Japan notes that while the overall number of lung cancer surgeries in 2020 was about the same as 2019, there were more people with advanced stage in 2020 compared to 2019. *** Lung cancer surgeries are not specified in the CIHI report used above, and therefore we do not know the impacts of service disruptions on lung cancer patients in NB.

Access to Radiation and Chemotherapy

In Canada, most provinces have established clinical practice guidelines (CPGs) for cancer-related screenings and treatment during the pandemic, with more emphasis on care rather than control.³ For instance, Ontario and British Columbia provide cancer treatment based on four priority groups, with individuals with emergencies and life-threatening conditions assigned to Group 1 and individuals with non-urgent treatments assigned to Group 4.xxxiv Most provinces provide treatment-specific (radiation-/systemic-/palliative-specific) guidelines, benchmarks for wait times for these treatments, and recommendations for prioritization of surgical services.

As explained in a Canadian review of cancer-related clinical practice guidelines and resources during the pandemic,

Overall, the most common cancer care and control modifications that were introduced during the pandemic to mitigate the risk of infection include: incremental integration of hypofractionation (i.e., dividing the total dose of radiation into large doses so that patients can complete their therapy faster) and/or accelerated fractionation for patients with cancer who require radiation therapy treatments; prioritizing oral anticancer drugs over intravenous chemotherapy and consideration of home-based infusion chemotherapy, when safely applicable; integration of telemedicine services (telephone or video consultations) to reduce clinic visits; providing alternative procedures to in-person screening, when available (i.e., stool DNA testing: Cologuard for colon cancer); and encouraging home delivery of medications and online payments to minimize the risk of exposure to SARS-CoV-2.xxxx

³ It should be noted that New Brunswick does not provide its own guidelines but follows that of Quebec, Ontario, and British Columbia.

While we have these CPGs established in Canada and elsewhere, we are not aware of any published studies that quantify the impact on cancer treatments within the country. Therefore, we turn to international reports to derive information on the impact of COVID restrictions on radiation and chemotherapy, noting that while New Brunswick may experience similar outcomes, further Canadian and NB-specific research is needed in this area.

The role of radiation therapy during the pandemic has expanded and has been used as therapeutic/interim measures given the delays in elective surgeries. For example, there is consensus among an international panel of experts recommending radiotherapy to accommodate delays in rectal cancer surgeries. In the UK, a targeted form of radiotherapy has also been rolled out, which requires fewer courses of treatment so that patients do not have to visit hospitals very often.

According to American and European guidelines in the COVID era, when chemotherapy is associated with dramatic improvements in outcomes, the provision of chemotherapy must continue. When the absolute benefit of chemotherapy may be marginal, such as in the case of palliative or adjuvant chemotherapy for elderly and comorbid patients, then treatment may be postponed indefinitely or alternative treatment options, such as hormonal therapy, should be considered.**

A study done in the UK noted a **41% decline in chemotherapy attendances** during the pandemic (until June 2020).*** Also in the UK, "there has been a focus on delivering care in the community and people's homes - with 'chemo-buses' used in some places to allow staff to tour neighbourhoods providing chemotherapy from the back of an adapted van."**

Given the lack of data and/or relevant publications, apart from anecdotal evidence from news coverage, we do not yet know the true extent of the impacts of delays in radiation and systemic therapy treatments in cancer patients in NB.

Key Takeaway

While cancer surgeries seem to have **returned to pre-pandemic levels** in NB, it is anticipated that disruptions in hospital services leading to interruptions in cancer screening and subsequent delays in treatment will **negatively impact patient outcomes in the longer term.**

The true extent of the impact of the pandemic on cancer stage migration and outcomes is not yet known.

The Impact of Health Service Disruptions on Chronic Conditions: COPD, Diabetes, Heart Failure, and Mental Health Difficulties

The effective prevention and management of chronic conditions require strong primary care to limit complications and hospitalizations associated with chronic diseases.xii And yet, two-thirds of Canadians living with chronic conditions reported having difficulty accessing care in 2020.xiii Many primary care physicians in Canada and the US reported limiting chronic care on surveys conducted at the start of the pandemic, and many continue to do some almost a year later, which could result in poor disease control.xiiii

Individuals with chronic conditions require ongoing disease management to reduce risk of adverse health outcomes, xiv and those with low socioeconomic status and diagnosed mental health conditions carry a disproportionate burden of chronic diseases and prevalence of chronic disease risk factors. xiv This is especially concerning considering these are populations at greater risk of poor social and economic outcomes from COVID-19 as well. xivixiviiixiviii

When access to outpatient services vital for the proper management and diagnosis of these conditions is disrupted, this can lead to poorly managed or undiagnosed chronic conditions, which ultimately become more costly for the health care system through ER visits or future hospitalizations.

COPD - Chronic Obstructive Pulmonary Disease

The restriction of spirometry tests due to the limitation of hospital services removes the opportunity to definitively diagnose COPD among patients, as spirometry is the gold standard in diagnosing COPD. **IIX** The delay in diagnoses of COPD due to limited spirometry testing could result in increased COPD exacerbation rates and higher risk of first exacerbation, as it is associated with late diagnosis.

Diabetes

For the adequate management of diabetes, patients are advised to undergo an HbA1c test twice yearly, along with an annual nephropathy screening, an annual fundoscopic exam, and annual foot exams, among other suggested measurements. Regular patient-provider interactions critical for effective diabetes care include medication reviews, screening and management, and mental health assessments.

In a UK study, diabetic emergencies saw the largest relative reduction in primary care contact, and primary care contacts have remained below pre-lockdown levels. If it is particularly important that diabetes patients are able to have adequate access to primary care for the management of their condition, as physical distancing measures and mandated lockdowns are shown to increase unhealthy dietary patterns and mental health-related concerns, in addition to decreased physical activity. IIII For diabetic patients in particular, this could produce disproportionately high negative health effects.

Canadian data revealed a significant increase in the frequency of diabetic ketoacidosis (DKA) at diagnosis, even though the number of children presenting with newly diagnosed Type 1 diabetes was similar to the same time period from the previous year. The presentation of DKA at diagnosis is likely a result of late diagnosis of children and young people with pediatric Type 1 diabetes, possibly caused by reduced routine preventative primary care visits during the pandemic.^{Iiv}

Studies in Ohio, Italy, and the Netherlands all reported a higher degree of tissue loss and more extensive ischemic damage, which is associated with diabetic foot ulcers (DFU), during lockdown period compared to previous years. This is likely a byproduct of the classification of DFU procedures and surgeries as non-essential.

Heart Failure

A Toronto study found that acute decompensated heart failure (ADHF) ER visits and related hospital admissions decreased by 43.5% and 39.3%, respectively, in March to April 2020 compared to the previous year.\(^\mathbb{V}\) The decline in ADHF-related hospitalizations raises questions concerning how patients with heart failure (HF) manage their condition beyond the acute-care setting, as a UK study reported that 37% of HF patients reported disruption to the medication prescription services, and 34% reported an inability to access their HF teams promptly. The survey also reported that 32% of HF patients reported a reluctance to attend the hospital.\(^\mathbb{M}\)i

Another UK study found that a transition towards telephone consultations and a reduction in appointments with hospital heart failure nurses were associated with **less successful optimisation** of guideline-directed medical therapy compared to usual care involving face-to-face clinics. With reduced access to routine blood testing under restricted hospital services, the study suggests that medication management could have been more difficult to assess by primary care workers. |vii|

Mental Health

Those with mental health difficulties and illnesses, particularly those with serious mental illnesses, are among society's most vulnerable, and yet they are less likely than other individuals to have primary care access on a regular basis. VIII

When the use of virtual visits became common practice to access primary care in Canada, visits for anxiety and depression were the most common reasons for a virtual visit from March to December 2020, according to a Toronto study. It The demand for access to mental health services will likely only increase – after all, a national survey on COVID-19 and mental health indicates that one in four Canadians aged 18 and older screened positive for symptoms of

depression, anxiety, or posttraumatic stress disorder (PTSD) in spring 2021 compared to 21% in fall 2021. lx4

As mentioned in our previous section on hospitalization rates, an Alberta study found that admissions for mental and behavioral disorders due to use of alcohol and acute pancreatitis significantly increased, when comparing March to September 2020 admissions with admissions from the previous year. It is There were also increases in hospital admission due to harm caused by substance use during the first 16 months of the pandemic (from March 2020 to June 2021), with people from the lowest socio-economic class (SEC) experiencing more harm from substance use than people from the highest SEC (13% vs 5%, respectively). Ixii

Furthermore, despite a **6% reduction** in hospital admissions nationally due to self-harm from March 2020 to June 2021 in comparison to pre-pandemic levels, females aged 10-24 experienced a **12% increase** in hospital admissions due to self-harm over the same period.

Key Takeaway

Those with chronic conditions require regular access to care to keep their conditions manageable, as aggravated conditions are more difficult and costly to manage. Limited screening and management of these conditions through reduced interaction with ambulatory services and primary care can **negatively impact the incidence of diagnosis and treatment** of these conditions.

⁴ More information on the impact of COVID on the mental health of New Brunswickers is available in a report recently published by NB-IRDT: Magalhaes, S., Gorman-Asal, M. & Somayaji, C. (2021). Survey Results on Mental Health Impacts of COVID-19 in New Brunswick. Fredericton, NB: New Brunswick Institute for Research, Data and Training. https://www.unb.ca/nbirdt/research/publications/ resources/pdf/nb-irdt-research-report-survey-results-on-mental-health-impacts-of-covid-19-in-nb-01 march2021.pdf

Access to Ambulatory Care Hospital Services

Those with ambulatory care sensitive (ACS) conditions are particularly vulnerable to negative impacts from the closure of hospital services. ACS conditions (for example, asthma or congestive heart failure) can generally be managed with adequate primary health care on an outpatient basis. However, in the event of limited outpatient services, an increase in emergency department visits for ACS conditions are expected, as these patients would be unable to access the services necessary for managing their condition.

The 2008 Canadian Survey of Experiences with Primary Health Care suggests there are disparities among the individuals that could be impacted by the limited access of outpatient services, as those who live in rural or disadvantaged areas experience a higher burden of ACS conditions. kiv

Interestingly, an Alberta study found a significant reduction in daily ER visits post-public health disruptions in general and for ACS conditions specifically. Lev Considering there is limited evidence to suggest a reduction in the number of ACS conditions, it is possible that patients are avoiding the ER because of fear of contracting COVID-19, which is suggested to eventually lead to increased morbidity and mortality. Levi

Key Takeaway

COVID-related limitation of ambulatory hospital services such as the management of chronic conditions through outpatient services and other diagnostic imaging or treatments may translate to **increased Emergency Room visits**.

The limitation of these services will likely disproportionately affect certain groups, as ACS conditions are more common among those who live in rural or disadvantaged areas. As over half the NB population lives in rural areas, this **may be an area of greater concern in NB** compared to various other jurisdictions, or in certain regions of the province compared to others.

Looking Forward

In this report, we provide an examination of non-COVID health service use and non-COVID health outcomes on a large geographic scale. While this may provide a good indicator of the impact our own province's hospital service disruptions may have on New Brunswickers, there is still a need for New Brunswick-specific research.

In spite of cross-Canada similarities, our province is unique: we have regional health authorities in each official language; our population is aging more quickly than the Canadian average; and, compared to most other provinces, a significantly higher proportion of our population lives in rural areas. We face unique struggles, but we also have unique benefits, and these all affect the impact disruptions in health services will have on our population.

In an upcoming project on the effects of COVID-19-related restrictions on health service use in New Brunswick, NB-IRDT aims to address this need by focusing on NB-specific outcomes. Our researchers will compare indicators of health service use and health outcomes pre-pandemic with different phases of the pandemic by region using COVID-19 case counts to determine the level of restriction to services provided at hospitals and as a proxy for citizen concern. Linked administrative data will be used to perform a retrospective, observation-based study to understand recent trends since the onset of the COVID-19 pandemic and project future health outcomes associated with reduced access to health services and resources for New Brunswickers by a variety of personal characteristics. Of particular interest is how patterns of service use have changed over time and how they have varied by health region.

Again, a better understanding of the consequences of delayed or avoided health service use will help guide planning for future demands for health services, including potential financial implications for the health system. It will also increase our understanding of chronic disease development more generally, leading to more efficient targeting of preventative health services. With a focus on areas and groups with particular vulnerability, opportunities to safely increase targeted access to healthcare will help to reduce non-COVID-19 mortality during the remainder of the pandemic and beyond.

We look forward to sharing this information as it becomes available.